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FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY NOVEMBER 19 1992

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Major accused of misleading MPs over arms ban

UK opposition leaders joined forces to accuse prime minister John Major of misleading parliament in his statements about government guidelines covering the sale of arms-related equipment to Iraq.

Labour leader John Smith and Liberal Democrat leader Paddy Ashdown released open letters pointing to inconsistencies in Mr Major's position as Labour announced it was calling a Commons debate on the arms-to-Iraq affair on Monday. Page 7

Paris attacks Gatt talks: France denounced the deal which the EC is expected to conclude with the US in a longstanding row over oilseed subsidies as US and EC trade negotiators made a last-ditch push for a pact. Page 16; Gatt deal, Page 5

Recovery hopes rise: A slight rise in UK retail sales volumes in October triggered some optimism that Britain may be moving slowly out of its two-year recession. Recovery hopes were buoyed by interest rate cuts in Belgium and the Netherlands. Page 16 and Lex; London stocks, Page 27

US deficit narrows: The US trade deficit narrowed in September to \$8.2bn as exports jumped 8.5 per cent on August's level, the Commerce Department reported. Imports also rose as personal spending recovered. Page 4

Japan budget warnings: Two of Japan's most powerful economic policymakers warned political leaders that they risked seriously damaging fragile business confidence by delaying a special budget to boost the economy. Page 16

Reactor pull-outs: The UK government is expected to pull out of the European Fast Reactor nuclear research programme, with the loss of up to 400 skilled jobs. Page 17

Fighter contracts: Taiwan has obtained agreement from France to buy 50 Mirage 2000-5 jet fighters for \$2.2bn, according to reports from Taipei, in a move that is likely to spark a row between Beijing and Paris. Page 8

Roh abducts brother-in-law: South Korea's presidential election took a bizarre turn after President Roh Tae-woo allegedly ordered his MP brother-in-law, Kim Bok-dong, to be "abducted" to prevent him from joining an opposition party. The affair is the latest intervention by the president to keep the ruling Democratic Liberal party from splitting a month before the election. Page 6

Vukovar celebrations: Serb leaders celebrated the first anniversary of the capture of Vukovar in east Croatia when their fighters routed Croat forces after a three-month battle in which 3,000 people died. Page 3

Currency warnings: The Bundesbank president warned that plans for a single EC currency should not be weakened by allowing states to proceed with monetary union when they have not met the strict economic criteria required. Page 2

BT share-sale plans: The UK government said it would sell another tranche of its 22 per cent holding in British Telecommunications in the next financial year. The stake is worth \$5.4bn. Page 17; Lex, Page 16

Ukraine opts for reforms: The Ukrainian prime minister Leonid Kuchma told parliament the country's economic crisis was so acute that there was no alternative but to adopt an ambitious reform programme. Page 3

Sandvik, the Swedish specialty steel and carbide group, reported a 21 per cent decline in profits to SKr1.17bn (\$195.6m) for the first nine months after sales at its steel division tumbled. Page 17

Hewlett-Packard, the US computer and electronics maker, disappointed Wall Street with a 46 per cent drop in fourth-quarter earnings, after restructuring charges. Page 17

Mercedes-Benz, the German carmaker, acquired a 5 per cent stake in Saengyong Motor, South Korea's fifth biggest vehicle producer in a move to strengthen its presence in Asia to counter regional competition from Japan. Page 20

Commercial Union, the composite insurer, bounced back into the black for the nine months to end-September and said it was raising capital to pave the way for expansion. Page 17

STOCK MARKET INDICES

FT-SE 100	2,764	(+8.8)
Yield	4.98	(+0.01)
FT-SE Euroshare 100	1,881.28	(+0.8)
FT-A All-Share	1,282.84	(+0.8)
Nikkei	10,778.84	(+78.56)
New York Composite	2,811.16	(+17.83)
Dow Jones Ind Ave	822.74	(+5.47)
S&P Composite	422.74	(+5.47)

US LUNCHTIME RATES

Federal Funds	2.75
3-mo Treas Bill	3.10
Long Bond	101.4
Yield	7.82

LONDON MONEY

3-mo interbank	7.4
Life long gilt index	108.2
100 (Dec 92)	108.2

NORTH SEA OIL (Argonne)

Brent 15-day (Jan)	\$18.07
Oil	(18.17)

Gold

New York Comex (Dec)	\$355.2
London	\$354.15

STERLING

New York Exchange	\$
London	1.921
DM	2.49
FF	1.978
Sfr	2.215
Y	168.25
E index	78.1

DOLLAR

New York Exchange	DM	1.8948
FF		2.1725
Sfr		1.4825
Y		123.6
London	DM	1.8975
FF		2.29
Sfr		1.485
Y		124.8
E index		68.2
Tokyo close	Y	124.22

FOREIGN EXCHANGES

Austria	Sc200	Greece	D200	Lat	LF200	Qatar	QF200
Bahrain	Dh1200	Hungary	Ft100	Malta	Mal100	S. Arabia	Sr11
Belgium	Bfr100	Ireland	Ir100	Morocco	MCh100	Singapore	S\$4.10
Bulgaria	LV5	India	Rs20	Neth	Ft100	Spain	Pes200
Cyprus	Cy100	Indonesia	Rp200	Nigeria	Naira20	Sweden	SKr14
Czech	Kc200	Israel	Sh100	Norway	Nkr100	Switzerland	Sfr100
Denmark	Dkr100	Italy	Lira100	Oman	Oman100	Syria	SyP100
Egypt	EgP100	Jordan	Jd100	Pakistan	Pak100	Thailand	ThB100
Finland	Fmk100	Korea	Won200	Philippines	Php100	Tunisia	Tun100
France	FFr100	Kuwait	KuW100	Poland	Pol100	Turkey	Lira100
Germany	DM100	Latvia	Lat100	Portugal	Esc100	UAE	Dhs100

Brussels to ease steel cuts with \$1.1bn aid

By Andrew Hill in Strasbourg

EUROPEAN Community steelmakers are to receive \$1.1bn (£1.1bn) of EC funding between 1993 and 1996 as part of a special aid plan agreed yesterday by the European Commission. The aid will contribute to the cost of restructuring in the industry and help to ease decisions on capacity cuts.

The Commission has also pledged to clamp down on cheap imports from east and central European countries with which the EC has signed trade agreements. Mr Martin Bangemann, EC industry commissioner, said: "We are prepared to allow products produced in these countries on to our markets, but at the same time it has been clearly stated that fair conditions should be applied."

He said the EC would begin negotiations, particularly with Czechoslovakia and Poland, on possible "additional measures" to curb cheap imports and avoid the EC having to impose anti-dumping duties. Commission trade officials have suggested that east and central European governments might be asked to impose taxes on steel exports to the EC.

Half the \$1.1bn funding in the aid plan should come from the resources of the European coal and steel treaty and EC structural funds.

Some \$200m will be allocated to the cost of shedding up to 50,000 steel jobs, and \$200m

has been committed for plant closures and rationalisation. Under the treaty, the 12 EC member states must match that central contribution.

European steelmakers, hit by recession, overcapacity and cheap non-EC imports, asked the Commission a month ago for political, financial and commercial assistance in return for drastic capacity cuts. They estimated the overall cost of their plans at as much as \$1.5bn.

Mr Fernand Braun, the Luxembourg who used to head the Commission's industry directorate, has been asked to consult individual steel companies about capacity cuts and prepare a report. The aim is to avoid anti-competitive collaboration between steelmakers to cut capacity.

The Commission plan, together with the controversial short-term question of how to react to planned state aid for the Spanish steel sector, will be discussed at next Tuesday's meeting of EC industry ministers in Brussels.

Anthony Robinson, East Europe Editor, writes: Central European steel tube producers have reacted angrily to the Commission's decision to impose anti-dumping duties of up to 30.4 per cent on seamless tube imports from Czechoslovakia, Hungary, Poland and Croatia. Mr Vladimir Petr, director of the steel division of the Czech ministry of industry, contested the EC figures and argued that the case for dumping was "not proven".

Brussels plans growth initiative

By Lionel Barber in Brussels and David Suchan and William Dawkins in Paris

THE European Commission is close to unveiling a growth initiative built on closer monetary co-operation and a multi-billion dollar public works programme to break Europe's deflationary cycle.

Mr Jacques Delors, Commission president, is pushing the plan in order to revive confidence and avoid Europe's economic slowdown turning into a slump.

The Commission's plan is backed by France. In an interview with the Financial Times yesterday, Mr Michel Sapin, French finance minister, called for a growth initiative to be adopted at next month's EC summit in Edinburgh. Mr Sapin, who starts two days of talks in London today, will outline his ideas when he sees Mr Norman Lamont, the UK chancellor of the exchequer, tomorrow.

An EC-led stimulus package requiring pledges of new funds is likely to meet resistance from Germany, which is saddled with huge budget deficits because of the cost of unification. Bonn is expected to voice scepticism that a centralised Brussels-led infrastructure programme could conflict with the EC's idea of enhancing subsidiarity.

The UK, currently the EC president, also has reservations about the Delors plan, which was informally discussed before the special EC summit in Birmingham last month. A spokesman for Mr John Major, the prime minister, said yesterday that "no new work was going on" at intergovernmental level on a growth initiative.

He said the EC should concentrate its efforts on securing a Gatt deal.

In Brussels, EC officials said the public investment programme could involve new European Investment Bank loans of around \$500m (\$600m), backed by government guarantees and aimed at stimulating further private investment.

Another idea is to create an institution called the European Investment Fund to boost spending on roads, rail and communications. All EC governments would be asked to shift priorities from current to capital spending.

A senior EC official said the public works programme was only "one element" of a wider strategy aimed at persuading member states and the US to promote world growth.

For Mr Delors, the growth initiative is partly aimed as a springboard to a political comeback after recent setbacks. Mr Delors also wants the Commission to show it can respond collectively to economic crisis and not let member states such as the UK pursue solo plans for growth.



Benazir Bhutto (left), Pakistan opposition leader, before her arrest yesterday during an anti-government protest march from Rawalpindi to the parliament building in Islamabad. Earlier, police attacked Ms Bhutto and her supporters with batons and teargas after they broke through barbed-wire barricades erected around her house. Page 6

Airlines to raise claims limits

By Robert Rice, Legal Correspondent, in London

JAPAN'S airlines are set to become the first in the world to remove the ceiling on compensation paid to victims of international air disasters.

In a move which could transform international agreements on airline liability for the death and injury of passengers, 10 Japanese airlines - led by Japan Air Lines - will on Friday abandon the compensation cap of about \$140,000 adopted under the 1929 Warsaw Convention.

The scheme should significantly cut the delay in obtaining compensation for victims of air

disasters by cutting out the need to litigate in most cases. Victims and their families will be able to negotiate settlements directly with airlines, which will take on responsibility for recovering money from aircraft and engine manufacturers where appropriate.

The JAL initiative follows 21 years of failed industry attempts to raise compensation limits governed by the convention and the 1966 Montreal Agreement, which sets a limit of \$75,000 a passenger for flights to and from the US.

Warsaw Convention limits which range from \$10,000 to nearly \$140,000 are widely regarded as too low and an

embarrassment to most airlines and their insurers in the event of a crash.

JAL was also under pressure to break the international compensation ceilings following average settlements believed to be in the region of \$850,000 a passenger paid to the victims of the 1985 JAL Boeing 747 crash. Japan lifted the compensation ceiling on domestic flights in 1983.

Mr Peter Martin, an aviation lawyer with London solicitors Frere Crompton, which pioneered the special revised conditions of carriage for JAL, predicted yesterday that all major airlines would be forced to follow suit.

Once the JAL scheme became widely known, resentment among travellers not receiving the same compensation terms as passengers on Japanese airlines could build up, he said.

British Airways is believed to be working on a similar scheme under which the airline would waive limits on liability if the passenger or his family could prove airline negligence. But aviation experts say the BA scheme is flawed and is unattractive to US passengers, the

biggest sector of the market. In situations such as the Pan Am Lockerbie crash, they would rather sue aircraft manufacturers and engine makers in the US where damages awards are higher.

Mr McVyn Walker, BA's general counsel, denied yesterday that the airline had firm plans to follow JAL's lead. "I'm sure others will follow suit, but we were reviewing our position before JAL announced its move and we will continue to do so. It may result in a change in our position and it may not," he said.

The biggest question surrounding the Japanese move, however, is the effect on insurance premiums. JAL approached the world insurance market with its proposal and was well received.

Japanese airlines concede, however, that they were able to bring in unlimited liability at an acceptable cost because the greatest part of their carriage is domestic. The cost of additional cover for international flights was not significant.

Decision born of embarrassment. Page 5

Générale des Eaux blocks construction group merger

By William Dawkins in Paris

A RARE BATTLE among shareholders broke out in the French building industry yesterday when Compagnie Générale des Eaux, the water distribution to civil engineering group, blocked a merger between two leading construction companies.

Générale des Eaux, owner of a 34 per cent blocking minority in the construction group Fougereolle, would not allow it to consummate an agreed takeover of one of Fougereolle's main competitors, Société Auxilière d'Entreprises.

If the bid had succeeded, the result would have been a group with annual turnover of FF400bn (\$7.4bn), of the same order as SGE, Générale des Eaux's main construction subsidiary. It would

have been one of France's largest construction companies after the sector leader, Bouygues, which had sales of FF64.3bn last year.

Générale des Eaux said the merger would have made it harder for shareholders to track the two groups' development and separate profit records. It saw no advantages from the merger to compensate for this problem.

Fougereolle said that the merger could not now go ahead and that it was "regrettable" that the industrial advantages of the scheme were so misunderstood.

This is the latest episode in a power struggle between Mr Guy Dejouany, chairman of Générale des Eaux, who is one of the most influential operators in the Paris business establishment, and Mr Jean-François Roverato, the

self-made son of an Italian cabinet maker who worked his way up the ranks in Fougereolle to become chairman in 1987.

Mr Dejouany wanted to take over Fougereolle three years ago and merge it with SGE. But Mr Roverato refused, staging a management buy-out, leaving Générale des Eaux as the second largest shareholder after Paribas, the financial and industrial holding group which owns 47 per cent of Fougereolle.

This is also a setback for Paribas, which supports the Fougereolle-SAE merger plan. It is only the latest misadventure in Paribas' industrial portfolio, following the recent discovery of a FF600m loss which was due to off balance sheet financial dealings in its Ciments Français subsidiary.

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NEWS: EUROPE

Sapin wants to extend EMS links

By David Buchan and William Dawkins in Paris

THE European Community should increase its monetary co-operation with neighbouring countries which have applied to join it in order to promote stability and growth, Mr Michel Sapin, France's finance minister, said yesterday.

Mr Sapin, who remarked that President François Mitterrand had shifted in favour of EC enlargement in reaction to Denmark's vote last June against Maastricht, gave no details of what kind of monetary co-operation he envisaged with Community neighbours.

But in an interview with the FT, he said: "There is a whole range of possibilities between being totally out [of the EMS] and totally in."

Some countries such as Sweden have wanted to go beyond pegging their currencies to the Ecu and negotiating bilateral credit swaps with individual EC central banks, and have asked for formal associate status in the European Monetary System. But they were told this was not possible for non-EC members.

Mr Sapin said creating closer monetary co-operation with EC applicant countries would "just involve doing now what we would have to do later anyway". In contrast to the opening of formal enlargement negotiations, such monetary co-operation would not depend on ratification of the Maastricht treaty, because the EMS is "only an arrangement between central banks".

The minister also said that while he saw no need for any fundamental reform of the EMS, the fact that foreign exchange markets lacked the sort of rules which existed in bond, equity and futures trading should be examined at a wider, international level. France has asked the Group of 10 countries to study the issue.

Mr Sapin also rejected suggestions that France had stilled discussion of possible realignments of EMS parties, and in particular that Mr Jean-

Claude Trichet, the French Trésor director who is chairman of the EC Monetary Committee, had failed to pass on to the British a German suggestion that the pound might be devalued. He said Mr Trichet had loyally served both French and EC institutions, adding: "The British and Germans should not try to settle their differences on the back of a third party."

"In fact," Mr Sapin claimed, "I had warned my [EC] colleagues in the weeks preceding the French referendum on Maastricht that the result would be very tight, and that they should take care their monetary policies were correct, because we don't want a big spectacular bust-up."

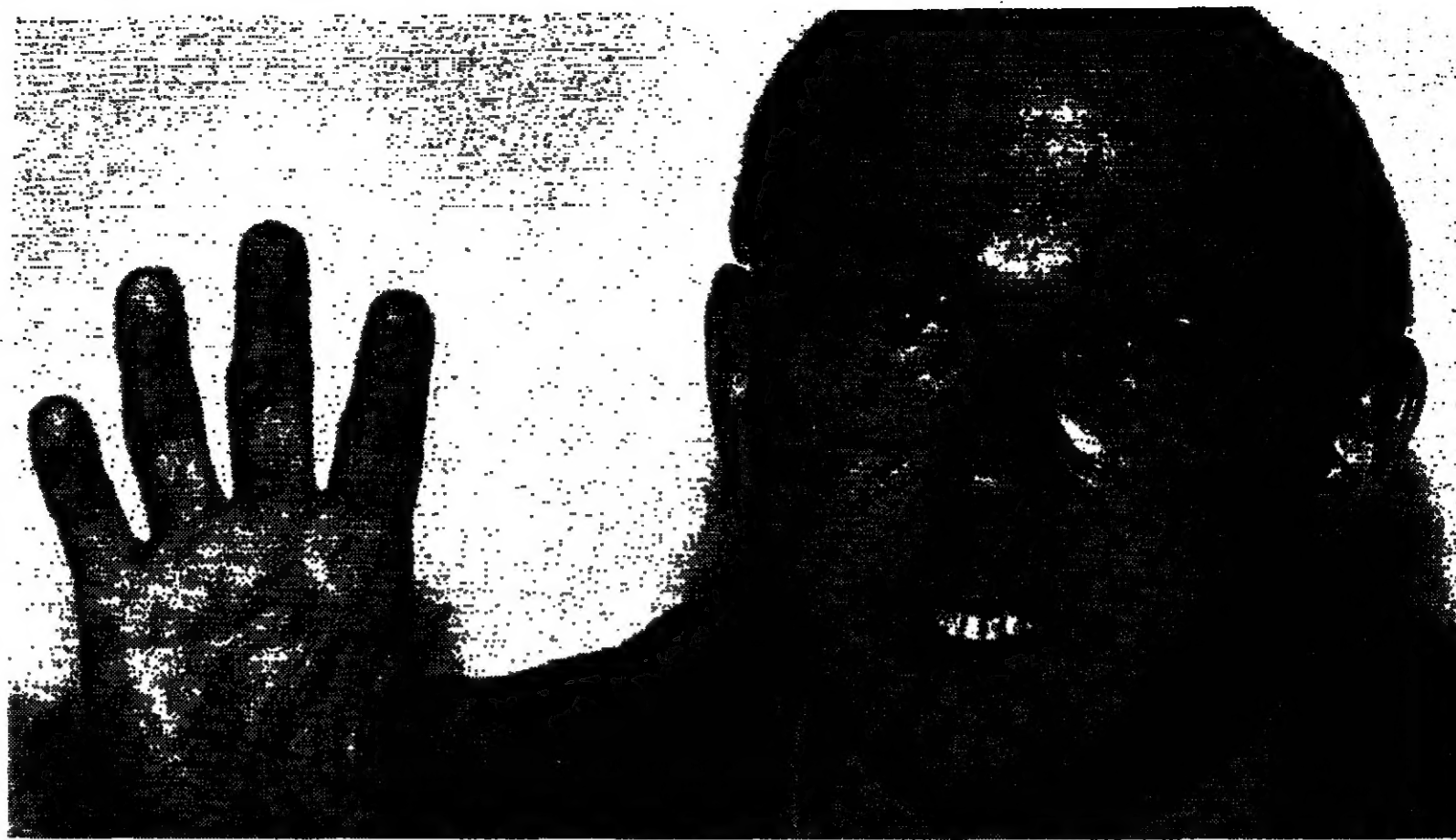
In general, he said he continued to regard the EMS as a system of fixed but adjustable rates. The lesson of the September crisis was that monetary authorities should take stock, more regularly and more candidly, of possible divergences between their currencies.

Mr Sapin now considered the French franc to be in "a fixed system", particularly with regard to the D-Mark, given that France had a lower deficit and inflation than Germany. This had helped France win the "battle of the franc" in September, as had also the "very good co-operation" of the Bundesbank.

EMS rules require central banks to intervene when a currency hits its floor rate. But by stepping in before that happened to the franc, the Bundesbank had made its intervention appear "voluntary and all the more appreciated by the markets for that".

The EMS would withstand the unlikely event of the Maastricht treaty not being fully ratified, Mr Sapin said.

While striving to avoid attracting charges of political interference, couching his comments in the context of statements from Chancellor Helmut Kohl and other politicians, he noted: "The German population and parliament should agree to give up the D-Mark



Michel Sapin: Proposed a range of possible monetary ties with countries applying to join the European Community

Schlesinger gives warning Solchaga blames on common currency rules German policy

By Christopher Parkes in Frankfurt and Andrew Hill in Strasbourg

THE conditions governing the European Community's planned shift to a common currency are already weak and unclear and there is a danger they could be further diluted, Mr Helmut Schlesinger, president of the German Bundesbank, warned yesterday.

Spelling out the central bank's reservations to members of the European parliament in Strasbourg, Mr Schlesinger virtually denounced as inadequate the criteria laid down in the Maastricht treaty.

While striving to avoid attracting charges of political interference, couching his comments in the context of statements from Chancellor Helmut Kohl and other politicians, he noted: "The German population and parliament should agree to give up the D-Mark

only if there is to be no lazy compromise in the selection of countries for monetary union."

"The convergence criteria are not very clear and also not especially strict," he said. Permissible limits for national deficits were "as a rule too high".

Mr Schlesinger said conditions governing price rises had to be rigorously interpreted and stood as a "true test" of member states' commitment to stability: if monetary union were to go ahead now, countries with inflation rates of 4.5 per cent could be accepted.

The Frankfurt central bank, which regards a 2 per cent annual rate as merely tolerable for Germany, has in the past said it would prefer a fixed inflation rate to the Maastricht formulation. This defines countries with inflation rates up to 1.5 percentage points above the average of the three lowest rates in the Community as acceptable participants in mon-

etary union.

The treaty conditions on budgetary discipline appeared to be exacting, but the permitted upper limit for government deficits - 3 per cent of gross domestic product - was "as a rule too high", Mr Schlesinger claimed.

This criterion was also "particularly open to interpretation". Even if member states had significant success in consolidating their budgets in the coming years, there were likely to be some which would be unable to meet the deficit criteria.

Mr Schlesinger said later he did not consider there was any need for reform of the European exchange rate mechanism to allow greater central bank intervention. Questioned after his speech, Mr Schlesinger said he did not consider German interest rates were particularly high by normal domestic standards.

By Tom Burns in Madrid

SPAIN'S finance minister, Mr Carlos Solchaga, yesterday criticised Germany for exacerbating difficulties in the European monetary system (EMS).

Mr Solchaga said German interest rates, having suffered the consequences of German unification, currently reflected "a policy mix that has traditionally been considered perverse". He compared German spending to that by the US in the 1960s "which led to the irreversible collapse of the Bretton Woods agreements".

At a Financial Times conference on Spain and Europe, Mr Solchaga said a redirection of the German policy mix was a "herculean task" that the German monetary authorities were addressing and which all parties concerned realised would take time.

He argued however that "the maintenance of a strong

D-Mark and a co-ordinated, and possibly not homogenous, reduction of European interest rates" should not be mutually exclusive.

Mr Solchaga said Spain was "willing to back any Community agreement aimed at solving the EMS crisis that began in September". The UK and Italy withdrew from the system in the midst of the currency turmoil two months ago, and Spain, together with other Community partners, introduced currency exchange restrictions to maintain their currencies within the EMS.

Mr Solchaga said that even if a realignment were politically possible, little would be gained unless all the EC members were "simultaneously able to end the current anomalous situation of the EMS".

Mr Solchaga said that Spain was determined to meet the EMS criteria and would pursue convergence policies.

Brussels in conflict with UK on border controls

By Andrew Hill in Strasbourg

BRITAIN and the European Commission have "not yet found common ground" on the vexed political issue of lifting the UK's border controls on people, according to Mr Martin Bangemann, EC internal market commissioner.

Mr Bangemann said yesterday the nine continental European members of the Schengen free travel zone were unhappy with a compromise which would allow EC visitors to Britain simply to wave their passports at immigration control after January 1 1993.

After meeting Mr Kenneth Clarke, the British home secretary, in September, Mr Bangemann was widely understood to have agreed British compromise proposals.

But in an interview with the Financial Times yesterday, the commissioner said he had been misinterpreted and discussions were continuing. "What I'm interested in is having a practical situation at the borders which shows [member states] are taking on board what we believe is essential, and that is: no regular controls at internal borders."

He believes the Commission position has a strong foundation in EC law, although he said yesterday he did not want a legal dispute with member states on the issue.

Britain disagrees with the Commission's legal interpretation and has always argued that controls are essential if non-EC travellers are to be properly monitored.

British officials yesterday agreed that the question of how to resolve the dispute was still open. Mr Bangemann hopes to continue discussions with Mr Clarke when EC immigration ministers meet in London at the end of this month.

"What I need is a declaration that these regular controls will not be exercised [after January 1 1993] and a practical situation demonstrating willingness not to exercise them," he said yesterday.

Britain is not alone in its reluctance to lift border controls on people. Denmark and Ireland also have specific problems, and even the nine Schengen countries are worried that controls on external EC frontiers may not be strong enough to justify lifting border checks so soon.

EC probes Del Monte takeover

The European Commission is to hold an inquiry into the acquisition of Del Monte Foods International by the American family investment consortium and Anglo-American Corporation of South Africa.

The deal involves an American sub-consortium and an investment consortium controlled by Anglo-American setting up a joint voting arrangement to control Royal Group Holdings, which in turn will control Del Monte, the Commission said.

Interested third parties have 10 days in which to file comments during the first phase of the month-long inquiry under the EC's merger regulation.

Danish tax minister quits to avert crisis

Mr Anders Fogh Rasmussen, who has been Denmark's minister for taxation and the economy, resigned yesterday when it became clear that a majority in parliament backed a vote of no confidence in the government unless he stepped down, writes Hilary Barnes from Copenhagen.

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Britain defends Maastricht vote delay

By Andrew Hill in Strasbourg

THE British government yesterday defended its decision to delay a final Westminster vote on the Maastricht treaty in front of angry members of the European Parliament.

The decision to postpone the vote until May after Denmark's second referendum on the treaty - was criticised by some MEPs during a debate on the Danish problem in Strasbourg.

But Mr Tristan Garel-Jones, UK Foreign Office minister, said the MEPs were ignoring the political risks run by Mr John Major, the British prime minister.

Stressing that he was speaking as a British minister, and not as representative of the EC presidency, Mr Garel-Jones said: "My government, and my prime minister, staked a very great deal indeed on the recent vote in our parliament."

Mr Major is understood to

have promised the postponement to recalcitrant backbenchers as the price for their support. Privately, UK officials believe that without that promise, the treaty might have been blocked and the outcry from Britain's European partners would have been even greater.

"If you want leadership from John Major, you should calculate the risks that he took for the Maastricht treaty a week or two ago," Mr Garel-Jones told MEPs.

Referring to opposition MPs who voted against the treaty, Mr Garel-Jones said the Labour party had been "playing Russian roulette" with it. "The British government is not prepared to do that and we will proceed with caution and with certainty," he said.

Separately, he dismissed as "dangerous talk" suggestions that Denmark might have to leave the EC. "Small nations must be comfortable in the Community," he said.

ICI faces anti-trust inquiry

By Peter Bruce in Madrid

IMPERIAL Chemical Industries, the UK's largest manufacturer, is being investigated by Spanish anti-trust authorities for sharply, and allegedly, unfairly, increasing the prices at which it transfers agrochemical products to its largest Spanish joint venture, ICI Zeltia.

The owners of Zeltia, a Galician-based chemicals group, have accused ICI of deliberately

depressing profits at their 50/50 joint venture, whose share of the Spanish agrochemicals market has slipped from second to fourth since the price increases began in the spring of 1989.

ICI Zeltia's net profits fell from Ptas542m (€3.13m) in 1988 to Ptas156m the following year, and to Ptas8m in 1990. Spain's once-moribund Court for the Protection of Competition, recently given a new lease of life by the government, has

agreed to investigate Zeltia's complaints.

ICI said yesterday it believed the complaint was without foundation.

ICI Zeltia has been distributing ICI products in Spain since 1984 under an agreement Zeltia's lawyers now say conflicts with a 1989 law guaranteeing free competition as it prevents the joint venture from exporting any of its product out of Spain.

Community's social action plans succumb to sabotage and recession

David Goodhart reports on how some high hopes have been brought down to earth

THE "social dimension" of the European Community relaunch in 1989 is proving a disappointment to many of its supporters, especially Europe's trade unions.

Slower growth in Europe and successful sabotage by Britain has ensured that only a small number of the key measures contained in the 1989 social action programme have been adopted.

If the Maastricht treaty is passed, its "social chapter", which excludes Britain, should make it easier to push through more social and employment legislation by majority vote.

But even that looks unlikely as some of the leading strategists inside the European Commission's Directorate-General 5 - the social affairs directorate - privately speculate about a less ambitious approach to legislation.

Social affairs officials appear to have taken some of the British criticisms about over-centralised, over-prescriptive, legislation to heart. They are thus concentrating their attention on the idea - included in the social chapter - that the European Trades Union Congress (ETUC) and Unice, the European employers' body, should agree the details of European social and employment law between themselves.

This idea, with the Commission itself merely laying down general objectives, is likely to appeal to whoever takes over from Ms Vasso Papandreou,

the current social affairs commissioner. The idea does not, however, appeal to the ETUC. At a recent conference in Greece, Mr Jean Lapeyre, its deputy general secretary, said: "The trouble is European employers are only willing to negotiate with us if there is a threat of legislation."

But IG Metall, the main German union, is said to be ready to "drive tanks into Brussels" to make sure that the commitment to works councils is maintained. And Mr Marcello

It has not dropped its commitment to legislation and was merely encouraging unions to use the potential leverage in the social chapter.

But IG Metall, the main German union, is said to be ready to "drive tanks into Brussels" to make sure that the commitment to works councils is maintained. And Mr Marcello

were given formal recognition in a major international treaty, that persuaded union leaders around Europe to give their qualified backing to Maastricht.

On the face of it that support is rather surprising. The anti-inflation, anti-devaluation, principles built into economic convergence mean that wages

interpreting the social dimension too narrowly. Since 1989 about 50 per cent of the social action programme has been passed. Admittedly much of the legislation, for example on maternity pay or working time, has been watered down, but there is still much of value from a union point of view.

There has been a consistent trickle of health and safety legislation, with another batch due for implementation at the beginning of next year. The written proof of employment directive, passed last year, could also significantly improve the rights of the most vulnerable workers.

Even the working time directive, which is unlikely to be passed this year under the British presidency but will probably be passed early next year, has some useful protection for workers forced to work dangerously long hours, and might encourage more job creation and less overtime when the upturn comes.

Further, in Britain, the government's current drive to contract out central government services has been thrown into confusion by one of the oldest pieces of EC employment legislation known as the acquired rights directive.

Like so much else in the EC, enthusiasm for the social dimension waxes and wanes. After the spurt of the late 1980s the outlook for the social dimension is currently bleak, but it would be foolish to write its obituary.

But arguably the unions are

There is, nevertheless, some evidence that the idea is sticking. The Commission recently withdrew a health and safety directive on transport because it was not flexible enough.

Even more shocking to Europe's unions were recent comments made by Mr Hermann van Zonneveld, a senior Commission official, who appeared to suggest at a conference in the UK that the EC was losing interest in legislating on European works councils - consultation committees in European multinationals.

The Commission insists that

Malentacchi, general secretary of the International Metalworkers' Federation, has written to the Commission saying that works councils are the most important part of the social dimension.

The reason why unions are so obsessed by works councils, which are merely consultative bodies, is that they see them as the first step towards the long-held goal of cross-border collective bargaining. It was the Maastricht treaty's ability to deliver on works councils, plus the fact that the social partners, unions and employers,

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Brussels
in conflict
with UK
on border
controls

Russian industry may get more help

By John Lloyd and Dmitri Volkov in Moscow

SENIOR officials of Russia's central bank yesterday made clear their intention to strengthen policies designed to prop up ailing state industries.

They said they were considering lowering the 80 per cent interest rate charged by commercial banks.

They also said they could reintroduce subsidies paid by the state on imports of key products.

Mr Valerian Kulikov, the central bank's first deputy chairman, said the move would reflect the willingness of Mr Boris Yeltsin, the Russian president, and Mr Yegor Gaidar, the acting prime minister, to accommodate the pressures for support from the state industry bosses. This was made clear at the weekend in talks between the two men and leaders of the powerful Union of Industrialists, he added.

The interest rate, at 80 per cent, is thought punishingly high by industrialists - though it still represents a strongly negative rate, given inflation estimated at around 2,000 per cent per annum.

Earlier this week, Mr Yeltsin made Mr Victor Gerashchenko, the central bank chairman, a member of his government. The move aims to bring the central bank, which is legally responsible to the parliament, under greater governmental control.

However, Mr Alexander Khadruev, a central bank deputy chairman, said yesterday that while the move would allow for greater co-ordination between the government and the central bank, the latter would remain answerable to parliament first.

At the same time, deputies warned yesterday they might move to suspend all licences allowing foreign banks to hold accounts for Russian citizens. Mr Alexander Potchinnik, chairman of the budget committee, said that the law would "stop the capital flight from Russia".

Deepening crisis pushes Ukraine into urgent reform

By Chrystia Freeland in Kiev

THE UKRAINIAN prime minister yesterday told parliament the country's economic crisis was so acute that there was no alternative but to adopt an ambitious reform programme.

In what amounts to a U-turn in Ukraine's economic policy, Mr Leonid Kuchma called for the curbing of Ukraine's runaway budget deficit - 44 per cent of GDP, he said - along with "forced" privatisation

of both large and small enterprises, an overhaul of the burdensome tax system and a focus on agriculture as an engine for overall reform.

Together with the stimulation of the private sector, Mr Kuchma plans to introduce stricter government regulation in some areas. He called for tight exchange control over all foreign currencies, including the ruble, and warned that the chaotic and often corrupt state sector would be subject to closer government control. After reciting a list of bleak

economic indicators, Mr Kuchma told the legislature: "We have no choice but to build everything from scratch as we did after the second world war."

Over the objections of ex-communist hardliners, Mr Kuchma was granted extraordinary powers until May 1, when parliament can decide whether to extend them further.

Under the existing system the prime minister, president and parliament share power, forming an awkward and weak troika. In an

effort to break through this deadlock Mr Kuchma won the right to take extensive economic decisions unilaterally or together with the president and persuaded reluctant MPs to restrict their own authority to passing economic legislation.

As the director of the world's largest missile factory, Mr Kuchma had been expected to continue his predecessor's policy of subsidising the massive state sector. But, since becoming prime minister less than a month ago, he has concluded that

Ukraine can no longer afford to prop up the old regime.

He conceded that the economic situation was worse in Ukraine than in any other former Soviet republic, citing an 18 per cent decline in GNP and a 22-fold increase in the prices of wholesale goods since the beginning of the year.

Under the stewardship of Mr Kuchma's predecessor, Mr Vitold Fokin, Ukraine staved off total collapse by issuing more than \$500bn of unbacked credit to bail out falter-

ing state enterprises. That option was closed last week when Ukraine, to Russia's relief, left the ruble zone. Mr Kuchma gave Ukrainians the warning that his programme of swifter privatisation and tighter control over credit would result in bankruptcies and unemployment.

To mitigate these effects he suggested the creation of a workfare system whereby the unemployed would be paid a minimum wage to work on government construction projects.

Defiant Serbs mark 'liberation' battle

By Laura Silber in Vukovar

A YEAR AGO, corpses littered the streets of Vukovar and not a single building had escaped damage from the bloody three-month battle for control of the Croatian town.

Today, the Serbian tricolour flag hangs from burnt-out windows in the once-picturesque town on the banks of the River Danube.

Serb leaders yesterday held a celebration to mark the "liberation" of Vukovar, in which their fighters had routed Croat forces. It was a solemn occasion. Some 3,000 people died in the battle for Vukovar.

Weeping women laid wreaths at the graves of loved ones as Serb fighters looked on. But few admitted remorse for the devastation of the town and defiance was in the air. "No one will ever again step on the Serbs now," said Mr Zoran Milivojevic, an irregular from central Serbia who had fought in Vukovar.

The cemetery, where Serbian and Croat graves lie next to one another, now offers the only testimony of the community's once harmonious mixed population of 80,000 Catholic Croats and Orthodox Serbs.

Only a handful of Croats remain in the town, mainly wives of Serbs.

Serb leaders yesterday vowed they would never cave in to international pressure against the rump Yugoslavia - which consists of Serbia and Montenegro. Major Veselin Slijepcic, an army commander of operations in Vukovar, warned that "Europe and the rest of the world must realise we would be traitors to those who



Yugoslav Prime Minister Milan Panic (centre) yesterday visiting a federal army soldier injured in last year's battle for Vukovar

died, to give in." At a ceremony in the bombed-out town centre, families of those fighters killed in battle received medals for bravery. A cold rain fell on the crowd which listened to a defiant Mr Vojislav Seselj, an ultra-nationalist and paramilitary leader linked to the Serbian president, Mr Slobodan Milosevic. "Serbia will never be brought to its knees. The international community is trying to weaken Serbia... but it will not succeed in breaking up Yugoslavia," he vowed.

Kovacevic, 61, and a Serb, sat in a flat she now calls home after hers was destroyed by shelling. She was not attending yesterday's ceremony and was thankful to be alive with power

and running water once again. Mrs Kovacevic was one of some 8,000 Vukovar inhabitants to hide in a cellar while above her head Serb fighters backed by the Yugoslav Army

fought against Croat forces. Plastic covered the windows and the ceiling appeared to be falling down. "I don't care who is in power as long as there is peace," she said.

France seeks new Bosnia conference

By Robert Mauthner, Diplomatic Editor

FRANCE said yesterday it was seeking another international conference at foreign minister level to give fresh impetus to moves to solve the crisis in Bosnia-Herzegovina.

The meeting would involve all the parties to last August's international peace conference on Yugoslavia in London, notably the 12 European Community countries, the five permanent members of the United Nations Security Council, the Group of Seven leading industrialised nations, as well as all the former Yugoslav republics and neighbouring countries.

The initiative, which is being worked out in co-operation with Italy, is intended to complement, not to compete with the work of Mr Cyrus Vance and Lord Owen, co-chairmen of the Geneva peace talks on Yugoslavia, a French foreign ministry spokesman said yesterday.

The spokesman listed the issues which the French government wanted the conference to address as minority rights, the division of Bosnia into regions, the containment

of military clashes, the eventual demilitarisation of the republic, and the possibility of a widening of the UN's role beyond peacekeeping.

A group of six prominent former world leaders, including two US ex-presidents and a former British prime minister, yesterday called for urgent international action to find a solution to the Bosnian problem and to provide assistance to Bosnian refugees.

In a joint statement, the leaders said the world was witnessing in Bosnia "a replay of one of the darkest ages of modern history: the invasion of one sovereign nation by another. It is the attempted genocide of people who have lived in peace and tolerance with their neighbours for centuries."

The declaration was signed by former US Presidents Ronald Reagan and Gerald Ford, Baroness Margaret Thatcher, Mrs Jeanne Kirkpatrick, former US ambassador to the UN, General Alexander Haig, former Supreme Allied Commander in Europe and US Secretary of State, and Prince Sadruddin Aga Khan, former UN High Commissioner for Refugees.

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THE CHALLENGE OF THE NEW SOUTH AFRICA

Poised for an expanding role in Southern Africa

Professor Owen Horwood, President and Chairman of the Development Bank of Southern Africa talks to John Spira, Finance Editor of Johannesburg's Sunday Star.



Owen Horwood

Spira: How is the Development Bank of Southern Africa constituted?

Horwood: The Development Bank of Southern Africa was established in 1983 by a multilateral agreement between the governments of South Africa and several neighbouring governments.

Spira: What is the aim and structure of the Development Bank?

Horwood: The Bank is an integral part of the delivery system for economic and social development in the region. It aims to empower people through a more equitable distribution of access to knowledge and opportunities, especially for those disadvantaged by past patterns of economic growth.

The Bank offers four main products:

- Loan finance at concessional terms for development projects and programmes.
- Technical assistance and advice for the building of institutional and human capacity.
- Policy and strategy intervention to address development constraints.
- Data on development features of the region.

Borrowers include central, regional and local governments, their development agencies and non-governmental organisations. The Bank is also involved in parallel financing arrangements with international development aid organisations for projects in neighbouring countries such as Lesotho, Namibia and Mozambique.

At the end of March this year, the Bank had approved an accumulative 976 projects and programmes totalling R5.7 billion, while a further 450 projects with a loan value of R2.5 billion were under consideration. The Bank disburses about R1 billion a year. It stands poised to assume an ever-increasing role in the economic development of the southern region of the continent. This enhanced strategic role will be facilitated by the sound relations we have built up in the past year with important development agencies such as the World Bank, the African Development Bank, and a number of others, including international banks.

In February this year the Bank achieved a notable breakthrough in the European market when it successfully launched a \$420 million bond on better than expected terms.

Spira: How would you characterise the Bank's role in the rapidly changing social and political fabric of South Africa?

Horwood: The momentum of the political process has placed increasing focus on the dire need for development and has underlined the importance of viewing the economy within an integrated regional context.

The increasing understanding of the need for regional co-operation is reflected in a multitude of regional discussion and planning forums, which suggest well for a future comprehensive development approach.

The growing interest and involvement of foreign governments and international agencies presages a level of support that the region has not experienced for a long period. But it also raises the requirement for the region to get its own house in order if the future flow of development support is not to be disrupted in a large number of unco-ordinated efforts.

The renewed interest in South and southern Africa indicates that the region is being accepted back into the community of nations, a process which requires considerable adaptation of old thinking patterns and approaches.

It may be argued that the current volatile political and social environment is not conducive to development actions, and that clarity on a future political and economic dispensation is required before momentum in the development field can be regained.

The Bank has taken the view that there is a distinct danger in adopting this approach: it can lead to stagnation, loss of development momentum and the increasing erosion of development assets and of provision of services in the interim phase.

We are therefore adopting an active and aggressive approach to addressing imbalances, inequities and the alleviation of poverty, characterised by our involvement in the process of restructuring and reform, rather than waiting for change.

The Bank possesses a pool of skills and experience, as well as a database of focused development information. It has extensive contacts in the international development community and enjoys international recognition for its integrated and cohesive approach to development.

Spira: How are the Bank's funds allocated?

Horwood: We endeavour to allocate our development resources in a balanced and economically rational programme. The largest portion of funds committed is in the most economically depressed areas. Significantly, 45 per cent of our total investment programme has been committed to projects in rural areas. The greatest part of the rural funding has been spent on the construction of roads and other infrastructure necessary to support rural-urban links.

This large investment in infrastructure will in future have value added to it as the Bank's investment focus shifts to business

and entrepreneurial development, as is now happening.

The higher percentage of mainly infrastructural projects in developing urban areas will continue to rise, as these areas have lagged behind the developed urban areas in the provision of services.

Spira: In addition to playing a role in reconstructing the greater South African economy, what is the Bank doing in terms of human development?

Horwood: The region in which the Bank operates has not only had a poor economic growth record over the past decade; it has also performed inadequately in the human development indicators as defined by the United Nations Development Programme in its landmark Human Development Reports of 1990 and 1991.

Human development takes place when people's range of choices is enlarged to make development more broadly-based and participatory. These choices include access to employment, income, education and health; and the ability to participate fully in community decisions and enjoy human, economic and political freedom.

In all the Bank's programmes, the ultimate objective of making these choices available to the underprivileged communities enjoys a high priority.

Spira: What is the Bank's socio-economic agenda?

Horwood: The need for structural reform to empower deprived communities and to bring them into the mainstream of the economic process has become pre-eminently on the southern region's agenda. The political process is taking place against a continuing weak performance of the economy. This has resulted in increasingly lower percentages of new entrants to the labour market being absorbed into the formal economy, an expanding informal economy and rising unemployment.

The severe drought gripping the subcontinent does not only have a negative effect on already weak economic performance, but also affects deprived and poor communities more severely.

If progress cannot come on the economic front and effective programmes implemented to address poverty, the political process could be undermined. The essence of long-term economic growth is sustainability through optimal and balanced private and public sector investment programmes.

During the past year, the participatory process of formulating socio-economic policy has evolved further. This has included the creation of a macro-economic forum as well as a range of others to address specific issues of socio-economic development, such as education, urbanisation and housing, water supply and energy supply.

These forums are normally representative of a wide spectrum of interests, including political groupings, civil movements, labour unions and the private sector.

The Bank has often found itself as a participant or even instrumental in the creation of these forums.

Spira: What do the poor communities regard as their highest priority?

Horwood: With few exceptions, the provision of potable water and sanitation and access to economic opportunities (employment). Professional, government and extra-parliamentary groups met at the bank in August last year to discuss the issue of adequate policy and initiatives to address the backlog in the supply of water and sanitation in the poorer areas.

A steering committee was formed - a forerunner to a national forum on water and sanitation.

Spira: What is the Bank involvement in urban housing?

Horwood: While the mandate of the Bank does not include the provision of housing, its involvement in the urban areas through the provision of infrastructure and its dealing with local authorities and civic associations has resulted in its assisting in a forum jointly initiated with the Independent Development Trust to advise on a national housing policy.

We have developed a computerised housing information model which could become the basis for a much-needed monitoring device for the supply of houses and for budgeting and forecasting.

Spira: How has the Bank contributed towards helping to solve the unemployment problem?

Horwood: High unemployment has been caused by the low economic growth rates experienced over the past decade, coupled with unabated population growth. This situation has been exacerbated by an ineffective policy framework and attitudinal obstacles related to labour-based practices and an unwillingness to consider labour-intensive projects.

These obstacles are prevalent in the construction industry and consultancy profession, while in many quarters the false impression lingers that labour-based work is in some way an inferior product. A policy of the Bank applied in its own projects and promoted in a wider context is to optimise the use of local labour, materials and skills.

Following this methodology, a community sets out to meet its

needs such as schools, houses, clinics or roads, employing local labour and skills, and in the process provides for the education, training and experience for the construction and maintenance phases. This captures the project finance in the community and region to address other needs as well.

Support services through business and entrepreneurial development programmes, micro-lending, bridging finance to the disadvantaged communities and training, especially in business skills and business counselling, are an essential part of this process.

The Bank believes that the current levels of unemployment in Southern Africa warrant state intervention via public works programmes. However, such investments should be made to become self-sustaining. The usual outlays could be applied in such a way that they would be more labour-intensive and that the benefits would be captured within a community.

Spira: What is the Bank's role in a broader southern African context?

Horwood: The countries of Southern Africa have been subject to dramatic political, security and economic changes in recent years, including in many cases structural adjustment programmes. This has engendered wide-ranging studies and debate about future co-operation and development in southern Africa.

In recent years the Bank has actively expanded its dialogue with key role players in southern Africa, as well as those multilateral and bilateral development institutions which take an active interest in development in the southern sub-continent.

Both southern Africa and international organisations are becoming increasingly involved in studies with a view to helping the subcontinent come to appropriate agreements on the future dispensation.

One of the most important issues is the future role of South Africa as a normalised and recognised country forming part of the family of nations of southern Africa.

One such study is being conducted under the leadership of the Independent Development Bank with extensive international support.

Spira: Can you spell out some of the Bank's more important and typical development projects?

Horwood: To name but a half-dozen, these would include:

- financing advance infrastructure project for the very large Lesotho Highlands Water Scheme for more than R500 million, which will benefit extensive areas of the whole region;
- development of new and upgrading of existing urban infrastructure in the Witwatersrand areas of Soweto, Dobsonville, Diepsloot and Alexandra, R77 million;
- provision and upgrading of electricity supply to an agricultural college, a hospital and a town in the Transkei;
- financing 2000 small farmers in KwaZulu to upgrade their flood irrigation system;
- the Bank has recently approved the funding of R480 million to harness the waters of the Komati-Lomati river systems in a major scheme in co-operation with agricultural interests in Swaziland, KwaZulu and the Eastern Transvaal;
- and, in a new development, the Government of Tliven has announced that it is making available to the Bank a loan of \$15.5 million over a period of three years to improve small (Black) farming enterprise in South Africa.

Spira: And the Development Bank's future?

Horwood: Given its solid foundation, the constructive interest of its member states, and the expertise and dedication of its staff, the Bank stands poised to assume an ever-expanding role in the socio-economic development of the southern sub-continent of Africa. Already it is the major development agency in a region of vast potential.

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NEWS: THE AMERICAS

Brazil's economic double act

Christina Lamb on two unknowns running the economy

A resounding *Who?* greeted last month's appointments of Mr Paulo Haddad and Mr Gustavo Krause, the new double-act controlling Brazil's battered economy. Unknown to much of the world, the two men are now preparing to present themselves on the international stage.

Early next month, they will resume negotiations with the International Monetary Fund (IMF) in talks long put on hold while the country was absorbed by the corruption scandal that brought down President Fernando Collor.

Although Mr Krause holds the normally more important portfolio of finance, it is Mr Haddad, the new planning minister, who has clearly emerged as the one in charge of economic policy. He seems untroubled by the inevitable comparison of his provincial experience, as an economist and state planning secretary in Minas Gerais, with that of his internationally respected predecessor, Mr Marcílio Marques Moreira.

Nevertheless, Mr Haddad - the third economy minister in two years to begin battle with Brazilian inflation (now running at an annual 1,500 per

cent) - admits that his problems are daunting.

However, he was yesterday putting the final touches to the short-term economic programme which the new team will present to the IMF and which he believes will reassure doubters of the government's commitment to modernisation.

He feels people are being a little hard on the new team: "We are up to date with payments to the World Bank and Interamerican Development Bank. Tomorrow we will pay almost \$1bn in past-due interest to creditor banks. We have maintained the opening of the economy. Before the end of year we will carry out a big privatisation with the sale of National Steel. The facts speak for themselves."

He plans to avoid unorthodox measures such as freezing or fixing wages and prices or dollarisation. He says that the much-mooted idea of a social pact is impossible because "the co-operative spirit is very small as too many people are benefiting from the current situation. We have more than \$100bn in short-term applications, for example."

Mr Haddad is betting everything on his fiscal reform package, through which he hopes to raise at least \$8bn to begin

amortising federal debt. He refuses to be worried by the lack of congressional enthusiasm for the package, but, he warns: "If we don't pass it this year, the situation will be very dramatic, with sweeping cuts even in areas of social policy."

Mr Haddad is betting all on fiscal reforms

The privatisation programme will be maintained, but the rules will be altered for sectors yet to be touched - telecommunications, oil, electrical and nuclear energy. He says that "the aim is less to sell off assets and more to incorporate the private sector so that the state still co-ordinates these strategic sectors."

He admits that the government is struggling to formulate a policy on public sector tariffs. "When we took office, state companies were all adjusting their prices in different ways. The electricity company, for example, was taking monthly monetary correction and adding 3 per cent. Nobody was looking at cost, efficiency

or productivity but simply passing on waste to consumers." He points out as an example that a hydroelectric project in Brazil costs more than twice what it does elsewhere.

Mr Haddad hopes that a new tariff policy and consolidation of the privatisation programme will encourage the return of foreign investors. These changes will also have to be incorporated into the IMF accord, which requires a 15-17 per cent real increase in tariffs by the end of 1993.

Technical level talks with the IMF begin next week, to be followed by the mission led by Mr Haddad. He hopes that before his visit the Senate will have approved the termsheet for the restructuring of Brazil's \$44bn commercial debt.

The IMF is likely to ask some tough questions, given Brazil's poor record of the last decade of never progressing beyond the first instalment in an IMF loan agreement. But Mr Haddad says he expects a sympathetic reception: "Such international institutions come under a lot of pressure from public opinion, and the fact that they had been negotiating with a corrupt government which had been wasting a lot of money will mean they will be eager to help the new administration."



Mr Clinton on his way to meet President Bush

Clinton meets Bush in White House

By George Graham in Washington

PRESIDENT-ELECT Bill Clinton yesterday arrived in Washington for a private White House meeting with President George Bush and what Mr Clinton described as "a candid assessment of world affairs".

Particularly at issue is the degree of co-operation that Mr Clinton can expect from President Bush in the run-up to the presidential inauguration in January.

In fact, Bush has promised the full cooperation of his administration, and Clinton has praised the president's helpfulness. Nonetheless, Mr Clinton planned to spend just 55 minutes with the president.

Republican congressional leaders have served notice on Governor Bill Clinton that they intend to act as his chaperone on his presidential honeymoon. But although Mr Clinton says he prefers to "dance with the one that brought you", he may be tempted from time to time to flirt with his escorts.

Party divisions are rarely clear in the US, and many presidents have governed with shifting congressional coalitions.

Many Republicans are now hinting that they could be receptive to President-elect Clinton on some issues, especially if he sticks to the centrist views that he has espoused as governor, rather than the more liberal doctrines of his presidential campaign.

That is particularly so of some of his fellow-governors, many of whom have worked

with him during his years running Arkansas.

"We will be as supportive as we can with the new president. He can be assured that this group will not take any cheap shots," said Governor George Voinovich, president of the Republican Governors' Association.

Mr Voinovich says the number one problem most governors face is the federal government's habit of issuing new mandates to the states without giving them any additional money.

"We take consolation from the fact that he is a governor. He certainly understands our concern about mandates without money."

Governor Carroll Campbell of South Carolina, who co-chaired a governors' taskforce on education with Mr Clinton but who has fought him tooth and nail over the last six months as head of Mr Bush's re-election campaign in the South, also takes a conciliatory line.

"Everybody likes Bill... There are areas where we can get out there and support him, and we should," Mr Campbell said.

But Senator Robert Dole, Republican leader in the US Senate, warns that he has no plans to give Mr Clinton an easy ride. "The American people want him to succeed, but I have never thought as a Republican that it was our obligation just to give up. Don't expect Bob Dole to hand over the keys of the place without a fight," he said this week.

Exports make small dent in US trade deficit

By Michael Prowse in Washington

A REBOUND in exports led to a US trade deficit of \$8.3bn (\$25.5bn) in September, \$300m lower than in August but still one of the biggest deficits in two years, the Commerce Department reported yesterday.

The slight narrowing in the deficit reflected unexpected strength in exports, which rose 6.5 per cent from August to \$88.2bn, a record in cash terms. The improvement was broadly based, with sectors such as computers, semiconductors and civilian aircraft rebounding after declines in August.

Imports rose 4 per cent to \$96.5bn, also a cash record. The increase was concentrated in consumer goods, reflecting a recovery of personal spending. The longer-term trends, however, point to a deterioration of the trade deficit in coming months.

Adjusting for the volatility of monthly figures, exports have barely risen since the spring, while imports have increased sharply.

The discrepancy mainly reflects stronger growth in demand in the US than in other big markets, such as Japan and Europe.

The deficit for the first nine months of the year was \$80.1bn, compared with \$49.2bn in the same period last year.

The geographical spread of the deficit indicated possible trade tensions next year with Japan and other Asian countries should the US recovery, and hence import demand, gather momentum.

Last month, the US ran deficits of \$4.4bn with Japan, \$2.3bn with China and \$1.7bn with Asia's newly-industrialised countries.

By contrast it ran a surplus with most other regions, including western Europe and Mexico.

Chip strategists seek way ahead

By Louise Kehoe in San Francisco

TOP semiconductor technologists from industry, academia and US government laboratories are meeting in Dallas this week to develop a strategy for semiconductor research and development that can be used to direct future US industry and government spending.

The group will prepare a report to be presented to President-elect Bill Clinton shortly before his inauguration. The meeting has been planned for over a year, but has taken on a new significance in light of Mr Clinton's plans to boost government spending on non-military research and development.

"The report is not expected to call for new money" or government-supported programmes for semiconductor research and development, said Mr Gordon Moore, chairman of Intel, who is chairing the meeting, "but it should serve as a useful guide to ensure that both public and private funds are spent efficiently."

The technologists will identify critical areas of research that need to be addressed and determine where this work can best be done - whether at Sematech, the government-backed semiconductor industry research consortium, in national laboratories, univer-

sity research departments or by individual companies or groups of companies.

Elements of the strategy are expected to be drawn from the work of other industry-led groups including the Semiconductor Research Council, the National Advisory Committee on Semiconductors and Sematech.

Rather than compiling a "wish list" for semiconductor research, however, the technologists will attempt to formulate a plan for the industry to maintain its competitive posture without the influx of new funds, Mr Moore explained. The group hopes to guide the efforts of university and government researchers, Mr Moore said, preventing the possibility of research being diverted into "weird materials and weird effects," with little commercial potential.

"I don't know of any other industry in which the chief technologies from government laboratories, universities, consortia and private industries have come together to work out a technology direction. This could serve as a useful model for other industries," Mr Moore said.

The plan to present the industry-led report to Mr Clinton signals what is expected to be a much closer relationship between industry and the White House under the new administration.

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Europeans look for Japanese investors

By Enko Terazono in Tokyo

GERMANY, France and Portugal have sent delegations to Japanese companies to promote their regions as attractive investment areas. At a time Japanese manufacturers face sharp profit falls due to the economic slowdown, the missions want to make their mark ahead of a business recovery.

Their efforts may undermine the UK as a first choice for Japanese investment, since the Japanese have begun to look at continental Europe for further investments, due to the large German and east European markets.

"We do not expect Japanese companies to rush into investment just after one trip," said Mr. Christian Cambon, president of the business promotion agency from Ile de France, the region which includes Paris.

Mr. Cambon and said he and other 25 members were in Tokyo to remove the negative image many Japanese hold of France. Comments last year by Mrs. Edith Cresson, then prime minister, that Japanese companies want "to conquer the world" and that Japan "doesn't play fair" shocked many Japanese business leaders. Some 195 Japanese manufacturers have set up operations in the UK, with only 128 in France and 111 in Germany.

Mr. Shigeyuki Onishi, deputy general manager of the Bank of Tokyo's corporate advisory division, said many Japanese companies were looking to move the centre of their European operations to continental Europe from the UK. "More Japanese companies are focusing on the huge potential of former east European markets," he said.

Airline compensation decision born of embarrassment

By Robert Rice, Legal Correspondent

THE decision by Japan's airlines to remove the ceiling on compensation to victims of accidents on international flights was born of embarrassment shared by most world airlines and their insurers that limits on compensation, set by international conventions, are too low.

Disatisfaction with liability limits set by international agreements stretches back to 1955, when the US refused to party to the Hague Protocol doubling the original compensation limits of \$10,000 (now

\$6,622) set by the Warsaw Convention in 1929. When the Convention was adopted, a cap on liability was seen as necessary to protect the infant aviation industry from catastrophic loss for which adequate insurance cover might not be available.

But by 1955 the industry was well established and the US refused to ratify the Hague Protocol (because Congress felt \$20,000 was inadequate compensation for the loss of an American life) marked the beginning of the end of uniformity on the issue of liability.

The US remained a party to the

1929 convention but by 1966 had persuaded air carriers serving the US to adopt the Montreal Agreement limiting liability to \$75,000 regardless of fault for all flights starting or ending in the US.

In 1971 a further attempt to raise the limit to \$100,000 and restore uniformity was made in Guatemala. Among other features, the Guatemala Protocol allowed parties to it to adopt a domestic system to supplement the legal liability limits for passengers.

The US had been a prime mover in trying to lift the compensation limits, but did not sign the protocol,

which could not come into force without US participation. Instead, the US tried in 1975 to amend the Montreal Agreement by adding protocols, the third of which, Montreal Agreement Protocol 3 (MAP3), dealt with liability, raising maximum limits to \$130,000.

MAP3 picked up many features of the Guatemala Protocol, allowing states which are parties to it to set up supplemental compensation plans (SCPs), so that a two-tier system would arise under which airlines could be liable for the first \$130,000 per passenger and the SCP, for which passengers would pay an

enforced levy, would be expected to provide compensation above that amount.

The UK and a number of other Warsaw countries have ratified MAP3, but by the time of this year's US election, the US had not done so, and had not introduced an SCP. MAP3 cannot come into force until 30 states have ratified it; that is unlikely to happen until the US signs.

International air carriers thus face an impasse on liability which has not been helped by the International Air Transport Association's unwillingness to promote any

change other than one based on MAP3. IATA fears any other course would prompt the US to denounce the Warsaw Convention, leading to chaos and the renewed risk of punitive damages awards, only just outlawed by the US Supreme Court in the 1991 Korean Airlines case.

The Japanese move to adopt a special liability contract within the framework of the Warsaw Convention is an attempt to break the logjam and is likely to be followed by other carriers unless the industry, through IATA, takes steps to restore the uniformity missing since 1955.

Statistics and contrary statistics muddy Gatt farm deal

Unknown variables make the search for an agreement seem almost an impossible quest, David Gardner writes

IF MR Ray MacSharry can bring back a package resolving EC-US food export disputes and opening the way for a Uruguay Round world trade reform deal from Washington, he will be obliged to demonstrate that it is compatible with the Community's reform of its Common Agricultural Policy (CAP).

Mr. MacSharry, the EC farm commissioner who has the figures of Europe's premier agriculture bureaucracy, the European Commission's directorate-general VI, at his fingertips, is unshakably confident he can. France, which is opposing a deal under the General Agreement on Tariffs and Trade, says it will be opposed against the EC and French farmers, and has despatched officials to Brussels with a package of figures to say that he cannot. The US, from which Mr. MacSharry and the EC have to extract a deal to avert trade hostilities next month, want real proof that he can deliver: a difficult proposition when the sceptical French are the Community's main food exporters.

The confusing swirl of Com-

mission figures, and contrary French statistics on the impact of CAP reform and the farm trade obligations of a Gatt deal, will not easily settle into a stable pattern accepted by all. If economic forecasting and industrial trends are acknowledged to be sub-scientific, predicting the course of agriculture, vulnerable to vagaries such as the weather and a handful of multinational traders, is well-nigh impossible.

For the purposes of a Gatt deal, the reformed CAP looks like a gamble. But it is a gamble agreed by all 12 member states in May, and was passed into law in July. The bet is on future prices and production levels for food. Yet it is a bet placed within a new framework, which contains four main elements: two linked variables, and two constraints. The Commission claims that CAP will cut the exportable surplus of cereals - linchpin of the reform and the most inflammatory part of the Uruguay Round farm chapter - to 19m tonnes in three years. It says Gatt would still allow subsidised exports of 23.5m tonnes

US officials say discussions with the EC about farm output statistics have been "very confusing". David Dodwell, World Trade Editor, reports from Washington. "We have often not been sure that the Europeans are talking about the same thing, particularly at the top," one trade official said. The numbers are confusing because "they all have little tails on them - like 'swing', 'aggregation' and 'flexibility', he added.

As a result, US farm trade negotiators have been particularly careful to provide tables supporting every set of proposals "so that there is no doubt about what we proposed". "The EC hasn't exactly accepted or rejected these concepts, so we don't know when they tell us a percentage with swing or aggregation whether they're talking about the same swing or aggregation," he said.

"These things make a difference to what happens each year, and cumulatively over six years." Asked for specific examples, he counselled against becoming entangled in the numbers. "I suggest, if we reach an agreement, that you just turn to the last page of the novel and see how it turns out."

after six years, assuming a worst-case outcome to the Washington talks of a 24 per cent cut in subsidised sales abroad (21.5 per cent is more likely).

France says CAP production cuts will be exceeded if export volume restraint exceeds 18 per cent. Beyond this figure, land taken out of production, or "set aside" under the CAP, would have to exceed the 15

per cent currently agreed. France may be right, up to a point. For the set-aside regime, which they also agreed to, is variable. It can go up or down depending on whether output is over or within EC projections.

Which brings in the second variable: price. The CAP aims to set EC prices at or near world market levels after three years, mainly through dropping the price of cereals by about a third. This is for premium grade grains; at least a third of output will be considerably below this price. In such circumstances, the Commission argues, there will be little Gatt restraint on exports, and EC produce will compete favourably with imports.

"The whole philosophy of the CAP reform is to become more competitive externally and internally," Mr. MacSharry insists. "There's no limit on unsubsidised exports whatsoever." France clearly perceived this in its initial enthusiasm for the new CAP when it was agreed in May, and the disquieting prospect of a highly competitive EC farm sector is the unstated element in Washington's insistence on the firmest restraints possible on Community exports.

French concern in May was that prices would not be reduced enough, thereby imposing an informal quota through set-aside. If world market prices are reached by 1995, set-aside can be reduced; if not, France may be in the vanguard of a drive for lower prices if

output exceeds expectations.

Additional to these two linked variables, the CAP has two constraints, in the form of a rigid budget and the new regime's freezing of crop yields eligible for subsidy.

The 12, including France, agreed to budget "guidelines" based on the Commission's output projections. These ceilings are contained in the "Delors II" future financing package, yet to be agreed, but were reaffirmed by the 12 heads of government at the Lisbon summit in June.

Put crudely, if output exceeds the projections, there will be no money to subsidise exporting the excess. "We'll hit a budgetary problem before we hit a Gatt problem," one Commission official says.

France is already moving its argument from querying the compatibility of Gatt with the CAP, to seeking extra compensation for farmers for any deal on the Uruguay Round and the oilseeds dispute with the US. But even if the budget goes up, Brussels insists the extra money will not go towards exports. Since the budgetary

system was reformed by Commission president Jacques Delors in 1988, the Commission has resisted all efforts to breach the farm spending ceiling, including an attempt last year backed by Mr. Delors.

The second constraint is that compensation for price cuts, and subsidy, is linked to past crop yields which are frozen. This is a disincentive to farmers spending on fertiliser and pesticide to extract higher tonnage for which they will not get their money back. Yields are already falling. French figures claiming that 38 per cent set-aside would follow a "split-the-difference" deal on oilseeds with the US (fixing output at a de facto 9.5m tonnes a year) are based on 1991 yields of 2.48 tonnes per hectare, whereas oilseed yields are in fact down to 2.08 tonnes a hectare.

In agriculture, statistics can be found for just about any croquet. All the more reason why this argument is likely to develop into a forensic examination of whether the mechanisms in the new CAP are compatible with any Gatt deal with the US.

Canada drug industry gives warning on cheap exports

By Bernard Simon in Toronto

CANADA'S generic drugs industry has warned that the sale of cheap medicines to many third world countries will be jeopardised if proposed legislation to tighten patent protection for brand-name pharmaceuticals is passed.

The warning is part of a furious rearguard action being fought by the generic drugs industry against a bill, known as Bill C-91, introduced in parliament in Ottawa this week. The bill will extend the same 30-year patent protection to medicines as applies to other products. This fulfils Canada's pledges under the Uruguay Round trade talks.

It means the end of a 23-year "compulsory licensing" system which has allowed cheap, generic medicines to be distributed within a few years of the brand-name products. Compulsory licensing has made Canada's generic industry one of the world's biggest, with annual sales of C\$400m

(£188m).

The generic industry is angry that Bill C-91, which is likely to become law in the next few months, will be retroactive to last December. This provision would nullify pending compulsory licensing applications on about 35 products. An official at Apotex, the largest generic producer, said the new licensing curbs would hamper exports, which make up a quarter of the company's total output. Apotex sells to 80 countries, from Vietnam to Morocco and Iran.

Apotex says many third world nations follow Ottawa's lead in approving medicines for sale. "If we're not licensed to sell it in Canada, we can't export it," the official added. The industry's contends that by delaying introduction of their products, the new law will raise drug costs.

Ontario's Drug Benefit Plan, providing free medicines to the elderly and welfare recipients, estimates generic products save it C\$80m-C\$100m a year.

The argument is complicated by drug companies' commitment to new research spending in Canada. Glaxo and Merck are among those recently opening new facilities. Health-care administrators acknowledge that costs can be contained by encouraging brand-name companies to develop new drugs to keep patients out of hospital.

The predicament of the provinces, which administer health-care services in Canada, is shown by a dispute over AZT, the Burroughs-Wellcome AIDS drug. Apotex has challenged Burroughs' AZT patent and is trying to persuade the provinces to buy its cheaper, generic version. Ontario has deferred a decision until the court case is resolved. Meanwhile, it is sticking with AZT.

Bill C-91 aims to contain drug costs by strengthening the Patent Medicine Prices Review Board powers. The board will be able to impose fines on executives of companies overcharging or making windfall profits.

New offer by Chrysler in row over state aid

By Lionel Barber in Brussels

CHRYSLER and the Austrian government yesterday submitted a new offer to the European Commission aimed at heading off duties on diesel-powered Voyager minivan imports into the EC.

The new offer would have the effect of reducing the overall level of state aid to the Chrysler plant near Graz to almost 16 per cent - less than half its original level.

The Commission had earlier decided to impose the 10 per cent duty on the Chrysler vehicles, but delayed for two weeks to allow time for a revised offer. The deadline expires today after which Council of Ministers are expected to rubber-stamp the decision to impose duties.

Last night, the parties were discussing the latest offer at a meeting in Brussels. Austrian officials voiced optimism that a compromise could be found, but some EC officials cautioned that some technical difficulties needed to be resolved.

The Chrysler case is sensitive for Austria, which is about to open negotiations on its application to join the EC. The 1972 free trade agreement between Austria and the EC outlawed subsidies which distort competition in the Community.

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LEGAL NOTICES

INDEXPRIDE LIMITED

Notice is hereby given that a meeting of creditors in the above matter is to be held at Temple Rooms, 1, Surrey Street, London WC2R 2BP on the 2nd December 1992 at 10.00 am. (1) to consider my proposals under (S21) of the Insolvency Act 1986 and (2) to consider establishing a creditors' committee. A proxy form which should be completed and returned to me by the date of the meeting if you are unable to attend the meeting and wish to be represented, in order to be entitled to vote at the meeting you must give it to me not later than 12.00 hours, on the business day before the day fixed for the meeting, details in writing of your claim.

J.A. TALBOT, ADMINISTRATOR, 11, MILLHOLLOP, The John Administration, of Arthur Anderson, P.O. Box 55, 1, Surrey Street, London WC2R 2BP.

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS

THE WADSWORTH MOTOR COMPANY LIMITED Registered number: 102046 Trading name: Pursons Turbidge Walls Trade description: DMV Names and addresses of joint administrative receivers: N. Hudson 180 City Road Station Road Croydon West Sussex RH10 1HT Office holder number: 8877 5389 Date of appointment: 12 November 1992 By whom appointed: Sherriff Financial Services Limited Date of charge: 22 March 1990 Nature of charge: Fixed and floating charge N. Hudson, and I. Jacob, Joint Administrative Receivers

IN THE MATTER OF FELLOW CARPETS LIMITED AND IN THE MATTER OF THE INSOLVENCY ACT 1986

In accordance with Rule 4.108 of The Insolvency Rules 1986 notice is hereby given that I, J.B. Stephenson, a Licensed Insolvency Practitioner of Latham Crossley & Davis, 7, Kenrick Place, London W1H 3PF, was appointed Liquidator of the above Company by the Court on 13th November 1992. Dated this 13th November 1992 J.B. Stephenson, Liquidator

IN THE MATTER OF SHEAD PROPERTIES LIMITED AND IN THE MATTER OF THE INSOLVENCY ACT 1986

In accordance with Rule 4.108 of The Insolvency Rules 1986 notice is hereby given that I, Peter S. Dunn FCA, a Licensed Insolvency Practitioner of Latham Crossley & Davis, 7, Kenrick Place, London W1H 3PF, was appointed Liquidator of the above Company by the Court on 13th November 1992. Dated this 13th November 1992 Peter S. Dunn FCA, Liquidator

IN THE MATTER OF TOWERSPERKINS HOLDINGS LIMITED AND IN THE MATTER OF THE INSOLVENCY ACT 1986

In accordance with Rule 4.108 of The Insolvency Rules 1986 notice is hereby given that I, J.B. Stephenson, a Licensed Insolvency Practitioner of Latham Crossley & Davis, 7, Kenrick Place, London W1H 3PF, was appointed Liquidator of the above Company by the Court on 13th November 1992. Dated this 13th November 1992 J.B. Stephenson, Liquidator

IN THE MATTER OF RADIO CHELTENHAM LIMITED AND IN THE MATTER OF THE INSOLVENCY ACT 1986

In accordance with Rule 4.108 of The Insolvency Rules 1986 notice is hereby given that I, Peter S. Dunn FCA, a Licensed Insolvency Practitioner of Latham Crossley & Davis, 7, Kenrick Place, London W1H 3PF, was appointed Liquidator of the above Company by the Court on 13th November 1992. Dated this 13th November 1992 Peter S. Dunn FCA, Liquidator

IN THE MATTER OF TOWERSPERKINS CONTRACTING LIMITED AND IN THE MATTER OF THE INSOLVENCY ACT 1986

In accordance with Rule 4.108 of The Insolvency Rules 1986 notice is hereby given that I, J.B. Stephenson, a Licensed Insolvency Practitioner of Latham Crossley & Davis, 7, Kenrick Place, London W1H 3PF, was appointed Liquidator of the above Company by the Court on 13th November 1992. Dated this 13th November 1992 J.B. Stephenson, Liquidator

IN THE MATTER OF KORBORUNNE LIMITED AND IN THE MATTER OF THE INSOLVENCY ACT 1986

In accordance with Rule 4.108 of The Insolvency Rules 1986 notice is hereby given that I, J.B. Stephenson, a Licensed Insolvency Practitioner of Latham Crossley & Davis, 7, Kenrick Place, London W1H 3PF, was appointed Liquidator of the above Company by the Court on 13th November 1992. Dated this 13th November 1992 J.B. Stephenson, Liquidator

Meeting of Creditors pursuant to Sections 84, 85, 100 and 101 of The Insolvency Act 1986

NOTICE is hereby given pursuant to Section 84 of the Insolvency Act 1986 that a meeting of the creditors of the above named Company will be held at 7, Kenrick Place, London W1H 3PF on 25th November 1992 at 12.00 noon for the purpose provided for in Section 84 of the Act. A list of names and addresses of the above Company, Creditors may be inspected at the offices of Latham Crossley & Davis, 7, Kenrick Place, London W1H 3PF, between the hours of 9.00 am and 4.00 pm on the two business days preceding the meeting of Creditors. Dated this 25th November 1992 R.A. Bowring, Director

NEWS: INTERNATIONAL

Iraq silent on list of nuclear suppliers

IRAQ continues to balk at United Nations demands to provide lists of suppliers for its weapons programme, the head of a UN inspection team said yesterday, Reuters reports from Manama.

Speaking on his return from a 10-day mission to Iraq, Mr Dimetri Perrotos said Baghdad had still not complied with UN Gulf war ceasefire requirements to name suppliers of materials for its nuclear programme.

"So long as they are not replying to this, it is considered a violation," Mr Perrotos said. He said that disclosure of the supply network was "an absolutely essential part of breaking the backbone of the programme."

Mr Perrotos, a scientist from the UN International Atomic Energy Agency in Vienna, told reporters before leaving Baghdad that the UN was still not ready to give the Iraqis "a clean nuclear health bill."

US to improve ties with Vietnam

President George Bush yesterday said in a letter to Vietnamese President Le Duc Anh that Washington would take action to improve relations with Hanoi, Reuters reports from Hanoi. US Senator John Kerry said the promise was in response to a big increase in Vietnamese co-operation in recent months to help resolve the fate of US servicemen missing from the Vietnam war.

Mr Kerry was speaking at the end of a three-day visit.

He did not say whether Washington might ease or lift the trade embargo it imposed in 1964 or move towards opening diplomatic relations with Vietnam.

The letter was the first direct communication by a US president to a Vietnamese leader since 1973, when then President Richard Nixon ended the US combat role in Vietnam.

Philippines may set up new bank

The World Bank has asked the Philippines to look at the feasibility of setting up a new bank that would cater to the needs of local exporters suffering the effects of a strong peso, Reuters reports from Manila.

"I think they are biased towards a separate institution like a Philippine Exportbank [export-import bank], trade and industry secretary Rialino Navarro said.

He said the proposed bank could tap a \$150m export development fund from the World Bank.

Mr Navarro said one alternative open to the government was to convert an existing export-oriented institution.

An Eximbank is seen as an ideal solution to local exporters' financial woes since it could provide long-term concessional loans and be used as a conduit for development funds, officials said.

The government could convert the Philippine Export and Guarantee Loan Corp (Philguarantee) into an eximbank, Mr Navarro said. But the cash-strapped company would have to be nursed back to health, he said.

Bhutto barred from entering Islamabad

By Farhan Bokhari and agencies in Islamabad

THE PAKISTAN government yesterday banned opposition leader Ms Benazir Bhutto from the capital, Islamabad, for 30 days and ordered her deportation to the southern city of Karachi.

Officials said she had not been arrested but had been taken into protective custody. No charges had been brought against her.

Ms Bhutto had attempted to lead an opposition anti-government protest march from the city of Rawalpindi to the parliament building in neighbouring Islamabad.

Early in the day, police attacked Ms Bhutto and her supporters with batons after they broke through barbed-wire barricades erected around her house in Islamabad. Ms Bhutto, who wore a bullet-proof vest, was hit several times.

As she sped to the neighbouring city of Rawalpindi to begin the march, police fired dozens of tear-gas shells at her vehicle. Then, as she drove along the 11-mile route from Rawalpindi to Islamabad, police stopped her, forced her driver to get out of the vehicle, and took over the steering wheel.

"My arrest won't make any difference. The struggle will continue," Ms Bhutto told a

crowd - estimated in some reports at 30,000 to 40,000 - in a brief address before being driven away. After her arrest, the angry crowd battled thousands of riot police in Rawalpindi.

Other leaders of the opposition coalition People's Democratic Alliance were taken into custody, as well as dozens of opposition party members among them several members of the National Assembly. Ms Bhutto's mother, Mrs Nusrat Bhutto, was arrested while trying to leave Lahore to join the demonstration.

Tight security measures were in effect across Pakistan to prevent Bhutto supporters from travelling to Rawalpindi. Clashes were reported in Lahore and Peshawar. In Islamabad, troops were deployed around the parliament building and at road intersections.

Yesterday's planned march represented the biggest challenge yet to the government of Mr Nawaz Sharif, prime minister, elected after Ms Bhutto was sacked for alleged corruption by President Ghulam Ishaq Khan in 1990. Ms Bhutto claims that the government is corrupt and is seeking its dismissal and new elections.

It was unclear whether the opposition would press ahead with demonstrations in the face of the government's show of force.

Roh 'abducts' brother-in-law

By John Burton in Seoul

SOUTH KOREA'S presidential election took a bizarre turn yesterday after President Roh Tae-woo allegedly ordered his MP brother-in-law to be briefly "abducted" to prevent him from joining an opposition party.

The affair is the latest intervention by the president to keep the ruling Democratic Liberal party (DLP) from splitting just a month before the election.

But the episode could damage the electoral chances of Mr Kim Young-sam, the DLP presidential nominee, as well as the reputation of Mr Roh, who earlier promised to stay neutral in the campaign as part of the country's democratic reforms.

Mr Kim Bok-dong, a DLP legislator and the president's in-law, was stopped and abducted by plain-clothes policemen on Tuesday evening as he was driving to his

constituency in Taegu, where he was scheduled to announce his defection to the opposition United People's party (UPP), according to an aide to Mr Kim.

Mr Kim was brought back to Seoul and a breakfast meeting at the Blue House, the executive mansion, with Mr Roh. The MP later said that he would stay with the DLP, although he acknowledged his interest in joining the UPP.

Mr Kim's defection posed a potential threat to the DLP. UPP officials claim Mr Kim's departure would have encouraged as many as 30 other MPs from the ruling party to join the UPP and eliminate the government's parliamentary majority.

The UPP was formed this year by Mr Chung Ju-yung, the founder of the Hyundai business group.

The Blue House dismissed the incident as "a family affair". But the UPP and the main opposition Democratic party (DP)

said the action violated the government's pledge of neutrality, with the UPP demanding the resignation of the caretaker cabinet appointed to supervise the presidential election.

Members of Mr Roh's majority faction in the DLP have threatened to leave the party because of their dislike of Mr Kim Young-sam, a former opposition leader who became new DLP president this summer. Although the revolt is being staged by his political allies, Mr Roh fears a party split would allow Mr Kim Dae-jung, the DP presidential candidate, to win the election.

A small group of conservative MPs left the DLP last month to form the New Korea party. But Mr Roh defused that threat by persuading several prominent Koreans, including the leaders of the Daewoo business group and the Posco steel company, not to accept the NPK's presidential nomination offer.

N Korea threatens to quit all talks

NORTH KOREA yesterday threatened to suspend all negotiations with South Korea in the latest sign of increased tension between the two sides, writes John Burton in Seoul.

Progress in inter-Korean relations has been blocked by Pyongyang's refusal to accept challenge inspections by Seoul of suspected nuclear weapon facilities.

However, other issues have contributed to the stalemate in recent weeks.

South Korea last month announced the discovery of a North Korean spy ring and demanded an apology from Pyongyang, which has dismissed the incident as a "fabrication".

Seoul and Washington also recently said that they would resume the joint "Team Spirit" military exercise next year after suspending it this year due to North Korea's acceptance of scheduled nuclear inspections by the International Atomic Energy Agency.

Seoul is following a carrot-and-stick policy in persuading Pyongyang to accept challenge nuclear inspections. While offers of economic aid to Pyongyang are the carrot, Team Spirit represents the stick. Pyongyang said at yesterday's session of the bilateral Joint Nuclear Control Commission that it would cancel meetings with the South, including the prime ministers' talks in December, unless Team Spirit is cancelled.

France and Taiwan cement \$2.6bn jet fighter contract

By William Dawkins in Paris

TAIWAN has obtained a long-awaited agreement from France to buy 60 Mirage 3000-5 multi-role jet fighter aircraft for \$2.6bn (£1.7bn), according to newspaper and radio reports from Taipei.

Neither the Paris government nor Dassault, the French aerospace group which makes the Mirage fighter, would comment on the deal, the latest stage in the island's attempts to boost its defences against a military

build-up in China and as such likely to spark a diplomatic row between Beijing and Paris.

But they did not deny the report. It comes two months after a US decision to sell up to 150 F-16 jet fighters to Taiwan for \$5.5bn, seen as a factor in resolving French hesitation.

If confirmed, this will be the second big recent French defence sale to Taiwan, after last year's \$4.5bn sale of 16 frigates, never officially announced. The Mirage sale would also include 1,500 missiles, bringing

the total contract value to \$3.8bn, said Taiwanese press reports.

China has objected strongly, causing Paris to pause before jeopardising already strained relations with a powerful ally. The Beijing Foreign Ministry yesterday warned that China was "firmly against" such a project.

However, China took no significant steps against France over the frigate sale, beyond voicing loud objections, and has countenanced recent defence equipment sales to Taiwan from Germany, Belgium and Italy.

France is China's second largest aid donor after Japan, with FF30bn (\$3.7bn) of credits and cheap loans outstanding and an important investor there.

The deal would be a godsend to Dassault, which has not had a single military export order for four years and badly needs new business to give a lift to its dwindling profits.

Dassault, 46 per cent state-owned, makes nearly three-quarters of its sales to the French military.

Like many of its counterparts, the

French Defence Ministry has been forced to curb spending, even to the extent of trimming orders for the Rafale, Dassault's future jet fighter due for delivery from 1997.

The Taiwan deal would be a boon to the French defence industry generally, at a time when export sales, at FF34.2bn last year, are stagnating. Other potential beneficiaries are Thomson-CSF, the defence electronics group which supplies radar for the Mirage 3000-5, and Matra, supplier of air-to-air missiles.

Approval sought for HK airport funding

THE future of Hong Kong's new airport will move back onto the agenda today when the Hong Kong government approaches the local legislature for approval of a big works contract, writes Simon Hobbs in Hong Kong.

The government is expected to present financial plans to an ad hoc committee of the Legislative Council (LegCo) for the funding of a contract to build the site for the colony's Chek Lap Kok airport, north of Lantau island.

The HK\$900 (£760m) contract was let provisionally in the summer to a multinational consortium, which later agreed to extend the validity of its bid to the end of this month. The government is hopeful that LegCo will approve the funding when the finance committee debates the issue tomorrow week.

If the funding is not approved soon then it is unlikely that the airport platform - as it is known - could be

Thai trader accused of manipulation

By Victor Mallet in Bangkok

THAILAND'S six-month-old Securities and Exchange Commission yesterday accused a leading stock market trader of manipulating share prices and ordered the suspension of trading in Bangkok Bank of Commerce shares.

The SEC said it had filed a case with the police against Mr Song Watchararat, better known as Sis Song, and his associates for "alleged breach of securities law on price manipulation and the takeover

code." Mr Song has announced a 10.66 per cent personal holding in the bank, but he and his associates are reported to hold more than 25 per cent, which would oblige them to make an offer for the rest of the bank, Thailand's ninth largest. They have not done so.

The SEC's move yesterday follows a concerted effort by the central bank and the finance ministry to restrict speculation on the stock exchange and reduce the amount of credit extended by stockbrokers to their clients

for buying shares. Thai share prices rose sharply after May, when troops killed about 50 pro-democracy demonstrators in Bangkok, and continued to rise following the election of a civilian coalition government in September, but they have started to fall back in response to the credit squeeze.

Yesterday the SET index fell 23.45 points, or 2.6 per cent, to 868.04 on news of the proposed prosecution of Mr Song. An SEC statement said: "This action is carried out by

the SEC board to protect the interest and stability of the country's financial system and of the majority of stock investors."

"The SEC board hopes that [the action] will not have a serious impact on the stock market or the work of finance and securities firms as a whole."

Mr Reg Clough, a spokesman for the bank, was quoted as saying that 11 arrest warrants had been issued for Mr Song and his associates. World Stockmarkets, Page 40

S African cabinet seeks to defuse army scandal

By Philip Gawth in Johannesburg

THE South African cabinet yesterday sought to restore the government's reputation in the face of accusations that army intelligence had sought to subvert the African National Congress (ANC).

Further pressure on the government came yesterday from Mr Harry Schwartz, the South African ambassador to the US, who said he was "furious and outraged" at the Goldstone Commission disclosures.

"It has undermined all our effort here, all the hard work that so many people have put into changing our situation here. There can be no room for

this sort of thing in South Africa," said Mr Schwartz. The scandal broke on Monday when Mr Justice Goldstone, appointed by the government to probe the causes of political violence rocking the country, accused military intelligence of seeking to involve the ANC's armed wing in common crime.

The revelations are a considerable embarrassment to the government as they cast doubt on the veracity of previous pledges to stop covert campaigns against political opponents. They also impede efforts to revive the constitutional negotiation process, stalled since May.

The ANC has called for an expanded judicial inquiry into the military, echoing Judge Goldstone's request for wider powers, more resources and greater co-operation in carrying out his investigations.

Meanwhile, Mr Gene Louw, minister of defence, said he "seriously disputed" several of Judge Goldstone's statements about the affair.

Nigerians ponder political uncertainty and economic crisis

Michael Holman analyses why the country is facing the most critical period in the 32 years since it became independent

WITH a mixture of resignation and apprehension, Nigerians are preparing for one of the most critical periods in their country's turbulent 32-year post-independence history, beset by political uncertainty and gripped by a deepening economic crisis.

No one was surprised when General Ibrahim Babangida announced on Monday that the presidential election due to be held next month would be delayed until June. Presidential primaries last August had been marred by rigging and other electoral malpractices by both the Social Democratic party (SDP) and the National Republican Convention (NRC).

But doubts surrounding the country's transition to civilian rule are unlikely to be set at rest by yesterday's decision. Both parties have to rebuild in the wake of the president's earlier decision to sack their executives, a task made more difficult by Monday's ban on all 23 presidential candidates from contesting the new round of primaries.

Nor is it clear how the authorities will be able to elim-

inate the electoral fraud that seems endemic, judging by past polls in 1979 and 1983.

For many Nigerians, a civilian government, whatever its credentials, remains the lesser of two evils. Hence the forthright warning from Olusegun Obasanjo, the retired general who led Nigeria's military government from 1976 to 1979 before handing over to a civilian administration, toppled in a 1983 coup.

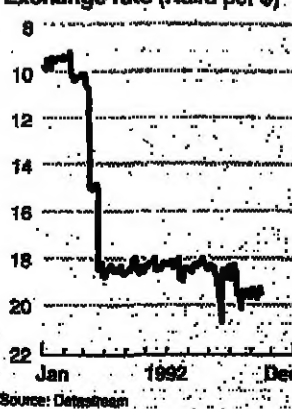
Stick to January, he urged Gen Babangida. "Any prolongation of military rule... will amount to war against the sovereign rights of people in Nigeria to choose their own leaders."

Yet a weak civilian government invites military intervention, and this remains uppermost in Gen Babangida's mind, say government officials. It may well be that he set himself an impossible task when he set about reforming Nigeria's political system.

"It will not be an overstatement," an editorial in the Vanguard newspaper declared in 1986, soon after the launch of the transition programme, "to say that Nigeria in all the

Nigeria

Exchange rate (Naira per \$)



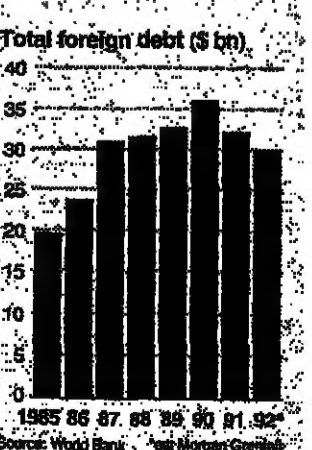
Source: Datastream

Total foreign debt (\$ bn)



Source: World Bank

President Babangida



Source: Vanguard

that one of the greatest single obstacles to economic recovery remains unresolved: Nigeria's crippling \$30bn external debt.

Last year, notes a recent World Bank report, debt service obligations totaled nearly \$6bn, compared with export earnings of \$12bn.

The servicing burden was eased at the start of this year when the government implemented an agreement with commercial bank creditors. Some \$3.3bn was converted under a cash buyback option, while the remaining \$2bn was exchanged for collateralised bonds.

While this significantly reduced the debt, it was of little comfort to the average Nigerian. After five years of the structural adjustment programme, external debt had risen from \$18.6bn in 1985 to around \$30bn today.

The economic balance sheet has further disturbing figures. External debt servicing commitments on current projections will run at around \$5bn a year for the rest of the 1990s. "This is not compatible with any recovery programme," said a senior donor official yesterday.

Nigeria is a net exporter of capital - how can it revive its industrial sector or revive social services under these conditions?

"Nigeria is now in a vicious cycle," he continued. "Mismanagement and corruption means that there will be no debt relief. But without debt relief, the economic crisis deepens, and the solutions become more difficult."

Even the most sympathetic of donors concede, however, that the statistics tell only part of the story. Much of the money borrowed during the boom years of the 1970s was squandered on projects either misconceived or mismanaged, invariably involving vast kickbacks. Far from obtaining a sound return on money invested in telecommunications or steel, these sectors are a liability - inefficient and costly drains on resources. Critics make a second point. Had Nigeria followed through with the reforms initiated in 1986, and kept to the terms of successive IMF agreements, the country would today be eligible for the so-called Trinidad

terms. In theory around half of Nigeria's \$17.6bn Paris Club debt could be written off.

In practice, it would have proved less, for some of the Paris Club governments are less supportive of the terms than others. But Britain at least, Nigeria's largest official creditor, would have been willing to act.

At the same time, Nigeria's drastic fall in per capita income from around \$1,000 at the end of the 1970s (a figure distorted by an unrealistic exchange rate) to under \$300 could have been cushioned. The country is eligible for concessional borrowing from the IMF under the Fund's extended structural adjustment facility. But the essential precondition is IMF endorsement of economic policy.

Now in his eighth year in office, Gen Babangida is presiding over a country in disarray. "We want to go down in history as having staked our credibility on a viable and democratic workable third republic," he told Nigerians on Monday night. History may well come to a different conclusion.

ARMS FOR IRAQ - THE MATRIX CHURCHILL SCANDAL

Party leaders claim Major misled MPs

By David Owen, Tony Jackson and Ralph Atkins

THE LEADERS of Britain's main opposition parties last night joined forces to accuse Mr John Major of misleading Parliament in his statements about government guidelines covering the sale of arms-related equipment to Iraq.

In separate open letters released as the Labour party announced it was calling a Commons debate on the subject next Monday, Mr John Smith and Mr Paddy Ashdown, highlighted repeated government pledges that 1985 guidelines had been consistently applied and contrasted them with Downing Street's admission to journalists that changes had taken place.

"Any objective analysis of the statements made by John Major and other Ministers must reach the conclusion that Parliament and Members of Parliament have been consistently misled on this issue," Mr Smith wrote.

The Labour leader called on the prime minister to "now apologise" to Parliament. It was "extraordinary" that Mr Major had so categorically denied that ministers had misled MPs in Prime Minister's questions on Tuesday, when Downing Street was "telling journalists that the 1985 guidelines were changed in December 1988, following the ceasefire between Iraq and Iran."

The softer tack taken by Mr Ashdown was rather to ask Mr Major to explain "this discrepancy."

"Were you badly briefed by your officials - did you mistakenly inform me and the House in your previous statements and letters - or is this all part of what many are now increasingly regarding as a high level and systematic action which has had the effect of misleading Parliament?", the Liberal Democrat leader asked.

In a strongly-worded motion for next week's debate, Labour charged that as a result of the "private change of policy British servicemen may have been exposed to fire from shells and rockets made in munitions factories equipped by Britain."

"The conduct of ministers in this matter has been inconsistent with the security of British troops, with open government, and with the just administration of legal process," it continued.

"Her Majesty's Government was granting export licences for the supply to Iraq of defence equipment and munitions machines in clear breach of the Howe Guidelines of 1985 preventing the export of equipment that would significantly enhance military capability."

Mr Major is expected to be asked for the debate which will be opened by Mr Robin Cook, Labour trade and industry spokesman.

Labour said last night it would use the debate to set out the case against the government and the questions that it hoped Lord Justice Scott's inquiry would be able to answer.

The 1988 change was first publicly alluded to in the all-party trade and industry select committee's report into the supergun affair, published in March. But it first attracted widespread attention following the release of previously restricted Whitehall documents during the Matrix Churchill case last week.

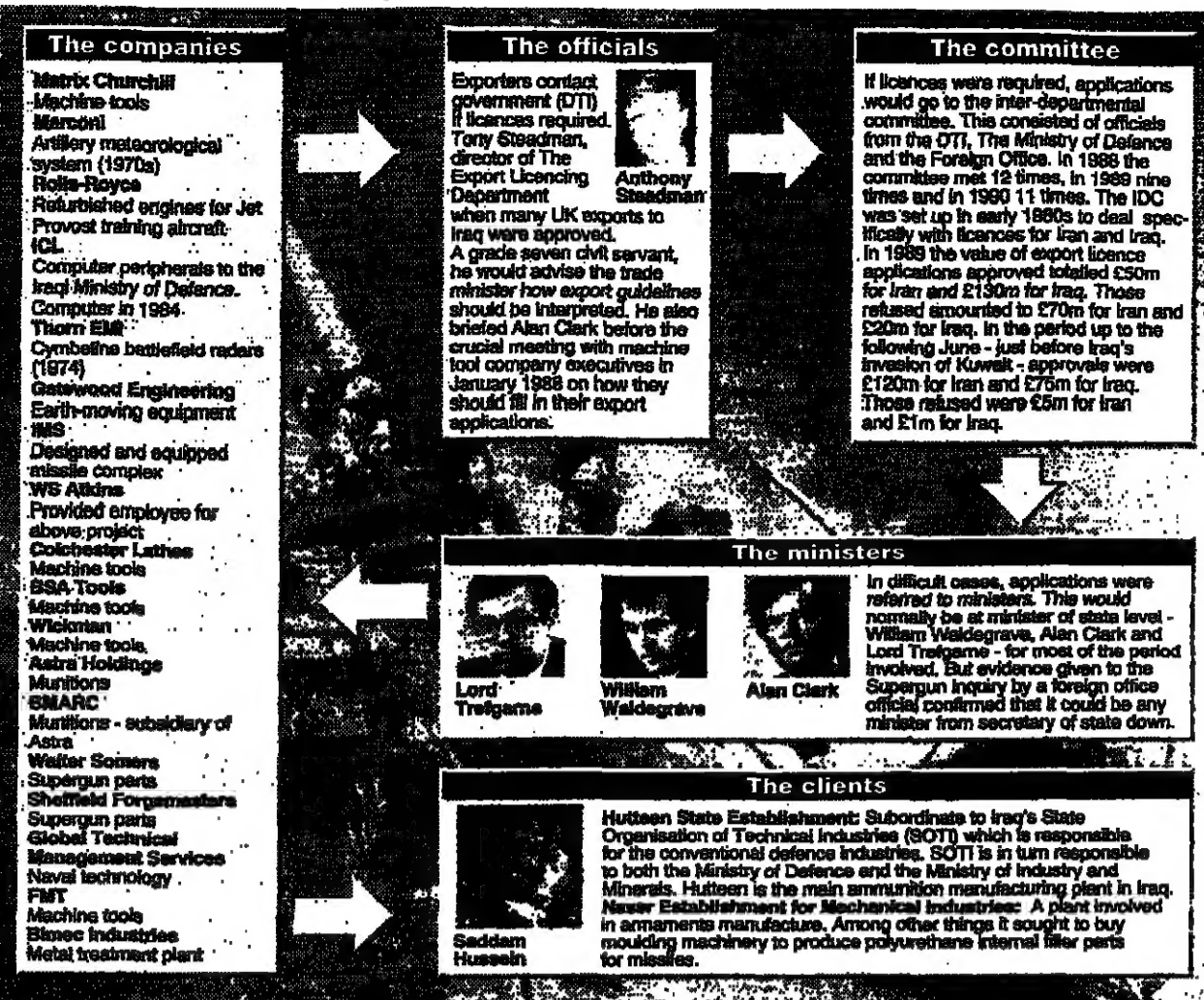
This brought to light an April 1989 letter signed by the private secretary of Mr William Waldegrave, then foreign office minister. It said: "We agreed that we should continue to interpret the guidelines more flexibly in respect of Iraq, as we have done in practice since the end of last year." The letter was addressed to Mr Alan Clark, then trade minister.

Downing Street, which had no immediate response to yesterday's correspondence, has argued that the 1988 changes were not "significant."

Labour coordinated yesterday's attack on the prime minister with publication of a list of British companies - including such well-known names as Rolls Royce, ICL and British Aerospace - which it said had been "implicated" in the supply of defence-related equipment to Iraq.

Most of the companies named denied that the list contained anything new. However, Mr Gerald James, former chairman of Astra Holdings, named in connection with the Iraq supergun affair, said "it's high time someone stripped away all the hypocrisy and deception and put it all on the table."

THE TRAIL OF WEAPONS AND EQUIPMENT TO BAGHDAD



British companies alleged to have traded with Iraq yesterday claimed the information was either not new or did not relate to defence. British Aerospace reacted dismissively to its inclusion, along with the Royal Ordnance arms manufacturer which it took over in 1987. The company said it adheres to government approvals

in all its activities. ICL, the UK-based computing services company controlled by Fujitsu of Japan, said it had supplied computer peripherals to Iraq but denied any trade regulations had been breached. Rascal, the electronics company, said to have supplied radios, claimed its trade had "the full knowledge of the govern-

ment". The list also includes three companies - Astra Holdings, Walter Somers and Sheffield Forgemasters - involved in supplying components for the Iraqi Supergun project. But a 1990 legal case in connection with the Supergun affair against Walter Somers was dropped because of insufficient evidence.

Opposition asks who pulled the trigger on smoking gun

The arms to Iraq affair has become a question of competence, writes Philip Stephens

THE government was guilty, John Major is innocent. Such was the judgment offered by a former member of the Thatcher government on the Iraq arms trade saga. As the story unfolds, it looks as good a bet as any of the state of play so far of what Mr Alan Clark refers to as the "actuals".

The charge of government guilt was not meant to imply a great conspiracy to arm Saddam Hussein. For all the talk of a smoking gun, nothing has emerged so far to suggest that ministers and their officials conspired from their smoke-filled government offices to help build the Iraqi war machine.

We now know, for example, that officials agonised before

granting an export licence for four, yes four, shotguns destined for Baghdad. Many other borderline requests were turned down.

But Downing Street has as much as admitted that the documents now in the hands of the media demonstrate that overall the government's behaviour in private was not consistent with its public stance.

After the ceasefire which ended the Iran-Iraq war in 1988, the guidelines restricting defence-related sales were relaxed, in effect allowing the export of more "dual-use" equipment.

Clever officials drafted parliamentary replies which

encompassed this shift but which effectively concealed it from MPs. The government insisted now the rules were "re-interpreted" rather than changed. But nine months ago it admitted to the Commons trade and industry committee that one clause in the guidelines had been replaced.

This all leaves enormous scope for semantic arguments when Lord Justice Scott's inquiry gets under way. We can expect all sides to consult their dictionaries to determine what constitutes a change of policy and what can be more reasonably described as a re-interpretation.

The debate will be important because in the last resort the

affair will damage the government only if it is proved that ministers consciously misled parliament over the guidelines. Ordinary people may judge that the most important issue is whether companies or politicians broke the law. Or whether ministers would have happily allowed three directors of Matrix Churchill to go to jail to avoid the release of some embarrassing papers.

But such are the peculiar values of Westminster that more often than not politicians are punished not for the act of wrong-doing but for attempting to conceal it from the House of Commons.

Some his erstwhile colleagues hope that Mr Clark -

at the centre of the web in his roles as a trade and then a defence minister - will be "fall guy".

But there is also considerable anxiety in Whitehall about the police investigation into Mr Clark's apparently conflicting statements. If there are skeletons to be found - and it is clear that Matrix Churchill was far from alone in supplying controversial equipment - Mr Clark knows which cupboard to open.

That leads on to the Mr Major's role. So far there is no evidence that during his brief sojourn as foreign secretary or during his longer spell as chancellor Mr Major had anything that could be called a significant

role in the discussions over trade with Iraq.

But both Mr John Smith and Mr Paddy Ashdown judge that his failure in subsequent exchanges to acknowledge that the guidelines were relaxed in 1988 leaves him vulnerable to charges of abetting a Whitehall "cover-up".

The opposition leaders want to harry Mr Major into making mistakes. They want to implant also the notion that the only excuse he can offer for not knowing the full story is incompetence. If it is not a question of guilt, the opposition argument runs, then it is one of competence.

Mr Major is taking the row seriously. He spent much of

the weekend in 10 Downing Street poring over the files to confirm his recollection that he was not implicated.

Sir Robin Butler, his cabinet secretary, was relaxed enough to go off to watch the South African rugby team. The prime minister thought it more important to draft a detailed rebuttal of Labour party charges.

But he must be careful. His obvious irritation at what he regards as scurrilous accusations may provoke mistakes. Last week he blamed Mr Clark for misleading him. This week he issued a blanket assertion that past ministers had not misled parliament. It is difficult to square the two. Mr Major has to demonstrate that he is competent as well as innocent.

Blue Circle plans big cutback in workforce

By Andrew Taylor, Construction Correspondent

BLUE CIRCLE, Britain's biggest cement manufacturer, will announce plans today to cut its workforce by a fifth in response to the continuing recession in the UK construction industry.

The company is expected to announce that more than 500 jobs will go as a result of a series of kiln closures at its 10 UK plants.

The move is expected to reduce Blue Circle's annual capacity by about 1m tonnes to 7m tonnes.

This compares with company sales of just under 6m tonnes forecast for this year, accounting for just under half of the cement market in Britain.

The cuts will be a further blow to the UK construction industry which has lost more than 400,000 jobs since the summer of 1989 and which expects further redundancies next year.

Annual sales by UK cement manufacturers have fallen by a third since 1989, from 17.5m tonnes to just under 12m tonnes.

The cement industry has warned that sales could slide further in 1993 with UK construction output forecast to fall by up to another 2 per cent next year.

Blue Circle, which has been operating its plants at under 75 per cent of capacity, is understood to have decided that it can no longer postpone kiln closures given the depth of the recession and the delay in recovery.

MacGregor backs road pricing

By Richard Tomkins, Transport Correspondent

MR JOHN MacGregor, transport secretary, yesterday signalled that motorists would have to start paying for the use of the roads in UK cities in the next few years.

Tolls would be collected electronically, with in-car meters activated by roadside transmitters clocking up charges according to distance travelled, type of vehicle and time of day.

Mr MacGregor appears to have accepted that charging people on a pay-as-you-go basis is likely to provide the only feasible long-term solution to worsening traffic congestion in urban areas. He also has the support of environment ministers who strongly favour road user charges as a means of curbing the rise in carbon dioxide emissions accompanying traffic growth.

Speaking at a London traffic conference yesterday, Mr MacGregor effectively launched a campaign to soften up public opinion in readiness for the introduction of road pricing.

He said no firm decisions would be taken before the completion of a three-year feasibility study at the end of 1994, but his intention was to get a debate going in the run-up to the report's conclusion.

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Road pricing would speed up journey times and cut transport costs, he said. It would also boost trade and commerce by making cities more attractive places in which to live, shop and work.

Yesterday's initiative marks a short-term from the policies of Mrs Thatcher's government, which ruled out road pricing as an infringement of the motorist's right to drive.

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Tax collection costs rise sharply

By Andrew Jack

THE COST of tax collection in Britain increased sharply during 1991-92 to the highest level in at least five years, the Inland Revenue's annual report showed yesterday.

Costs as a proportion of revenue collected rose to 2.06 per cent - a total of £1.6bn - compared with 1.7 per cent last year and 1.61 per cent in the previous 12 months.

The Revenue stressed that the average cost of collection was only a partial indicator of performance, and was influenced by changes in the structure and level of tax and movements in income and profit as

well as departmental efficiency.

It said nearly half of the increase was the result of the new bank and building society interest arrangements, and the balance reflected a 3 per cent increase in expenditure above inflation and a 3 per cent fall in tax yield.

Setting up the new arrangements for tax and building society interest totalled £163m for 1991-92 and £46m for 1990-91.

Total tax received was £101bn, offset by repayments of £21bn. The Revenue collected a further £27bn on behalf of other government departments, principally from

National Insurance contributions which are levied to pay for state security and health benefits.

Tax yield from tackling non-compliance rose by more than one quarter to £50m, including a contribution of £17m from counter evasion and counter avoidance.

The proportion of tax unpaid from total collectible rose from 62 per cent to 64 per cent, in line with the target for the Revenue's collection offices.

The proportion of days in the year on which cheques received were banked on day of receipt fell from 99.2 per cent to 95 per cent, against a target of 100 per cent.

Storm as school rankings released

By Andrew Adonis

PUBLICATION by the government of this year's GCSE and A-level examination results for secondary schools in England caused fierce controversy yesterday.

Mr John Patten, education secretary, hailed the exercise - involving the publication of 3m booklets - as central to the Citizen's Charter, enabling parents to make informed choices about schools for their children.

Opposition parties, teachers' unions and an array of educationalists denounced the results tables as seriously misleading because they presented "raw" results, making no allowance for socio-economic factors.

The booklets detailing results achieved by all state schools and about a quarter of private schools will be distributed under the Parent's Charter, at a cost of £1.4m. Separate booklets for each of England's 108 local authority areas will be available through schools, libraries and from telephone request lines.

Ranked by GCSE performance, London boroughs come

top and bottom of the list. After the Scilly Isles, with their one secondary school, came the London boroughs of Harrow and Kingston. Tower Hamlets, Barking and Southwark, all of which have large areas of deprivation, come bottom.

Mr Patten said the tables "mark the start of an information revolution, bringing an end to a system which has too often denied parents the right to know how schools are performing".

In contrast, the National Confederation of Parent Teacher Associations, condemned the tables as "lies, damned lies and school exam statistics".

Mrs Ann Taylor, Labour's education spokeswoman, said: "No parents should be too much store by raw results which cannot reflect the real achievements of schools unless viewed with caution tables could unfairly damage the reputation of a school."

Yesterday's tables are only the first instalment. Next year, all primary schools will be included with their results in the national tests for seven-year-olds.

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UK considers policy on human genetics

By Clive Cookson, Science Editor

THE UK government is considering establishing a national policy on human genetics - an area in which research is moving very quickly and raising important regulatory and industrial issues.

The policy could include guidelines to cover controversial areas such as patenting human genes and preventing discrimination against carriers of inherited diseases. It could also lay down a strategy to enable industry, particularly drug companies, to benefit from genetic research.

The Office of Science and Technology (OST) - set up after the general election under Mr William Waldegrave - has decided genetics is a particularly important area of science which could benefit from such a co-ordinated approach. If the effort is successful, it could be a blueprint for similar action by OST in other fields.

Researchers are discovering thousands of new human genes every year. Within 15 years they expect to have decoded all of the 100,000 genes which provide the blueprint for human development from the foetus to old age.

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three principal "reform candidates":

● Simplifying and distinguishing public companies from private companies in the act's requirements, which were scattered throughout existing legislation. The aim would be to reduce burdens on private businesses where there was no severe threat to protection of the public.

● Tightening the act to ensure the enforcement of regulations for fair dealing by directors of companies.

● Clarifying the extent to which companies could assist people to buy shares on their behalf.

The review is also at first designed to cover about 17 other areas, including disincorporation of limited liability companies, insolvency proceedings concerning Company Voluntary Arrangements, directors' transactions and the clauses dealing with the objects of a company.

Mr Hamilton stressed that it would be part of a "rolling programme" of reform. There would be an initial period of discussion with organisations such as the Law Society followed by consultative documents on specific issues over the next few months. He said he wanted submissions to be prepared by next summer so that the DTI could be ready with amendments if the government could find sufficient parliamentary time during the next year.

● Publication of official statistics on trade between companies in EC member states will be substantially delayed because of the introduction of the single market in January.

OST review are likely to include:

● Ethics - how to protect the rights of individuals and families who are carrying genes that dispose them to serious diseases such as cancer.

● Ownership - the terms under which researchers can patent human genes and exploit them commercially.

● Research - how to co-ordinate programmes in the UK with similar efforts elsewhere.

Companies with imports or exports to other EC countries totalling more than £135,000 a year will be expected to complete monthly intrastat returns, which are more concise than existing documents.

Britain in brief

Rail union attacks Tube management

THE RMT rail union has accused London Underground of "reckless disregard" for passengers' safety as plans were drawn up for next week's all-out Tube strike, called in protest against the most radical pay and conditions shake-up on London Underground in 40 years.

London Underground dismissed the accusation as "absolute and utter nonsense". The company - which has claimed that it has enough staff willing to run a strike-breaking service - said it would not operate outside safety rules.

RMT general secretary Mr Jimmy Knapp, speaking on the fifth anniversary of the King's Cross fire disaster, said: "London Underground's statement borders on recklessness. Not only are they coining staff, they now appear willing to put passengers' lives at risk in their determination to impose new conditions on staff."

Executives condemn bill

Directors whose companies laid a stake in another in advance of launching a takeover bid could become guilty of a criminal offence if the government goes ahead with proposed legislation, the Institute of Directors and the Law Society claimed.

In the latest broadside against proposed new insider dealing law, the two organisations added that directors could be liable to prosecution under a wide range of circumstances, such as when their companies bought their own shares in the stock market. The concern stems from the perceived inadequacy of an exemption in the Criminal Justice Bill, which is currently passing through Parliament.

Barclaycard rates cut

Barclaycard is to cut interest charged on card loans by two percentage points from January 1. The company said the cut will reduce its annualised percentage rate of interest to 22.9 per cent, the lowest since July 1978.

Cheaper coal output possible

At least half of the UK pits earmarked for possible closure are capable of producing coal at cheaper prices than those tentatively agreed between British Coal (BC) and electricity generators, a consultancy advising the government has told MPs. Mr Ronald Lewis, of the John T Boyd consultancy, told MPs an investigation of 28 pits earlier this year demonstrated that within three or four years many could produce coal at an average of £1.33 a gigajoule. BC has tentatively agreed contracts with the main generators in England and Wales by which it would sell coal at £1.50.

Cover urged on terrorism

The government has been urged to intervene to end the "state of turmoil" in the British insurance industry which has followed the wave of IRA terrorist activity on the UK mainland.

Mr John Greenway, chairman of the all-party Insurance and Financial Services Group at the House of Commons, has written to Mr Michael Heseltine, the trade and industry secretary, asking the government to act as a reinsurer to resolve the problem.

As speculation grows about US president-elect Bill Clinton's likely changes in policy, there is one safe bet at least: the new democratic administration will take a far more vigorous line on technology than its predecessor.

Clinton has pledged to make research and development no less than a national priority. In line with his vision of technology as "an engine for economic growth". Thus his technology policy is set to be activist, aimed at boosting private and public spending on the development of technologies with broad potential economic benefits.

Before the election, Clinton asserted: "Leadership in developing and commercialising new technologies is critical to regaining industrial leadership, creating high-wage jobs and ensuring our long-term prosperity." He has cited Japan and Germany as countries to emulate.

To some, his approach signals a radical and disturbing change in Washington: a switch to interventionist "industrial policy" with bureaucrats "picking winners and losers", an idea anathema to Republicans.

Yet Clinton stresses that the primary responsibility for industrial competitiveness lies with the private sector. He adds, however: "It is imperative that we recognise that government has a role in encouraging pre-competitive technology development, encouraging dual-use (military and commercial) technologies, supporting industry-led consortia and making the most of technological advances."

While there may be deep philosophical differences between the new president and his predecessor, Clinton's approach to boosting industrial competitiveness does appear in many ways remarkably similar to that of President Bush.

Bush has, for instance, supported funding for Sematech, the semiconductor industry consortium, and significantly increased funding for

Louise Kehoe looks at US president-elect Bill Clinton's plans for boosting technological competitiveness

Driving down a 'superhighway'

civilian or dual-purpose research and development. On the campaign trail, Bush trumpeted his support for greater co-operation between federal laboratories and business.

But among high-technology industry executives, who have long urged more government action to stem the declining technological leadership and international competitiveness of US industry, Clinton is expected to give higher priority to stimulating competitiveness than did President Bush.

The man charged with putting this policy into effect will be vice president-elect Al Gore, a decade-long campaigner on technology and telecommunications policy issues.

A central element of Clinton's technology policy is to forge a "new partnership" between government and business

Its key elements are contained in a blueprint of Clinton's technology policy, circulated in September.

● Investment in "information superhighways", or advanced communications networks linking research laboratories, universities, hospitals, schools, and ultimately even homes.

● Reform of federal R&D programmes to focus on critical technologies such as advanced materi-

als, information technology and new manufacturing processes.

● Reform of the National Laboratories, reassigning 10 to 20 per cent of their \$20bn (\$15bn) annual budget to joint ventures with industry.

● Creation of a "world-class business environment" through changes in US tax, trade and regulatory policies. This means making the R&D tax credit permanent, providing tax credits for investment in new equipment, and ensuring that depreciation schedules reflect rapid technological obsolescence. A 50 per cent tax exclusion would be provided for entrepreneurs who make long-term investment in new businesses.

● Investment in technology pro-

grammes aimed at small businesses, establishing 170 manufacturing extension centres. The budget of the National Institute of Standards and Technology would be doubled and industry-led R&D consortia supported by matching industry funds.

● Establishment of education and training programmes for a high-skill workforce. This would include setting standards and a national examination system in core subjects, a new national apprenticeship programme, and incentives for industry to invest in worker training.

The most ambitious, and potentially most expensive, of Clinton's proposals is the development of advanced communications technology for information superhighways.

Clinton aims to make this project a symbol of a national effort to regain technological leadership, akin to the space race of the 1960s.

His proposal builds upon the existing High-Performance Computing and Communications (HPCC) programme, a pet project of Gore, which last year won the support of the Bush administration. HPCC already includes research to deploy a high-speed research and education network linking universities and government laboratories.

Clinton wants to broaden the scope of HPCC to include funding for national networks linking schools, hospitals and libraries, which would serve as a catalyst for commercial development.

Such a network "could do for the productivity of individuals at their places of work and learning what the interstate highway of the 1950s did for the productivity of the nation's travel and distribution system," Clinton predicts.

His plan to create a network of "manufacturing extension centres" throughout the US is designed to "diffuse" technical knowledge and



Bill Clinton: calling for a national effort to regain technological leadership

new manufacturing techniques among small- and medium-sized businesses. Currently there are fewer than 30 government-funded manufacturing technology centres in the US. Clinton maintains that the US government must match the efforts of foreign competitors such as Japan and Germany.

Critics charge that existing US manufacturing centres have not yet proved their worth. A more fundamental question is, however, raised by the possibility that if these manufacturing extension centres succeed in encouraging many businesses to adopt the latest automated manufacturing technology, many job losses will follow,

which is not what the president-elect has in mind.

Overall, Clinton proposes giving "generic industrial technologies" a higher priority in the federal research and development budget. Currently, the US government spends about \$76bn per year on R&D of which military work consumes about 60 per cent.

The president-elect aims to shift the balance to 50 per cent defence and 50 per cent commercial, providing about \$7bn in new spending for civilian R&D programmes. Even then, the US would trail Germany and Japan in private and public spending on non-defence R&D as a percentage of gross domestic prod-

uct. "Civilian industry, not the military, is the driving force behind advanced technology today," Clinton says. "Only by strengthening our civilian technology base can we solve the twin problems of national security and economic competitiveness."

A central element of Clinton's technology policy is to forge a "new partnership" between government and business. He plans to "create a forum for systematic private sector input into US government deliberations about technology policy and competitiveness". This represents a fundamental change in the US, where government has traditionally been a watchdog over business with a relationship that is frequently adversarial.

It is a measure of Clinton's success in moving toward this "new partnership" that he is backed by several high-technology industry leaders, among them John Sculley, head of Apple Computer, and John Young, former chief executive of Hewlett-Packard.

Perhaps the biggest challenge facing Gore will be to establish a central focus for the co-ordination of technology policy, drawing together programmes which currently span several departments and agencies.

This may involve the formation of a civilian version of the Pentagon's Defence Advanced Research Projects Agency which has taken a controversial leadership role in government funding for dual-use technologies over recent years. However, such plans remain vague. Clinton also recognises the need to seek changes in the way multiple congressional committees authorise R&D spending, "making it nearly impossible to set priorities among competing programmes".

But however his ambitious plans work out, the fact that Clinton looks like being the first president to put technological competitiveness high on the policy agenda is alone seen by many industrialists as an important step forward.

While European and US trade negotiators fight it out over oilseed subsidies, EC officials are seeking the answer to a less controversial but highly practical problem - how to police the subsidy payments made to farmers.

At the moment, claims are monitored by officials trudging around to check that farmers are growing what they say they are. This is a daunting task, since the EC grows more than 12m tonnes of subsidised oilseed. The problem is about to be compounded by the introduction of "set-aside" schemes under which payments will be made for land taken out of production.

But a new weapon is now being

Satellite patrol goes on farm alert

used in the struggle to catch crafty farmers trying to wriggle round the rules - the satellite. Earlier this year, the EC set up several projects to investigate the technical feasibility of using remote sensing by satellite to verify subsidy claims.

From 1993, farmers will be able to claim subsidies for taking 15 per cent of their arable land out of production in a scheme set up as part of the reform of the Common Agriculture Policy. Although the scheme is voluntary, the terms are such that most cereal growers are

expected to participate.

In the UK, the pilot projects to monitor oilseed crops and set-aside land are being carried out by the National Remote Sensing Centre (NRSC) in Farnborough in collaboration with the Ministry of Agriculture, Food and Fisheries, responsible for processing EC claims.

The study involves the comparison of images of the land surface obtained by the US Landsat and European Spot satellites with subsidy applications received by the ministry. The NRSC receives the

digitised satellite images on computer tapes and these are fed into an image processing system which produces the familiar satellite pictures of the ground.

Project staff at NRSC outline the fields which farmers say are set aside or under oilseed on large-scale Ordnance Survey maps. These are then digitised on to the NRSC's geographical information system.

A template of individual farms highlights the fields for which farmers are claiming subsidies. The system also relates the co-ordinates

of the farm to the much larger area of the satellite image (each Landsat image covers 185 square kilometres and each Spot image 60 sq km) and overlays the template exactly.

Bright yellow fields of oilseed rape in flower have become a familiar - and some say jarring - sight in the UK. The satellite images are taken in the infra-red part of the spectrum, so oilseed rape shows up as white rather than yellow.

Set-aside land is more difficult to identify because the rules only specify that the fields must have

green cover. This could be confused with other crops or pasture, and so interpreting the infra-red satellite images requires trained analysts.

"There are a number of crops you can have in set-aside and the type of image you get is a function of the time of year; for example, most cereal crops show up as blue when they are young," says Duncan Jenkins, project director.

The level of detail shown on the images does allow one green crop to be distinguished from another by its structure. For example, a

field of sprouting green wheat looks different from a leafy cover such as clover. Debbie Hindley, the project's applications specialist, says: "We know from the information supplied by the ministry which field we should be looking at. To confirm that a claim is valid, we don't actually have to identify each crop from its satellite picture."

No one will be accused of making a fraudulent claim solely on the basis of remote sensing. "The aim is to throw up queries which will then be checked on the ground," says a ministry spokesman. But knowing that satellite checks are possible will be a strong deterrent.

Nuala Moran

With interest rates still falling, where do you invest for income.

We asked a number of financial advisers to invest a notional £100,000 for income. Read the recommendations of the experts in Finance and the Family in this Saturday's Weekend FT.

No Weekend FT... no comment.

PEOPLE

Dalgety settles succession: picks Clothier

Dalgety has named Richard Clothier (right), a 15-year veteran of the food group, to succeed Maurice Warren, who retires next June at the company's standard retirement age of 60. There will be a six-month handover period. Clothier, 47, becomes chief executive designate in January.

In his four years at the top of Dalgety, Warren has effected a fundamental restructuring. This involved a series of disposals, including the commodity business Gill & Duffus as well as the Australian agricultural interests; installing a younger management team; and generally winning the confidence of the City.

Under John West, who became non-executive chairman in September, the company searched both externally



and internally for Warren's successor. Of the two other internal candidates, one is assumed to have been Hugh Thomas, who joined from Nestlé in 1990 and is in charge of the consumer food business, and had, at least from outside,

for a while been perceived as the most likely new boss.

The other was Paul Kirk, chief executive of Dalgety Agriculture, who joined the board this April, as did Clothier. "We are all the same age, but with quite different experience and I do hope we can continue to work well together," says Clothier.

Clothier, who was born in Rhodesia and took a degree in agriculture at the University of Natal, joined Dalgety Agriculture in 1977 after seven years with the Milk Marketing Board. He has been in charge of The Pig Improvement Company since 1988, currently the fastest growing part of the group, with turnover doubled and profits more than tripled under his watch. But it is Thomas's area, consumer

foods, that probably offers the most growth potential, according to Clothier.

If analysts perceive any weakness in Clothier it is that he, in common with Warren, has no direct experience of consumer brands. "It is quite understandable if they do," Clothier says philosophically, "but we have very strong people who do understand that sector."

One of those is Jack Rowell, 56, who runs Golden Wonder snacks, the largest individual business within the consumer food division, and who is now appointed to the main board. Meanwhile, Warren says he will not be retiring from the business and says he has "another appointment waiting in the wings, out of the sector" but will not be drawn further.

Recharging at Lucas

Sir John Fairclough and Louis Tomasetti were yesterday appointed to the board of Lucas Industries as non-executive directors. They replace Lord Armstrong, who has been on the board since 1989 and is 65, and 56-year-old American Des O'Connell, who has been on the board since 1988.

Sir John, 62, was chief scientific adviser to the cabinet between 1988 and 1990. He is a director of NM Rothschild, chairman of the Engineering Council and non-executive director of Oxford Instruments Group.

Louis Tomasetti, 61, and also American, retired as executive vice president of the aerospace business of General Electric of the US in 1990.

Lucas has been rocked by the sudden departure last month of Tony Edwards, the boss of the aerospace division who had also been expected to take over as chief executive from Sir Anthony Gill, who still combines the roles of chairman and chief executive. Lucas moved quickly to fill Edwards' gap earlier this month by naming Frank Turner from Rolls-Royce as his successor in charge of aerospace.

Geoffrey Whalen, deputy chairman of Peugeot Talbot Motor and chairman of Coventry and Warwickshire Tec, is appointed a non-executive at Coventry Building Society.

UK Gold, the new satellite channel running the best entertainment programmes from the libraries of the BBC and Thames Television, has appointed its first chief executive. Bruce Steinberg, 35, joins UK Gold from MTV Europe where he is the director in charge of advertising sales and new business development.

Derek Lewis, the former chief executive of the Granada Group who was responsible for the launch of the channel, becomes non-executive chairman.

David Kent, formerly European sales and marketing director for Wilson Sporting Goods, has been appointed commercial director of GRANADA Hospitality; he succeeds Tom Sherriff who is leaving to become a consultant.

Sach: 'intensive care' at RBS

Derek Sach, formerly a director of St, has joined Royal Bank of Scotland. He is setting up a new unit, Specialised Lending Services, to help faltering businesses.

Unlike banks' all too active intensive care and recovery operations, aimed at picking up the pieces of sick or dead companies, this unit is intended to provide assistance to businesses whose problems have not yet become critical but may deteriorate, and thus protect the bank's loans.

The idea of setting up Specialised Lending Services came from within the Royal Bank and Sach was approached by George Mathewson, chief executive, himself once with St.

Sach, now 44, spent 20 years at St, becoming group managing director for UK investments. He left at the beginning of this year because, he says, he was not wholly in agreement with St's proposed flotation, since postponed. Sach says there are many

Group who was responsible for the launch of the channel, becomes non-executive chairman.

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Chrysalis re-pupates

Chris Wright, 48, the chairman and founder of Chrysalis Group, has turned to Steve Lewis to help rebuild the recording interests of his music publishing, communications and media company.

Lewis, 39, who has one of the music industry's most successful track records after 20 years with Virgin, will be chief executive of a new music division which will encompass a new record company (as yet unnamed) and all the group's record publishing activities in the UK, Europe and the US.

Chrysalis last year sold its remaining 50 per cent stake in the Chrysalis Records joint venture with Thorn EMI for \$30m in cash and Wright is now freed from a non-competition agreement. He says: "I have been waiting for the right opportunity to bring in an individual who shares my vision and philosophy. Steve Lewis is that person."

During his five years as deputy managing director of Virgin Records, Lewis was involved in launching artists such as Phil Collins and Simple Minds. From 1983, he was managing director of Virgin Music Publishers. In March, Virgin Music Group was sold to Thorn EMI for £50m.

Lewis, who will have an equity stake in the new record company, will also retain his shareholding in the Tachwood Label which he established with Rob Melbourne.

LANCASHIRE

Thursday November 19 1992

Lancashire Enterprises is regarded as a business in its own right. Page 2

Two universities have grown to maturity in less than a generation. Page 3

Lancashire faces an economic reconstruction during the 1990s. Previously cushioned by its defence industries, now threatened by the new world order, its prospects depend crucially on the EFA. Ian Hamilton Fazey reports

Waiting and worrying

ACCORDING to Mr Gillian Bealey, Lancashire is one of Britain's great secrets. About 43 per cent of the workforce is in manufacturing, most of it high technology. The worry at present is of the secret being carried to an early grave.

It is not so much the recession, but the end of the cold war, for much of the industry is in the defence sector, and most of that is aerospace, accounting for 21,000 jobs and 34 per cent of the county's manufacturing output. No other county in Britain has more jobs in the aerospace industry. Lancashire has one-eighth of the national total.

It does not stop there. Mechanical and electrical engineering between them account for another 15 per cent of output, rubber and plastics another 5 per cent. These sectors depend heavily on aerospace for work, making 54 per cent of the local economy vulnerable in some way to the international recession and changes being wrought by the new world order.

Just how things have changed from the county's traditional image is shown by only 6 per cent of output now coming from textiles. Footwear and cloth, another traditional Lancashire sector, produces only 4 per cent now. Chemicals, food and drink, paper and publishing, are all bigger industries.

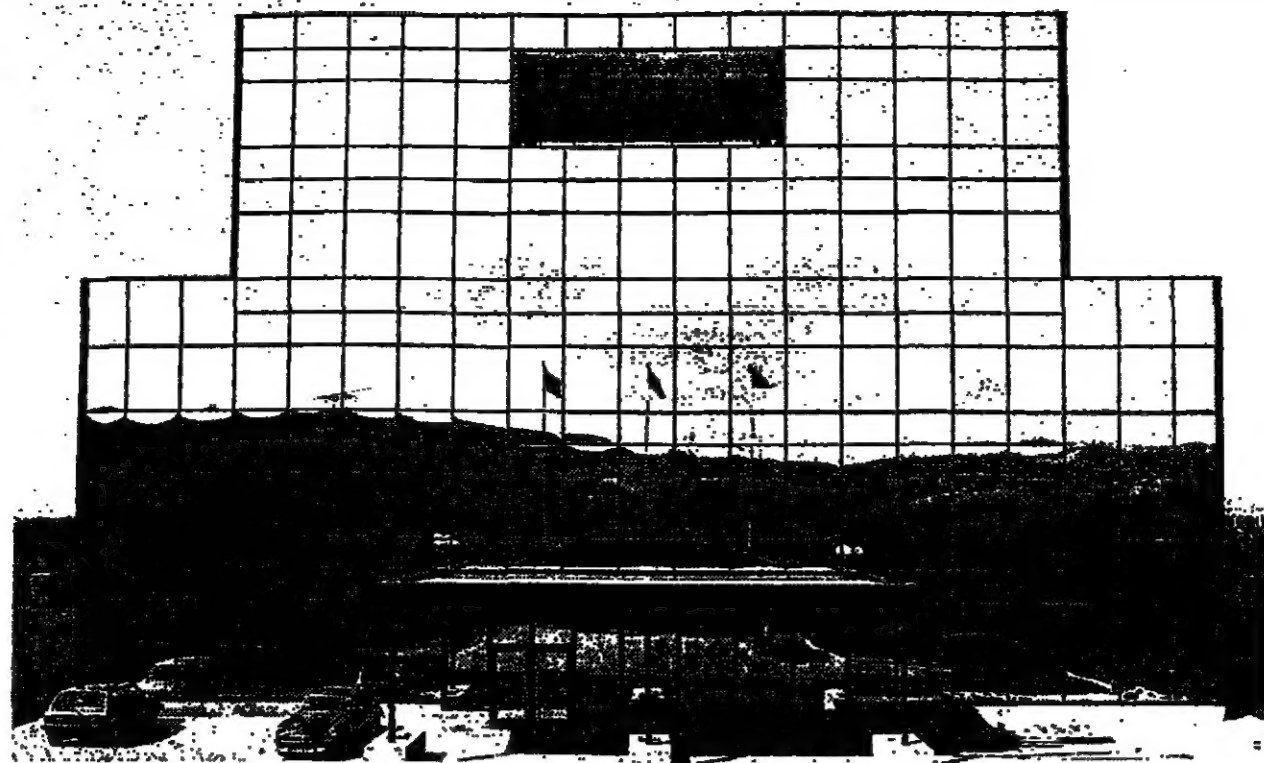
Past official secrecy and geography help explain why Lancashire's transition to a place at the leading edge of technology has remained relatively unsung.

The county is on the periphery of England, with many communities dotted about the hills, dales and moors of the western Pennines. This made it difficult either to reach or bomb in the second world war, but comparative remoteness has also limited national perceptions today.

As Ms Bealey, deputy director of East Lancashire chamber of commerce, points out, few appreciate that the letter B in the RB211 jet engine stands for Burnley, the small town between Pendle Hill and the Yorkshire Dales where Rolls Royce has one of its most advanced factories.

Today, the future of the European Fighter Aircraft (EFA) - a joint venture between Britain, Germany, Italy and Spain - dominates Lancashire's prospects. Germany has left EFA out of next year's national defence budget and its future is in doubt as the other partners look at ways to trim costs and manage on their own.

The second prototype sits in a hangar at Warton aerodrome near Blackpool. The first is in Germany and is supposed to fly first. The Lancashire aircraft has been towed out and



The tranquil hills around Burnley, reflected in the modern facade of the Advanced Music Systems building

Pictures by Michael Aron

has roved up its twin Rolls Royce EFA EJ200 engines on local television, as though challenging the reluctant Germans to take off.

Lancashire needs EFA to carry on where production of the war-proven Tornado will leave off. There are worries about the latter, too, with an order from Saudi Arabia awaited, but EFA is Lancashire's future.

Mr Michael Hynes, managing director of Lancashire Enterprises says as many as 40,000 local jobs probably hinge on it. "Many companies have already toolled up for EFA sub-contract work," he says. "They had to invest well in advance to be sure of the work. They cannot just switch to something else."

Lancashire Enterprises, which was set up 10 years ago as the economic development arm of Lancashire County Council, is now an independent regional agency, having privatised itself by flotation when the government stopped local authorities from trading.

It cut its teeth on large local casualties of the 1980-82 recession, such as the withdrawal of Turner and Newall (now the T&N group) from the centre of Lancaster, the collapse of the Fleetwood fishing industry, and decimation of the footwear, leather and textiles industries in the Rossendale Valley.

Mr Jim Mason, Lancashire Enterprises' chairman, says: "We are in the unemployment business. We know a lot about it; how to avoid it, how to fight it. The Lancashire economy will be devastated if EFA stops. From our very extensive experience of this sort of work, we can't see it being possible to regenerate the regional economy for at least a decade if EFA goes down."

Ms Bealey says: "It's jobs lost, rather than unemployment, that matters, because of difficulties in ever being able to re-employ or re-use skills that go with the jobs concerned. We are talking of 3,000 in Blackburn, 2,500 in Burnley and 2,000 in Pendle."

Even if it were possible for people to move, the scale of exodus from these small towns would cause domestic property markets to collapse, leaving widespread dereliction and local economies ruined. In any event, national recession inhibits mobility. The large numbers involved are also their own argument against solving the problem by inward investment or trying to grow small businesses to fill the gap.

In spite of these threats, much of Lancashire's industry and commerce has weathered recession. Mr Jim McKinstry, director of the East Lancashire chamber, says some companies in export markets such as carpet-making machinery, have been "laughing all the way to the bank."

A survey last month of 300 companies in the county by Latham Crossley and Davis, a leading indigenous Lancashire firm of accountants based in the new town of Chorley, showed 80 per cent confident of upturn within nine months.

Three-quarters believe north-west England as a whole would be better placed than the south-east to take advantage of recovery when it happens.

The names of some of the companies located in Lancashire give a clue to the county's success in resisting recession: ICI chemicals and polymers at Fleetwood, Baxi, the gas fires and central heating boiler manufacturer at Preston, Crown Eyeglass, the spectacles manufacturer at Blackburn, where the Scaja Group of specialist-niche engineering companies is also based.

Defence spending has also cushioned Lancashire, just as cutbacks threaten it now. The role of giants such as British Aerospace and Rolls Royce is obvious but more than 50 other substantial, highly skilled businesses are part of a widespread, interdependent, inter-trading network.

This base of sound, well-run companies did well for the county in the latter half of the 1980s, when unemployment in the Clitheroe travel-to-work area fell at one stage to 3 per cent - or full employment, for all practical purposes.

Recession has bitten, but in some places the effect has yet to show much in the statistics. Clitheroe's jobless rate had risen to 4.9 per cent by the time Britain left the ERM in September but Burnley's, at 8.8 per cent was only 0.4 percentage points worse than in July 1989.

Lancashire as a county reported 8.6 per cent unemployment in September, compared with 10.8 per cent for north-west England and 9.9 per cent for Britain as a whole. This has produced an interesting reversal of previous north-south divide conventions. "Everyone is checking up very carefully on whom they do business with because of the risk of giving credit to someone who is put into liquidation before they can pay you," Mr McKinstry says.

He also echoes a widening northern view: the channel tunnel will be irrelevant to most northern businesses; Mr McKinstry believes they would do better from an improved west coast main railway line and a second runway at Manchester Airport.

KEY FACTS

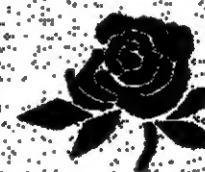
Area	306,951 hectares
Population	1,408,300
County authority	Lancashire County Council
	County Hall
Telephone	Preston PR1 8XJ
Chief executive	0772-54888
	Gordon Johnson

Other Information

House prices (£)	Urban	Rural
3-bed semi	49,000	59,000
4-bed detached	94,500	111,500
Prime rents (£ per sq foot)	Urban	Rural
Office	10	5
Retail (zone 1)	90-100	22
Industrial	4.5	2.75
Travel times to major centres	Road	Rail
Lancaster-Manchester	1hr, 10	1hr, 20
Lancaster-Glasgow	3hr, 30	2hr, 20
Lancaster-London	5hr	3r, 5
Preston-Manchester	50mins	1hr
Preston-Glasgow	4hr	2hr, 30
Preston-London	4hr, 30	2hr, 40

Source: detail researched by National Startpoint, producers of social and demographic data for relocation purposes. Telephone 0785-43235

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LANCASHIRE 2

Ian Hamilton Fazey examines Lancashire Enterprises, 'a business in itself'

A model for the modern

Lancashire Enterprises is now widely regarded as a successful model for achieving regional economic development in most of Europe - except Britain.

Its Luxembourg office evaluates economic development projects for the European Commission, giving the year or year for help from a £100m EC fund. Its specialists export their know-how directly into east European countries. Next year Kazakhstan will use Lancashire expertise for a £1.2m training programme.

Projects range from establishing economic development agencies to setting up business schools, or converting former Soviet barracks into managed workshops. The approach is an integrated one, involving public and private sectors jointly in investment, property development and training. Lancashire Enterprises has found a way of turning the process of regeneration into a business in itself, making substantial profits for reinvestment and further development.

The scale has more than passed the government's 2-for-1 test for backing economic development, where at least £2 of private sector spending has to be levered by every public £1. The first £4m of Lancashire ratepayers' money used to launch Lancashire Enterprises 10 years ago has levered £200m of private investment.

It began in 1981, in the depths of the last recession, when Labour won control of Lancashire county council. If Labour was given nationally at the time by a leftward lurch, the party in Lancashire was firmly in moderate hands.

Mrs Louise Ellman, the pragmatic

leader, knew the private sector was suspicious of Labour but was sure that public and private sector had to be partners.

There was also an eminence grise: Mr Jim Mason, a former chairman of the Co-operative Wholesale Society, deputy chairman of the Co-operative Bank, and once the chairman of Warrington New Town Development Corporation.

The first Thatcher government sacked him from this last appointment. It was nothing personal, Mr Michael Heseltine, then environment secretary, explained. Mr Mason's skills were admired - but he was a Labour supporter, and all Labour-appointed holders of similar public jobs had to go.

Mrs Ellman says: "We were faced with recession, economic decline and unemployment. We decided to try and construct a new type of economic initiative which would involve the private sector and help build their confidence to work with us."

The exact formula was worked out by Mr Len Collinson, chairman of Collinson Grant, a Manchester management consultancy.

The mechanism was simple: take the product of a 2p rate - which councils were then allowed to spend locally on any-



Jim Mason, Louise Ellman and Mike Hynes: "A new type of economic initiative"

thing they wished - and use this as capital to fund a company which would take over Lancashire's economic development functions. The deal was a good one for Lancashire's ratepayers: the money - all £4m of it - did not disappear as non-returnable grants, but was capitalised and put to work.

For all his left-of-centre credentials, Mr Mason's views were capitalistically correct. "Where we were unique compared with all other regeneration agencies at the time is that we went into property. My

experience at the CWS had taught me to borrow only against tangible assets. There was a lot of bricks and mortar around."

Here was a coincidence of needs and interests. Mr Mike Hynes, now managing director, says: "We had a shortage of places for small and medium-sized businesses, but we had a lot of old mill buildings."

These were too well-built to knock down, but in need of too much work to appeal to private sector property developers who had more profitable fish to fry in

southern markets. The new agency, with Mr Mason as chairman and Mrs Ellman as his deputy, took the job on, carefully investing and nurturing unused capital while doing so. The council topped up resources as needed.

The approach attracted cross-party support and private sector partners both on the agency's board and in projects. An early test was the decision of Turner and Newall to shut down in Lancaster, where the company occupied a 15-acre site in the town centre.

Lancashire Enterprises bought it for £2m. Nine years on, the site now houses 120 companies employing 850 - 250 more than when Turner and Newall left - and has achieved a 9 per cent return on the £12m used to develop it. Lancashire Enterprises put in about half and got most of the rest from the European Investment Bank.

Other big projects have included the redevelopment of large sections of Leeds-Liverpool canal, a derelict relic predating even the industrial revolution; Kanam Wharf, a rundown canal-side part of central Blackburn; the redevelopment of Hardman's Mill at Rawtenstall; and a systematic training programme to improve

the skills of the old British Leyland work-force at Leyland, so that they and their factory could successfully transfer to Volvo bus manufacture.

Lancashire Enterprises also set up venture and development capital funds to finance new and growing businesses in the county and established a network of "hands-on" help to improve survival rates.

It now has two offices in Brussels, as well as the one in Luxembourg. Grants and work have been the reward.

The ultimate test, however, came when the government forced all local authorities to stop trading activities. Lancashire Enterprises, although at arm's length from the county council, fell foul of the legislation and was forced to privatise itself by going public.

Lancashire Enterprises itself now employs 230 people, compared with six when it started. It is a profitable and successful property owner.

The question is why Lancashire Enterprises is without much national honour in Britain, when it is so well-regarded elsewhere in Europe.

The answer has to be political. Capitalistic and profitable as it has been in practice, it is the child of a Labour administration. It is interventionist and its directors and managers believe in economic planning, at least at regional level. This was anathema to government in the Thatcher decade.

But it works, encouraging private sector investment, reclaiming derelict land, bringing seemingly dead buildings back to life, and making money while doing so.

Stewart Dalby reports on strategies to attract inward investment

Each town has decided to beat its individual drum

AT A time when local authorities and regional development bodies throughout the UK and Europe are seeking to attract inward investment, the approach in Lancashire is worth noting. What is possibly a little odd about the Lancashire towns is that they are individually setting out their stalls.

Lancaster's decision to beat its own drum is perhaps not so

strange. It is isolated from the other towns and has a different economic structure. The city has benefited from the expansion of the port of Heysham, where British Gas's 50-acre purpose built operations base for the Morecambe Bay gas field is located. But Lancaster has also developed a strong service sector.

The three towns of Preston, Blackburn and Burnley are

close together physically. Preston is the largest, with a population of 120,000, but the two other towns have catchment populations of more than 100,000. The three have similar economic structures: traditional industrial centres, where in spite of some diversification there remains a heavy dependence on manufacturing.

In this belt of towns along the M65, employment in manufacturing accounts for over 40 per cent of all employment. Moreover, they now face similar problems with the possible

run-down of defence industries. Would it not make better sense to pool resources to attract new investment?

Mrs Louise Ellman, leader of the Lancashire County Council, says: "There is little rivalry between the county and the district councils. We all realise we are part of the same problem - we are facing a potential problem with the run-down of defence industries. There could be 21,000 jobs lost

from aerospace alone."

Mr David Borrow, the leader of the Preston borough council, areas says: "There is little rivalry between the councils. We would rather a new company came to Preston rather than Blackburn, but we are all close, so any new investment to the region is welcome."

Mr Peter Greenwood, the

leader of the Blackburn borough council district says: "Rivalry is the wrong word. We all talk together. The county council does a good job. But the district councils should concern themselves with the individual needs of the areas."

Mr Kenneth McGeorge, leader of the Burnley borough council, points that in discussing the towns like of Blackburn, Burnley and Preston are

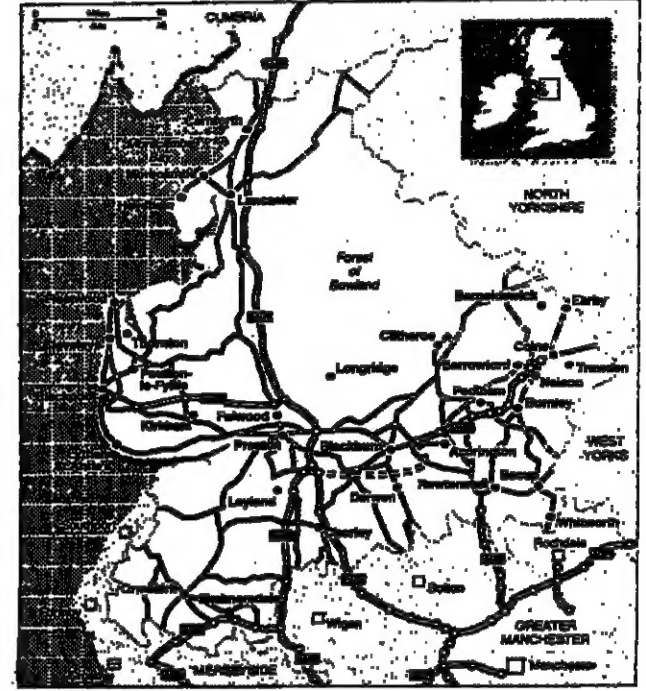
Blackburn and Burnley would like to be unitary authorities if the offer should come when the local government commission reports next July.

need a regional organisation which is going to take a strategic overview. But the individual towns and councils must involve themselves in economic development. Only they know what the local needs are in terms of economic structure. One problem has been dissatisfaction with regional organisations in the past. But the county council does well to have the resources to promote economic development."

If there is little disagreement that both the county and the boroughs should involve themselves in economic development, there is a sharp divergence of views about the reform of local government. Both Blackburn and Burnley would like to be unitary authorities if the offer should come when the local government commission reports next July.

Mr David Borrow in Preston feels no pressure to become a single tier of local government.

Mr Henig in Lancaster says his council is broadly in favour of a single tier of local government; the city would probably opt for unitary status if it were offered, but he adds: "The worst of all possible worlds would be if some of the boroughs were offered unitary status but not others. This would leave an enfeebled county council with fewer resources and less power to deal a very large area. That would be a real botch."



Tourism around the county

Those clouded hills

BLACKPOOL may be the largest tourist resort in Britain but it is not the only visitor destination in Lancashire. Other attractions range from heritage sites to industrial museums and markets in old manufacturing towns. There is good walking, fishing and riding in countryside areas such as Pendle Hill, the Ribbles Valley and the Forest of Bowland - with a well known beauty spot, the Trough of Bowland.

Lancaster has a Norman castle owned by the Queen in her capacity as the Duke of Lancaster. (John of Gaunt, Shakespeare's "time honoured Lancaster," was the first duke). There is a Benedictine priory church and a judges' lodging house containing fine 15th century furniture. The Georgian custom house on the quay is now the home of the maritime museum, and there are lots of Georgian streets. The city authorities have forged a link with the nearby resort of Morecambe to form a "holiday corridor". Morecambe, with grand old hotels and active gardens along the sea front, offers a more genteel seaside alternative to brash Blackpool.

All the main towns in Lancashire, as elsewhere in the old manufacturing centres in the north of England, have turned former factories and dark, dank mills into industrial

museums. Blackburn has its Lewis textile museum; Burnley has the Weavers Triangle visitors' centre, with displays showing the manufacture of cotton, and the Leeds and Liverpool canal.

From any of the towns access to splendid countryside is easy, whether to the West Pennine moors in the south of the county, the Ribbles valley in the centre, or the Forest of Bowland in the north.

But Blackpool dominates tourism in Lancashire, accounting for more than 70 per cent of all tourism destinations in the county.

The town had 16.8m holiday visits in 1989, showing an expenditure of £445m. (It is estimated that the 1990 visits will show a decline of about 6 per cent from the 1989 mark.) Blackpool has 120,000 holiday beds - more than in the whole of Portugal - in 3,500 hotels and guest houses. On a typical summer's day, 1m ice creams are consumed and in high summer 35,000 vehicles a day enter Blackpool. (There are 15,000 parking spaces.)

More than half all visits come from people living in the north west region. A further 18 per cent of visits from elsewhere in the north of England. Very few foreign visitors go to Blackpool: it is quintessentially a British resort.

Conversion of the old central station into a coach and car park makes the resort ideal for coach parties; the large number of these is reflected in the figures for day trippers: 75 per cent of all visits. (Although day trippers spend only £100m of the total holiday expenditure). But it is not just the geography and ease of access which account for Blackpool's continued popularity.

Developing new attractions has helped Blackpool to extend its season. Switched on each year by a celebrity amid great fanfare at the beginning of September, when other resorts are beginning to close down, the illuminations continue until November 9. They cost the local council 1.8m a year to install and run, but it is estimated that the illuminations alone attract 8m visits and £180m worth of tourist spending. Conferences similarly extend the season well into the winter.

Originally opened in 1878, the Winter Gardens are now covered over. They contain the Express ballroom and the Opera House (claimed to be Britain's largest theatre), along with bits and pieces of dream palaces of different cultures. Sprawling over 4.5 acres, the Winter Gardens can thus accommodate all kinds of conferences and meetings and



The river Hodder flows through Lancashire's Forest of Bowland

make a small profit for the borough council.

For ordinary tourists there is no end of diversion. The Pleasure beach is a 42 acre amusement park; the Tower has a circus and a ballroom as well as shops and amusements at its base; the Golden Mile is an unbroken ribbon of shops selling hamburgers, chips, ice creams and candyfloss, interspersed with cabaret spots and arcades. The latest addition is the 55m Sea Life centre, complete with shark tunnel.

Stewart Dalby

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LANCASHIRE 3

Ian Hamilton Fazey reviews higher education provision in the county

Brain drain goes into reverse

A REMARKABLE new industry has erupted in Lancashire in less than a generation. It turns over more than £100m a year and has grown continually; about half its turnover is spent locally, generating three jobs outside for every two within the industry itself. By the end of the decade, more than 30,000 people will be involved.

The "industry" is higher education. Size - and the monies involved - are more than mere indicators of economic importance: the speed of take-off says much about previous pent-up, unsatisfied needs and markets; a big hole in Lancashire's social and economic infrastructure was waiting to be filled.

Mr Brian Booth, an economist who is now rector of the new University of Central Lancashire, sums up the raison d'être of the sector: "Lancashire and Cumbria have long been net exporters of students. They had about one-third of Britain's population but well under one-third of the nation's student places. Two universities are now trying to redress the balance."

The other university is Lancaster, one of the "new" ones of the early 1960s, built on a greenfield site to the south of Lancaster itself. Central Lancashire is "new" in the 1990s' sense, springing from Lancashire Polytechnic in the middle of Preston. Previously, there were no universities in the region west of the Pennines north of Manchester and Liverpool.

Central Lancashire's origins lie in the Institution for the Diffusion of Knowledge, founded in Preston in 1828. Although this eventually became the Harris College in

1966, it never attained the size and status of the regional technical colleges on which other polytechnics were founded.

When Mrs Margaret Thatcher, then education secretary, designated Preston Polytechnic in 1973, it started with 800 students. Mr Booth says this weakness proved the new institution's strength; it could build from scratch, based on market need.

It has done so: there are 14,000 students

Lancaster University works with the local authority to expand without overstretching housing

now. About 8,500 are full-time undergraduates and another 1,000 are part-timers studying for their degrees in the evenings. Others are doing diplomas and postgraduate work.

Being in a large town like Preston has helped rapid growth, although there have inevitably been strains. There is usually a student lodgings crisis at the start of each academic year, for example, forcing the university to rent Postle holiday camp at Southport to tide people over while the situation is sorted out.

Meanwhile, Lancaster University's growth has been no less impressive, although it has been constrained by its island status in green fields. Mr Collin Adams, its planning officer, says it could only grow as fast as it could build, and many students have long used the seaside resort of Morecambe for accommodation. Nevertheless, Lancaster now has 6,200 students, of whom a fifth are mature, but few part-time. The university is working closely with the local authority to expand without overstretching local housing provision. It expects to have 8,500 students by 1994 and 10,500 by 2001.

From a strategic economic point of view, what is going on is a form of import substitution, with consequent benefits to Lancashire's balance of trade in human resources.

Previously, the cream of local talent went away for higher education and much of it never came back. At the same time, large numbers of capable people had no means of furthering their potential if they could not get away.

It is hard to judge the exact size of this latter market, but one indicator is the success of an institution called the Open College of the North West. This is jointly sponsored by the two universities and con-

sists of all community-level colleges in the Lancashire and Cumbria sub-region.

It enables people to do a "year zero" at their local college, where they can qualify for a three-year degree course at Central Lancashire or Lancaster without having to leap the conventional GCSE "A" level entry hurdle. It is proving ideal for mature students, enabling them to prove they are capable of benefiting from a university education without having to pretend they are 17-year-olds all over again. Several thousand students are now involved.

Starting from scratch has also enabled both universities to tailor facility structures to market demand. Central Lancashire now has five faculties: science; design and technology; a business school; health; and cultural, legal and social sci-

ences. Design and technology includes fashion, graphic and three-dimensional design. It aims to use the institution's good engineering reputation to marry design and manufacturing, producing better products that are easier for industry to make.

Courses available at Central Lancashire range from astronomy and journalism, to fashion design and midwifery. Its law school also has a good name. Mr Booth believes market relevance was borne out

by 30,000 applications for 3,000 first-year full-time places this year.

Lancaster's five faculties are a management school; humanities; social science; science and engineering; and teacher education. The management school has proved particularly successful as a bridge to industry and commerce, with relevant undergraduate, postgraduate and management training functions.

The school's seven departments -

Central Lancashire now has five faculties, including science and a business school

accounting and finance; behaviour in organisations; economics; management learning; marketing; operational research; and systems and information management - are in themselves indicators of the main thrust of teaching and research.

Lancaster has strong links to British Airways, British Nuclear Fuels and VSEL, the Barrow-in-Furness nuclear submarine builder. About 300 British Airways managers have been involved in company-sponsored masters of business administration (MBA) degrees or management diplomas.

There is also an MBA programme for a consortium of 10 companies, although recession has reduced the intake to one per year of 30 students, instead of two per year of 25 each. MBA degrees can be taken full-time or part-time, but Lancaster also stresses the value to industry of other masters courses, such as in accounting and finance, or operational research.

Both universities attract students nationwide; many leave the region after graduating. Mr Booth says one of Lancashire's tasks as a community will be to develop its economy, ensuring more job and career opportunities to keep as many qualified people as possible.

Lancaster University is therefore working hard with small and medium-sized companies to help them grow, thus helping the long-term potential jobs market. Central Lancashire intends to play a significant part in Preston Technology Centre, which is being developed near the campus in British Aerospace's Strand Road factory as it runs down.

Mr Booth also hopes that a Fashion Design Centre, which the university is setting up with Preston Council, will help develop a widely-based cottage industry for graduates using personal computer-aided design and manufacture software to sell to large clothing companies.

Meanwhile, Lancaster University is planning joint property development in Lancaster to clear up derelict sites and bring old buildings back into use. It hopes to build an urban equivalent of the greenfield science park favoured by universities in 1980s, broadening the economic base of the local community at its very heart.

Town profile: Preston

Skills base on offer

PRESTON, although a traditional manufacturing town dependent on engineering and textiles survived the 1980s well. While other industrial towns in the north of England experienced high levels of unemployment, Preston consistently registered a jobless number below the level for the north west and often below the national average.

In September this year, unemployment in the Preston travel-to-work-area was 11.7 per cent compared with 10.8 per cent for the north west and 9.9 per cent for Britain as a whole. (In the inner town, however, male unemployment

is over 20 per cent in some wards).

The reasons for the relative buoyancy was that a large industry - aerospace - held up well, thereby helping to support service industries, particularly retailing.

Preston is the administrative centre for the county. Lancashire County Council's headquarters are there; so are the crown courts and other sub-regional offices of public bodies. It is also the home of Lancashire Polytechnic, which is in the process of becoming the University of Central Lancashire.

Public administration

accounts for more than 8 per cent of total full time employment; education for a further 9 per cent. Retailing distribution is put at 10 per cent.

In the past decade Preston, the sub-regional shopping centre for a catchment area of 400,000, has built up its central shopping area. There is also a thriving indoor market, and an outdoor market operat-

ing four days a week. The town has also attracted some headquarters of banks and insurance companies.

Mr Peter Bulmer, assistant director of planning, says: "We estimate that of the 2,221 jobs created at Preston Airways, the docklands redevelopment, 510 are office based."

Despite these successes in service industries, including

tourism, the backbone of the economy has been aerospace, where

British Aerospace has announced that by 1993 its Strand Road plant is to close down. BAP Consultants, asked by the borough council to study the impact of the closure suggests that unemployment could rise from 11 to 17 per cent by 1993. About 2,000 jobs will be shed from the original Strand Road workforce of 4,500; a further 500 through natural wastage. Further jobs will be lost among sub-contractors to BAE.

Even if pessimistic forecasts are not realised, Preston will still have a job on its hands to find new employment. The strategy is to try to encourage home grown companies and to secure the relocation of outside companies, ideally small to medium high technology companies which will avail

themselves of the existing skills base.

Mr David Borrow, leader of Preston borough council, says: "We need to make sure we do not lose the highly skilled labour that we have here. We want smaller companies because we want to avoid the branch factory mentality where decisions to close factories are taken by distant parent companies."

In the past a shortage of industrial land has acted as a brake on attracting new manufacturers, but 1m sq ft of space should become available at the Strand Road plant. A further 200 acres for industrial use have been identified; some belong to the Commission for New Towns (CNT), which took over from the Central Lancashire New Town Development Corporation. At about £100,000 an acre, it is competitively priced compared with other locations in the north west.

Preston receives aid under the urban programme and also derelict land clearance grants, but it does not qualify for assisted area status.

Stewart Dalby



Miller Arcade in Preston, the county centre

Town profile: Blackpool

Dilemmas amid the glitter

BLACKPOOL, Britain's largest, brashiest and, in terms of money spent, most successful resort, is an overwhelming experience no matter what time of year you visit.

At 10 o'clock in the morning on a grey, drizzly day in late September the ornate ballroom in the Blackpool Tower is full of pensioners waiting to a thundering organ. The streets are full of shoppers. The seven live shows are already taking bookings.

By lunchtime it is difficult to get near the bar of Yates wine bar (champagne on draught is its proud boast).

At a time when most British seaside resorts are pulling down the shutters for the end of the season, Blackpool remains in full swing. The famous illuminations, which remain switched on into November, also ensure that Blackpool has a longer season than other English resorts.

But beneath the glitter of the lights along the Golden Mile, Blackpool has its problems. One cloud hanging over town is the future of the British Aerospace works at nearby Warton, where some 7,200 are employed, from various parts of Lancashire, including Blackpool. If the European Fighter Aircraft does not proceed, there will be severe job losses compounding an already serious unemployment situation.

Tourism is Blackpool's most important industry. Some 15,000 people are directly or indirectly associated with the trade or 25 per cent of the working population. (If retailing, distribution and catering in the broad sense of the term are included, then the figure is much higher). About 80 per cent of the working population

is involved in service industries, compared with a national average of under 70 per cent. Only 15 per cent is involved in manufacturing compared with 24 per cent nationally.

Tourism is, however, a seasonal business which is slanted towards female employment. Even if Blackpool has a longer season than most resorts, unemployment is still high - more than 10 per cent overall, and in some inner city wards unemployment among young males is more than 20 per cent.

Tourism is also a poorly paid industry. Mr Ivan Taylor, the leader of the Labour party-controlled city council, estimates that incomes in Blackpool are 35 per cent lower than average incomes in the south-east.

"Blackpool has survived the change from old style long-stay family holidays very well," Mr Taylor says. "We have managed to extend the season with conferences and the illuminations. We have constantly brought on new products, such as the Pleasure Beach. There continues to be new private investment. First Leisure, which owns the Tower is spending £15m over two years on refurbishment and upgrading. We have been able to keep the visitors rolling in."

But the very success of Blackpool is at the heart of the borough council's dilemma.

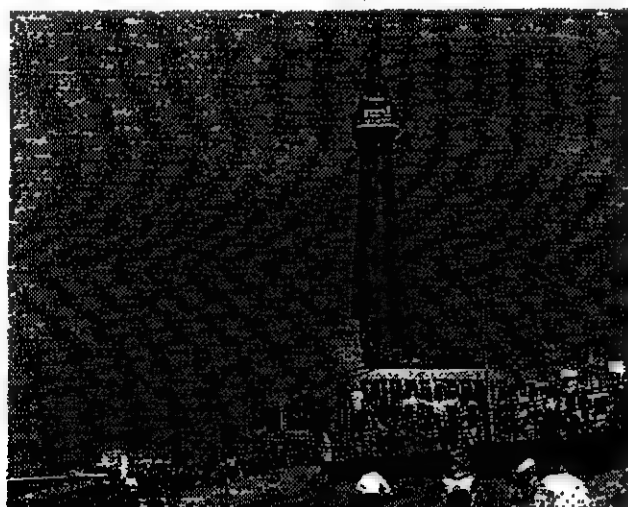
"We project the image of success in order to keep the visitors coming, but the heavy dependence on tourism means that the government in Whitehall does not see or accept that we have inner city problems as bad as anywhere in the north of England. We also have infrastructural problems," Mr Taylor feels Blackpool should receive more help in diversifying its economy.

"On the so-called Z-score, an index drawn up by the Department of Social Security for inner city deprivation, Blackpool came in the bottom 20 per cent of towns in the north of England. But we are not even in the urban programme."

Not being in the government's programme for urban aid means that Blackpool cannot participate in City Challenge bids for urban renewal. Furthermore, because Blackpool no longer qualifies for British government assisted area status, the town receives no help from the European regional development fund (ERDF) towards infrastructure projects.

Mr Taylor says: "Our sea defences are in need of repair. Also we have the oldest electric tramway system in the country; together with the illuminations, this taxes our electricity system. We need new cabling. This would cost £5m. The borough council has not got this kind of money."

Stewart Dalby



Seaside scene in Blackpool, the UK's most popular resort

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MANAGEMENT: MARKETING AND ADVERTISING

The attractive young woman walks along the road, hips swaying provocatively and a boutique bag swinging from her shoulder. Stopping at a bar, she sits down and takes out a shoe box.

Suddenly Reginaldo, her punk haired would-be paramour, appears as she opens the box and removes a sports shoe. Caressing it lovingly, he places it on Yasmin's foot.

After a tantalising few seconds she bounces away leaving Reginaldo holding one of the shoes which he takes to his room, kisses, and holds up to Ze, his pet skeleton. Dancing round the room with the shoe, he finally places it on his bedside table next to Yasmin's photo.

The scene is from *De Corpo e Alma*, Brazil's top soap opera which draws a 50m-plus audience six nights a week. To the innocent viewer it all seems part of the story of Reginaldo's obsession with Yasmin. But by the end of the 90-second sequence, the camera has focused seven times on the Azaleia label and the shoe company can expect an instant increase in sales.

For what the viewer has just experienced is a lucrative spot of merchandising - the Azaleia shoe company cashing in on the Brazilian national obsession with novelas or soap operas. TV Globo, Brazil's main channel, claims that seven out of 10 televisions are switched on to the novelas which make up two-thirds of programming between 6pm and 10pm.

And so powerful is the force of novelas in promoting new trends that Marcos Grahl, media planning director at Standard, Ogilvy & Mather, says: "If a star of a popular series appears with her hair dyed red, you can bet you'll suddenly see a whole lot of dyed redheads in the street."

Boutiques frequently report selling out of particular lines the day after they are worn in a novela and, currently, male strip clubs are springing up everywhere because of the prominent role of one such *Clube das Mulheres* in *De Corpo e Alma*.

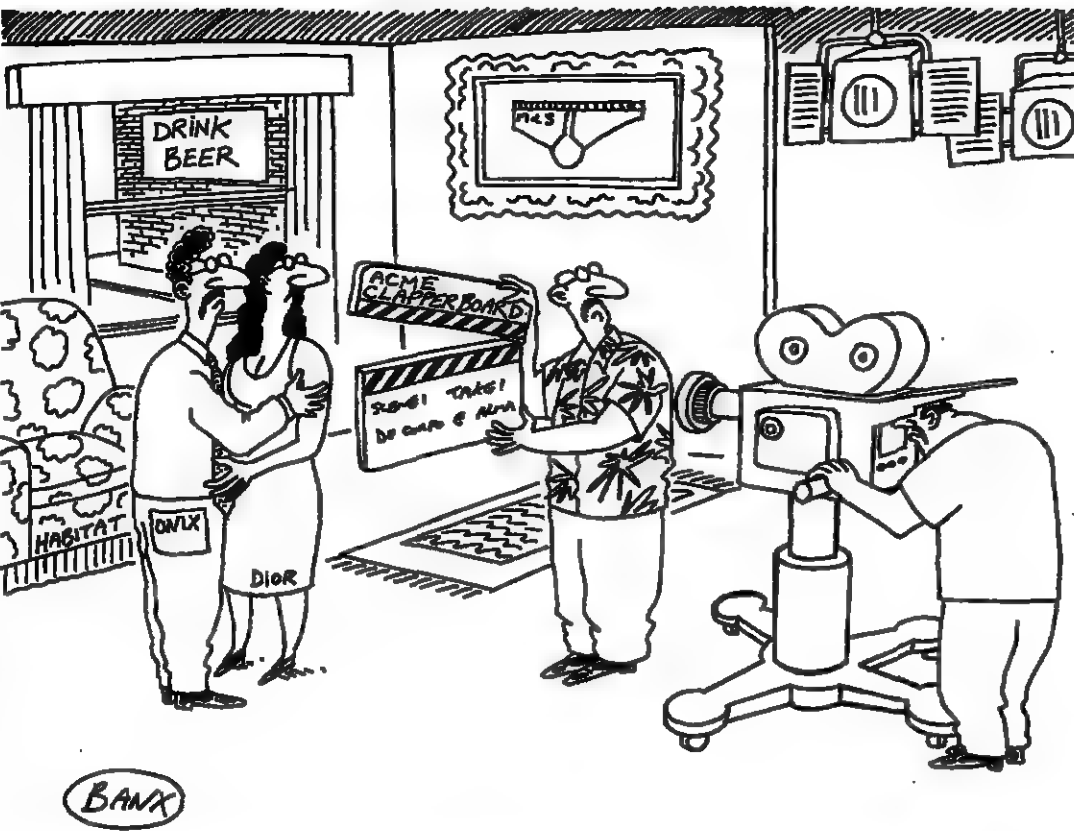
Ingrid Buskman from the Contemporaneo advertising agency recently used the *Docs do Amor* soap opera to launch a new range of Triumph lingerie and has no doubt of the medium's pull: "It's fantastic. You have an enormous audience and you're speaking to your consumer when he's absorbing 100 per cent and is not unresponsive as he would be during a normal commercial slot."

Banned in many countries - though used increasingly in the US film industry - perhaps nowhere is merchandising used as blatantly as in Brazilian soaps.

Conversations take place over bottles of Antarctica beer, business

Mass-appeal TV programmes which sell a wide range of consumer goods and services as part of the story line are big business in Brazil. Christina Lamb reports

Soft soap and high drama



deals are struck in Itau bank, dinner parties use Santa Marina glassware. Jeans, watches, fridges, even underwear, are all making appearances, sponsored by their makers. In last week's episodes of *De Corpo e Alma* eagle-eyed viewers could spot the camera zoom in on Renner paint as young Junior watched his room being redecorated, admiring the colour at some length, or catch his father using his Itau credit card in a toy store, lingering over the trade name.

Merchandising is used so extensively that the Brazilian advertising industry defines it jokingly as

"advertising which sometimes has a novela in the middle".

TV Globo has been selling merchandising spots for the last 15 years and now has a 120-member support department largely for this purpose. Its director, Jorge Adib, is a staunch defender: "Merchandising exists because of the need to give authenticity to a novela. Novelas focus on the day-to-day lives of people - they travel by car, they drink beer, they catch flights, they check the time, so we need real cars, beer, planes and watches. As good capitalists, we use the products of those who pay."

TV Globo's only rule is that it will not allow merchandising of cigarettes, drugs or hard drink, nor anything of a dubious nature. Each series can feature only one bank and one brand of beer and no product can appear more than eight times.

A bank will appear roughly every 20 episodes. Merchandisers pay about the same per product appearance as they would for a commercial spot at that time - an average \$30,000 (£19,800).

According to Adib, the company aims to cover a third of the production costs of each soap-opera

through merchandising, which averages \$33,000 in revenue per episode and around \$20m a year.

He has no doubt about the pull: "It's a very powerful vehicle because you're not obviously promoting a product, but rather creating the sympathy of the viewer for it."

Washington Olivetto, who runs the creative agency, W/Brasil, agrees. "If well used, merchandising can be very effective. A couple kissing in front of a bank might just irritate a consumer but a man dreaming of owning a brand new Volkswagen seems like part of the story. It needs to appear as reality."

To achieve the natural touch, as soon as Adib's team receives the synopsis of a new novela, it starts focusing on "sales opportunities".

"We don't change or destroy characters or interfere with the story line, but we may alter a character's trajectory," Adib says.

"Say for example that the writer has a scene involving an English journalist going to interview a businessman. We might suggest to the author that the journalist uses a Bic pen and, if he or she agrees, then whenever this character does an interview the same pen will be used. Then we might choose a Ford car for the journalist to travel in and may even suggest stops on the way to the interview to buy shoes," he says.

Once this has been cleared with the writer and the artists, both of whom will receive a bonus, Adib approaches his clients to suggest the appearances. Unlike normal advertising, the client cannot see the clip before it goes out.

In some cases the product even becomes part of the story. In this year's hit, *Feudo sobre Feudo*, the main character, Jorge Taddei, is a denim-clad photographer with whom all the women in the village fall in love. After his death, the women remember him every time they see a pair of his trademark Onix jeans.

Another case this year where merchandising became integral to the story was the policeman in *Perigosas Feras* who was almost stripped of his commission after modelling Y-fronts on billboards around the city.

Soap operas are frequently used to launch products or to change the image of a well-established product. Itau bank has been appearing in Globo novelas for 10 years as part of a long-term campaign to change its sober image and appeal more to the younger and less moneyed classes.

And Melissa plastic sandals, which are now the rage in trendy Copacabana and Ipanema, were mostly bought by poor slum dwellers until they started appearing on the feet of sophisticated soap opera characters five years ago.



Going underground is just the ticket

By Gary Mead

Travellers on London's underground railway have long been accustomed to whiling away spare moments by studying the highly inventive and artwork which line the stations and trains.

From today the 2m passengers a day who use the Tube have something else to study - the backs of their tickets. London Transport Advertising has reached agreement with Mercury Communications - trading hard with BT for the ears of the telephone-using public - to carry Mercury ads on the back of Tube tickets.

Mercury is spending £2m on a television, poster and back-of-ticket campaign to spread its message. The slogan will appear on 20m daily and one-day travel card tickets. The message - "I must remember that MercuryCard Phones take credit cards" - is aimed at reinforcing the growing trend of using ordinary credit cards to make telephone calls.

LTA acts for London Transport, which runs London's buses and underground, and carries 11,000 different advertising campaigns, from the mammoth to the tiny, at any one time. LTA's turnover from selling advertising space is £28m annually, which, after costs, is ploughed back into LTA.

In recent years the Tube, the first stretches of which were constructed in the 1860s, has been showing signs of its age. But its ingrained dirt has been enlivened by wonderful poster representations of paintings as well as mini-posters of some of the best poetry in English, the brainchild of a New York émigré, Judith Chernaik, who badgered London Transport into the scheme. But the Tube is also home to

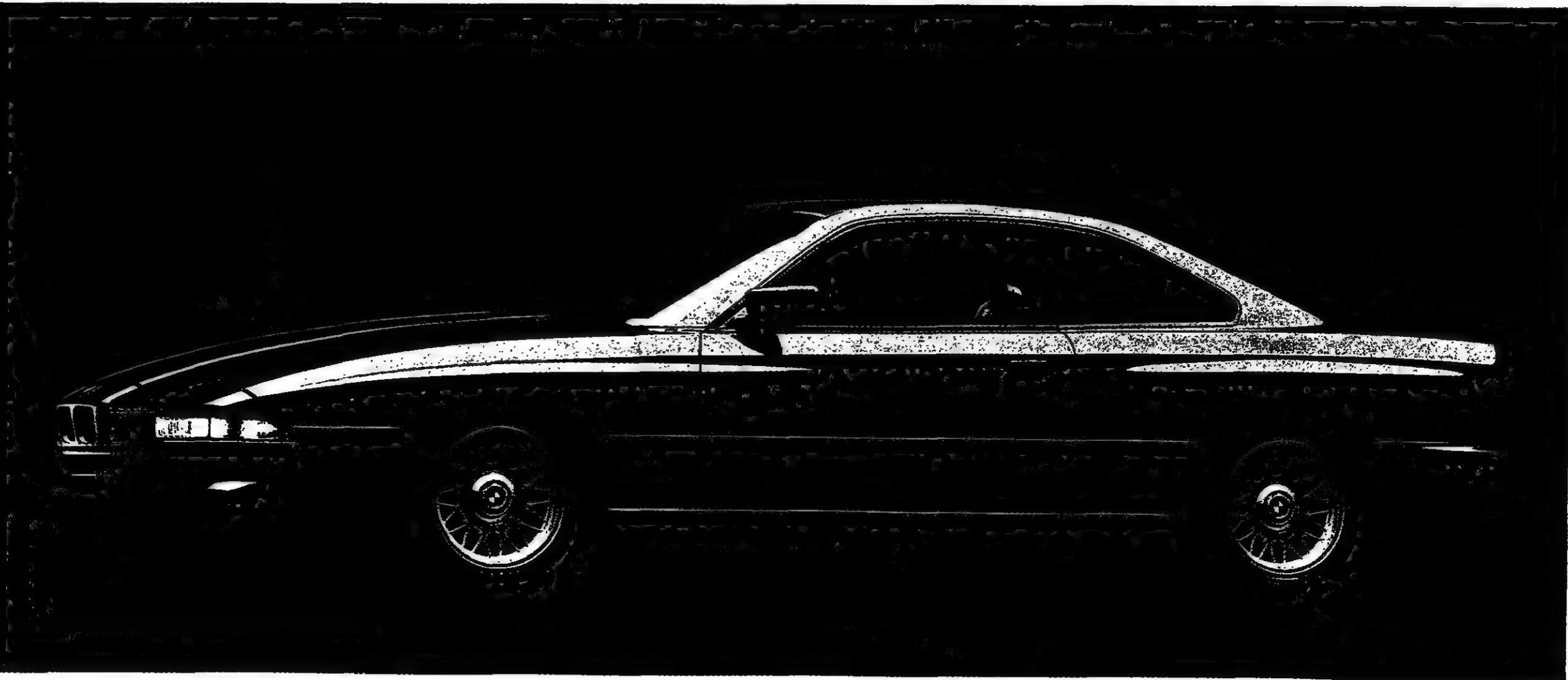
some of the most creative outdoor advertising. Unlike most other outdoor poster sites, rapidly passed by and swiftly forgotten, underground passengers often have little to do but wait for their train and gaze around, giving copywriters and graphic artists the almost perfect, cross-class and multicultural captive audience.

Not that anything goes. Tube adverts are subject to close scrutiny by LTA. In September 1988 it declined to carry posters for Martin Scorsese's film, *The Last Temptation of Christ*. In June it rejected one on behalf of the English Shakespeare Company, featuring a 1514 drawing by the German artist, Hans Baldung Grien, of (naked) witches from Macbeth. In July a poster commissioned by the Barbican art gallery from cartoonist Ralph Steadman, who has a dramatically violent style, was turned down. But the Mercury ads, both on the tickets and in every carriage, are likely to offend no-one, perhaps alarming only BT.

London Transport says that though Mercury's back-of-ticket advertising scheme is a first, other advertisers are beginning to form a queue. Indeed, according to Brian Robinson, managing director of LTA, back-of-ticket advertising could offer advertisers a highly targeted opportunity, with corner shop businesses potentially able to buy space on the back of tickets sold from a single station.

But as ill-luck would have it, Mercury's campaign looks like it will coincide with one of the Tube's most serious industrial protests for several years. Tube staff are threatening an all-out strike next week against planned redundancies. What chance a refund?

ONE MORE EXAMPLE OF HOW BMW IS IMPROVING THE LOOK OF OUR MOTORWAYS.



At BMW we believe a car should be something everyone can enjoy.

Which is why our designers make sure that each and every BMW is as beautiful to look at as it is to drive.

These days, however, achieving that end is especially challenging. To preserve the characteristic BMW design while accommodating new social and environmental concerns requires an unprecedented amount of skill and artistry,

combined with entirely new ways of thinking about how a car should be designed and built.

Take the desire to make a BMW even more aerodynamic. Conventional wisdom said this could be achieved only by compromising the way a BMW looks. Our team of engineers and designers thought otherwise. So they came up with a solution incorporating a simple yet ingenious innovation. By reducing drag on the underside and less visible areas of the car, one could

improve aerodynamic efficiency without abandoning aesthetic integrity.

This is just one example of the efforts we make to ensure that every new BMW remains a true BMW. Whether it's the 8 Series shown above or our award-winning 3 Series, we go out of our way to guarantee that our cars provide pleasure not only to their owners, but also to anyone who just happens to see a BMW pass by.



THE ULTIMATE DRIVING MACHINE.

Heroines in search of a plot

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday November 19 1992

Safe haven for Moslems

IN THE spring of last year western governments were in a quandary about Iraq. They did not like what was going on there, but were fearful of the consequences of doing anything about it, and tried to escape doing so by disclaiming any responsibility for the Kurdish uprising. But they found they had misjudged public opinion and moved sharply into a different gear. Troops were sent in, President Saddam Hussein withdrew his forces, and a "safe haven" was established in which the Kurds could return to their homes.

We may now be close to a point where something similar will happen over Bosnia. Public opinion in Britain has been aroused by the Home Office's mishandling of an attempt by a British charity to bring a small group of 183 refugees to Britain. By saying that these particular refugees are no different from 2m other displaced people in former Yugoslavia, Mr John Major has simply highlighted the scale of the problem, and the inadequacy of Britain's response.

His government argues, rightly, that accepting those 2m people in foreign countries would not be the right solution to the problem. It would amount to validating the odious Serb tactic of "ethnic cleansing", that is, mass expulsion. They should, where possible, be enabled to return to their homes, or at least resettled in their own country. Britain claims that, through its small contingent in the UN force in Bosnia, it is making a contribution at least as important as is Germany by taking larger numbers of refugees. Far better to feed and resettle people on the spot than to evacuate them hundreds or thousands of miles from their homes.

Intervention force

Yes, but the UN force is neither large enough nor adequately equipped or mandated for the task. It is getting food through intermittently to Sarajevo and other beleaguered cities, but not in large enough quantities to avert the prospect of tens of thousands dying of cold and starvation within the next few weeks. And even if people are fed, they cannot be expected to stay in their homes under constant shelling. If the war is to be stopped on any other basis than acceptance of Serbian victory

and removal of most of the Moslem population, a much larger intervention force is needed, with a clear mandate to secure a "safe haven" for that population, as was done for the Kurds last year. Legally such a move is less problematic than it was in Iraq, because it does not involve overriding state sovereignty. The Bosnian government, internationally recognised as sovereign, has been calling for military intervention for months.

Actively opposed

The practical objections are of course more serious. The operation might well be actively opposed by Serb forces. Neither its outcome nor its duration could be guaranteed. The objective could not be the liberation or conquest of all Bosnia, since most of the Serb community (comprising roughly one-third of the population) must be presumed to be hostile. It could only be to secure a sufficient area for the Moslem population to live in safety, and to put them in a position from which they would have some hope of negotiating an equitable political settlement with the other two communities. It would require an explicit mandate from the UN Security Council, backed up by tighter enforcement of sanctions to choke off Serbian aid to the Bosnian Serb forces. The intervening force could be supplied by Nato or the Western European Union, with the US providing air cover and logistical support even if it does not commit ground troops.

Western governments are rightly cautious about embarking on such an enterprise. But they have to face up to the consequences of not doing so: acceptance in EC countries of most of the 2m already displaced and probably many more yet-to-be-displaced persons, with much more bitter arguments about the share each country should take; a wave of similar conflicts elsewhere in central Europe and the former Soviet Union, as ethnic cleansing is seen to be the effective way to deal with unwanted minorities; and a wave of anti-European anger throughout the Moslem world, where it is already universally believed that the Bosnians are being left to their fate only because they are Moslems.

Tunnel vision in Brussels

WHEN MR Filippo Maria Pandolfi became European research commissioner four years ago, he inherited in the EC's policy a costly prestige project which had lost its way. But instead of setting the policy back on track, Mr Pandolfi and his colleagues appear intent on moving it still further in the wrong direction.

The HDTV programme was conceived in the mid-1980s chiefly as a means of bolstering Europe's embattled electronics industry. Pioneered in Japan, the technology promised not just to revolutionise home entertainment by bringing cinema-quality pictures to the small screen, but also to trigger a bonanza for makers of television sets, video recorders and advanced electronic components.

Urged on by Philips and Thomson, Europe's two main consumer electronics manufacturers, the EC agreed to fund the development of its own HDTV technology and broadcasting standard. HD-Mac Central to its approach was the belief that gaining supremacy over standards would put the Japanese at a disadvantage by forcing them to compete on a battleground defined by European manufacturers.

However, two obstacles have emerged to frustrate the grand strategy. First, European broadcasters have balked at committing themselves to supply services and programmes in an HDTV format while there are still no television sets to receive them. After trying to impose its will on the broadcasters by legislative dictat, Brussels sought to persuade them to make common cause with equipment manufacturers. Both tactics have failed.

Different tack

The Commission is now trying a different tack. It will today ask telecommunications ministers for authority to spend Ecu850m over five years - on top of the estimated Ecu1bn in subsidies already invested in HDTV technology - in an effort to win the broadcasters' co-operation. The money would finance production of programmes and studio equipment needed to broadcast wide-screen television services, as a stepping-stone to full HDTV. It is

claimed that it could stimulate sales of television sets and video recorders worth Ecu70bn in the next 10 years.

But this proposal runs squarely against the second obstacle. HD-Mac risks being made obsolete by more advanced, fully digital, HDTV systems under development in the US and other parts of Europe. These would make possible still more sophisticated services, carried on more channels using lower-powered transmitters. Some EC officials now admit privately that HD-Mac may never become widely established, while Brussels' public position on the standard has grown steadily more equivocal.

Taxpayers' money

Even if HD-Mac's future were assured, the case for using taxpayers' money to create a market for it would be highly questionable. But the growing uncertainty over the standard's fate robs the Commission's proposal of any semblance of a coherent rationale. Indeed, the whole HDTV exercise is starting to look like an expensive European champion policy in search of a champion to back.

The EC needs to rethink its priorities and recognise that its HDTV policy started from the wrong premise. From the outset, it has been driven chiefly by the interests of equipment manufacturers and their national governments, which saw the programme as a way to create a market sheltered from Japanese competition. Whether broadcasters, programme makers and viewers needed, or were ready to accept, what the producers were determined to provide was at best an after-thought in the formulation of strategy. It is hardly surprising that their response has ranged from indifference to outright hostility.

The sensible course for the Community is to abandon its costly dreams of technological hegemony and attempts to massage demand. Instead, it should seek to agree with the US on a common digital standard to be adopted on both sides of the Atlantic. That would not guarantee a rapid take-off for HDTV. But it offers the best hope of creating the mass market needed to bring HDTV out of the laboratory and into millions of living rooms.

The first Soviet republics to achieve independence - Latvia, Lithuania and Estonia - have also been among the first to experience the harsher side of freedom. Half their population of some 8m live in poverty, heating and lighting are minimal. The leaders of the three Baltic states are concerned about surviving the winter - rightly, since the Lithuanians have just rejected the government of the Sajudis nationalist movement in general elections.

The three states assume that, when winter is over, the worst will be behind them. But the worst could be to come. Unemployment is starting to rise sharply, prices, which have risen steeply in recent months, are expected to increase further, albeit at a slower rate; and the big state-owned enterprises have yet to be restructured or privatised.

The difficulties facing the Baltic states are manifold: their economies are in decline; their criteria for citizenship are undefined or controversial; government institutions are embryonic.

Lithuania's nationalist government, headed by Mr Vytautas Landsbergis, was rejected because of the country's privatisation. The weakness of the country's political institutions has now provoked a dogfight over the transfer of power to the Democratic Labour party of Mr Algirdas Brazauskas, the former Communist leader. The Estonian and Latvian leaders dispute any claim to most of all among their large Russian minorities, which they have not yet granted full citizenship, and which could rebel against the building of states of which they are not yet members.

Yet these are societies in transition. They have formal statehood, political plurality, constitutions in place, membership of the main international organisations, embassies at home and abroad. They have flag, anthems, national guards, sports teams, media and airlines. All have re-established the independence they enjoyed until 1940.

There is no present danger that these states will collapse back into a Russian embrace. At stake, rather, is whether they will for years be plagued with instability and poverty, or instead achieve a modest but productive place in the north-eastern corner of Europe.

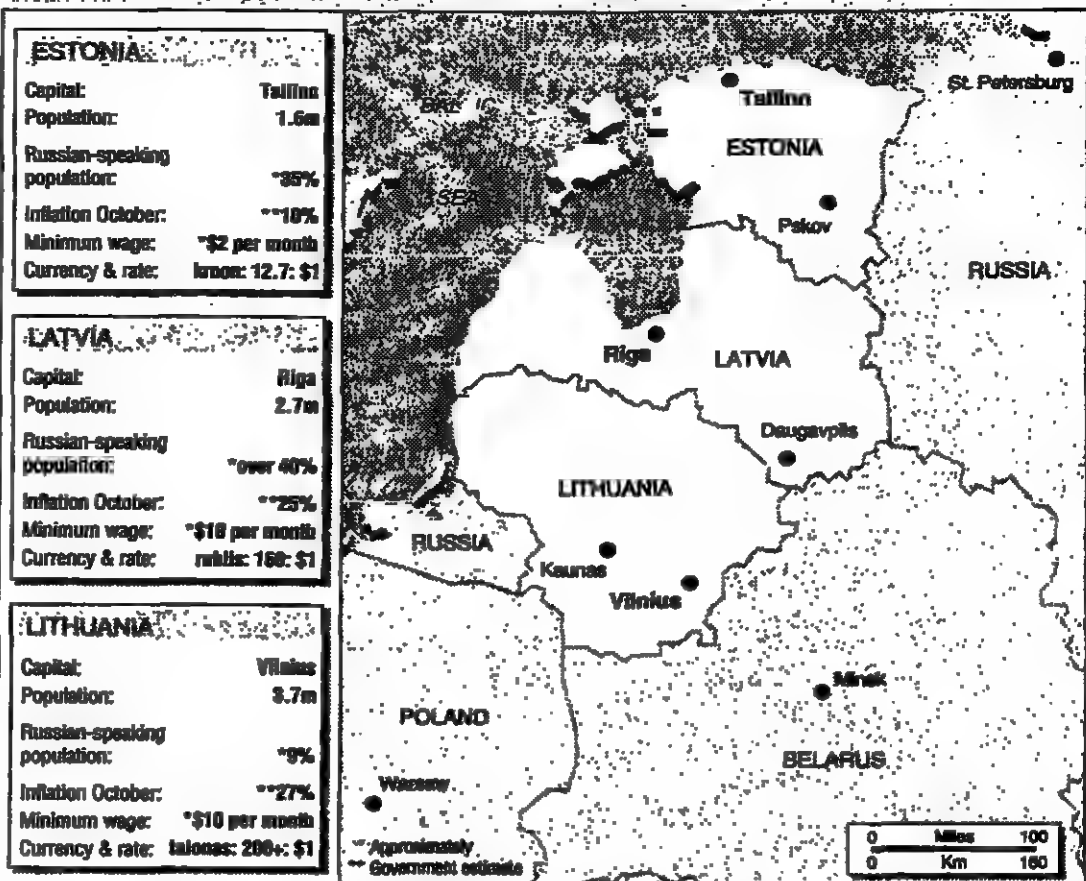
First, their economies. All have introduced a currency, though only the Estonian kroon is hard, backed by gold returned to the republic from the Bank of England and pegged at eight kroon to the D-Mark. The link with the German currency has helped bring inflation down from 24 per cent a month in July to 7 per cent in September. The Latvian ruble has remained more or less stable against the hard currencies - now about 180 to the US dollar - but is backed "mainly by faith", according to Mr Uldis Klaus, a central bank adviser. The Lithuanian talonas is less stable, with a market price of 200-plus to the dollar, and fluctuates widely.

All the Baltic countries have begun privatisation: Lithuania claims to have privatised more than 50 per cent of state-owned dwellings; all have at least begun the sale of shops and small businesses. On Tuesday, the Estonian Privatisation Agency announced an international tender to privatise 36 state-owned companies. Mr Andres Bergman, the agency's head, said the aim was to tempt foreign investors to become "part of a manufacturing centre for northern Europe". The first list of Latvian companies to be

The three Baltic states are struggling with economic hardships and the problem of Russian minorities, writes John Lloyd

The winter of discontent

The Baltic states: cold comforts of freedom



privatised had to submit their plans yesterday - both foreigners and Latvians can bid for shares.

But to most Balts the price they are paying for the transition to independence still seems high. The International Monetary Fund, of which all three are members, has laid down a standard programme of monetary and fiscal discipline and rapid movement towards convertible currencies and privatised property.

"We are sticking to the IMF plan, absolutely, 100 per cent," says Mr Ivars Godmanis, the Latvian prime minister. "But it's very hard: how our old people will live this winter I don't know." Mr Teet Rajasalu of Estonia's Institute of Economics, reckons purchasing power has dropped by more than half since the currency was introduced earlier this year because of the steep rise in the price of imports, including energy. "By early next year our prices might reach world market levels - but not our wages."

Only Estonia, under President Lennart Meri and Premier Mart Laar, is unambiguously pro-market. One deputy from the ruling Fatherland bloc of parliamentary parties spoke of the ethical nature of sex shops (now opening in Tallinn) because they efficiently match demand with supply. Mr Ivar Raig, head of the parliament's budget committee, calls for a "real privatisation of land and companies, not

the timid steps we have so far taken. This is the basic mission of our government."

The other two states, while seeing no alternative to market reform, hesitate. The Latvian premier, Mr Godmanis, heads a hasty coalition. To make his ambitious privatisation plans work he will need a more coherent government to be elected next spring. The central bank under Mr Eynart Repse has a tight control of the money supply - so much so that Latvia's credit-starved enterprises are threatening strikes. Lithuania's state companies are still receiving credit from the central bank but production has tumbled and productivity has halved over the past year.

Lithuania, where a new left-of-centre government is now being formed, is the first to suffer a backlash against market policies, though all agree that the attempts to break up and sell off the state farms in the country were badly handled. "There could be real hunger this winter," warns Mr Brazauskas, although he insists the country will not "in principle" deviate from the IMF's narrow path.

For the politicians and the people throughout the region, economic problems dwarf the crisis of the state and of citizenship. The fall of Mr Landsbergis is a warning that patriotism - and the hatred of the

workers, bureaucrats, soldiers and secret policemen. It means, as Mr Meri cheerfully explains, that the Russians are "not second-class citizens, they are non-citizens". Mr Godmanis says he is content to see Russians become Latvian citizens though less relaxed about the presence of 40,000 Russian troops, the largest presence in the Baltic states. He says that "the citizenship question will have to be defined by the next parliament" - though since most Russians presently cannot vote, it will not represent them.

A UN human rights commission, invited into Latvia by Mr Godmanis, is now preparing a report on the civil rights of non-ethnic Latvians. Mr Godmanis rejects any suggestion that the state is discriminatory. His - and the Estonians' - overriding need is to re-establish the state on the basis of its ethnic majority, and to ensure thereafter that the admission of others to citizenship is done on an individual basis.

Mr Churkin said on a flight back to Moscow that he was sure that the pull-out of his country's troops by next August would go ahead as agreed. Mr Brazauskas, who does not have this problem, believes the Russian threat in the Baltics no longer exists. He dismisses the possibility of a reactionary takeover in Moscow followed by a renewed thrust to the north on the pretext of protecting ethnic Russians. Neither Mr Meri nor Mr Godmanis share that insouciance. Mr Godmanis makes the point that "until the people see their government control the army, they will not feel that they have a real government". But none of the new crop of western ambassadors in the Baltic states believes that there is a serious Russian threat.

The last crisis, that of the state itself, can only be solved with time. It is first a matter of people; none of the new politicians were in the habit of making decisions, and thus they tend not to.

Some ministers are learning. Mr Godmanis in Latvia is clearly determined and tough; Mr Laar and Ms Lia Henne, Estonian deputy prime minister for economic reform, appear intelligent and quick; in Lithuania, Mr Vytenis Aleskalis the economic reform minister, has won glowing reviews from the little circle of foreign advisers and may stay in the new "technocratic" government promised by Mr Brazauskas.

But the ministries they run are still rudimentary. One minister spent a day adjudicating on where to put a photo-copier donated by a foreign government. In all the Baltic ministries, groups of men and women sit gossiping just like in the old Soviet days when it did not matter if they worked or not.

It is on the streets where the real money is being made - much of it illegal. The Baltics have become conduits for metals traders - men who make unwritten contracts for the supply of lead, copper, zinc and aluminium and ship it across lightly guarded borders and ports. Bribery is not uncommon. They are the nouveau riches of the cities, flashing about in Mercedes cars and frequenting the hard currency bars, where they are tolerated for the business they bring.

And the old reflexes of cheating the state live on. Yet there are also men and women, young and old, who will remain in cold offices late into the night, trying to master the new demands. This will be a hard time, but the three states on the Baltic are still moving westwards.

BOOK REVIEW

A mid-life makeover

REJUVENATING THE MATURE BUSINESS: The Competitive Challenge
By Charles Baden-Fuller and John M Stopford
Routledge, £10.95, 232 pages

At a time of extreme and exaggerated gloom about British industry, it is refreshing to read a book which shows how, even in the most unpromising circumstances, good management can turn sick companies into world leaders. A pump maker in Scotland, a cutlery business in Sheffield, a steel castings producer in the Midlands - such companies may not catch the popular imagination like an Amstrad or a Sinclair, but they are what most of industry is about. In these and other cases reported by Baden-Fuller and Stopford, the much-maligned British manager has been doing an admirable job, not just in rooting out inefficiency, but in building new sources of competitive advantage over international rivals.

Hotpoint was almost broke when Schreiber took command in 1974. "Ten years of hard work... converted one of Europe's worst performing appliance firms with an appalling failure rate into a shining star, envied by all the industry leaders." When Bryan Upton became managing director of cutlery maker Richardson in 1966, the company was "small, broke and part of the smoke-stack and rust bowl of Sheffield". By the late 1970s it was making profits and growing. By 1980 "it was staking its claim as the world's largest, most profitable and most innovative producer of knives".

Leadership is important, but this is not a story of supermen, still less of quick fixes. Rejuvenating a mature business calls for teamwork at all levels. Top management has to instill a shared vision and an atmosphere of trust between previously distant groups - such as the service and production departments at Hotpoint, or the mechanical and electronic engineers at Richardson.

Going for a big hit - such as a massive investment in state-of-the-art technology - is almost always wrong. Progress is best made by

many small steps, which spread the risks and prevent the organisation from betting everything on one initiative. "It takes years to build an entrepreneurial organisation and the foundations need to run deep."

One of the merits of this book is its challenge to conventional wisdom - for example, the notion that there are "good" and "bad" industries. The authors show by their examples that what determines a company's performance is not its choice of industry, but its choice of strategy.

Again, they question the idea that being number one or two in an industry gives a business unique advantages, or that economies of scale are always crucial. Hotpoint, for instance, had no ambitions to be a global player along with Electrolux or Philips-Warwick or to cover the full range of household appliances, with plants below the commonly accepted minimum size, it outperformed its larger rivals in flexibility, quality and profits.

The authors suggest a four-stage path to rejuvenation: galvanise, simplify, build and then exert leverage. The first step, usually prompted by a financial crisis, is to create a top management team dedicated to renewal. The second is to concentrate scarce resources on a smaller agenda. The third is to set about building new competitive advantages, and the fourth is to keep up the momentum, extending the new-found capabilities into a wider sphere of activity.

The transformation often involves what the authors call "frame-breaking" investments. Edwards,

the BOC subsidiary, decided to attack the Japanese market for vacuum pumps - a radical move in an industry which had traditionally been bound within countries or regions; it demonstrated to everyone in the company the standards that had to be met in the world's most demanding market. Richardson defied convention by packaging its Laser knives as gifts. While the trade association thought the industry's future lay in classic silverware, with high margins and low volume, Richardson's focus was on fashionable, mass-market products.

At all stages the rejuvenators must be careful not to do too many things at once. "Problems arise when the sequences are rushed through in ways that lead subordinates to view them as no more than passing fads." To expect instant results from such over-hyped programmes as total quality management, time-based competition and empowerment leads to disappointment and disillusion.

There is no suggestion here that the patient rebuilding of a business is made more difficult by stock market pressures for quick returns. Most of the companies analysed by Baden-Fuller and Stopford were quoted or parts of quoted groups. They delivered excellent value to shareholders. Many of them managed a consistent record of pre-tax profits amounting to 25 per cent of capital employed, well above the level achieved by their competitors.

This book is both a description of how mature businesses have become entrepreneurial and a guide for managers who wish to follow their example. The message is optimistic: the survival of struggling companies is in their own hands. Instead of urging the government to "do something", managers would do well to read this book, and act on it.

Geoffrey Owen

Omega Constellation.
Automatic chronometer
with date, in 18 k gold.
Scratch-resistant sapphire crystal.
Water-resistant.
Swiss made since 1848.



OMEGA

The sign of excellence

ECONOMIC VIEWPOINT

Tour of world economy after the Berlin Wall

By Samuel Brittan

Every successful human society works with a mixture of rules and spontaneous decentralised endeavours. You only have to go to any city shopping street to see stores driven by the profit motive and shoppers trying to gain the most for every pound or dollar or D-Mark they spend. You will also see traffic lights regulating the vehicles and policemen enforcing traffic rules - although the most important of the rules, such as driving on one side, do not depend mainly on coercion. But there will be no overall plan for the whole street and its activities.

I have laboured the obvious to show that all-or-nothing arguments about markets versus planning or private versus public spending are inherently absurd. But there are reasons for preferring markets and private spending where there is a choice. One is freedom of choice by consumers, workers and investors. Another, more subtle one is that markets can make use of dispersed knowledge and discovery methods unavailable to a state planner.

There is a different reason why writers like William Keegan, the Observer economics editor, have an inherent distaste for the market. This is that "it brings out the worst in human characteristics". Economists make a huge mistake in ignoring this moral dimension. I will readily concede that the gain motive is not the most beautiful on earth; but I have a prize for the first non-economist reader who can guess who wrote "It is better that a man should tyrannise over his fellow citizens than his fellow citizens tyrannise over him".

Such arguments were rudely terminated when the only developed system of "real existing socialism" came crashing down with the Berlin Wall in 1989. (The system was never called by true believers Communism - that would only come when the state had withered away.) The Soviet downfall was a bitter pill for many western intellectuals. This is not because they were secret sympathisers, but because it became more difficult to talk of a Third Way between two extremes, one of which no longer existed. More specifically, it became more difficult to use terms like "market forces" and "capitalism" in a condescending way when the old Soviet bloc was crying out for them.

Since then, the economic interventionists have recovered their nerve. The ex-Soviet countries have found their road to capitalism hard, while

International growth and output



INTERNATIONAL COMPANIES AND FINANCE

Energy review casts doubt over PowerGen activities

By David Lascelles, Resources Editor

THE government review of UK energy policy has raised questions over the operations of PowerGen, the UK's second largest generator, according to Mr Ed Wallis, chief executive, who unveiled its interim profits yesterday.

It was unclear how the review would affect the electricity industry's operating environment, he said. There was also uncertainty whether PowerGen would obtain authorisation for a new gas-fired power station at Connah's Quay in Clwyd, which forms a large part of its future plans. The increase in gas power has been blamed for contributing

to the crisis in the coal industry, and there has been pressure on the government to curb its growth.

Mr Wallis said the government was unlikely to overturn agreed projects. But PowerGen would maintain a cautious dividend policy until the future of the industry became clearer. Yesterday saw the dividend raised 9.8 per cent to 3.36p.

PowerGen earned £98m (£149m) in the six months to September 30, up from £97m. The increase was more marked at the operating level which excluded interest earnings from cash holdings. Here, PowerGen's earnings rose 24 per cent to £98m from £79m as interest fell to zero from £18m. The underlying increase was

due entirely to cost savings, Mr Wallis said. Some 40 per cent of the staff at the time of privatisation in 1990 had gone, and productivity had improved by 38 per cent over 1991. Sales in the half year fell 3 per cent, and PowerGen had lost some market share, mainly to nuclear power.

One of PowerGen's heavier costs is the high level of coal stocks. These stand at 16m tonnes, compared with a need for 6m. Mr Wallis said PowerGen hoped to run these stocks down under the new contracts with British Coal next year. But there was a chance that the government might mandate higher stocks to lift coal demand. Lex, Page 16

Union Discount talks to bidder

By Richard Waters in London

UNION Discount, the troubled London discount house group, is in talks with a potential bidder that could lead to the takeover of what is one of the City of London's oldest independent financial institutions, it was announced yesterday.

Cater Allen, London's second biggest discount house behind Gerard & National, was strongly tipped yesterday as the potential bidder. The company, which already owns nearly 3 per cent of Union's shares, refused comment.

The terse announcement from Union that it was in the "very preliminary stages of discussions which may or may not lead to an offer being made" was prompted by a leap in the group's shares. They ended at 71p, up 10p on the day, compared with a peak two years ago of 500p.

Union, one of a shrinking band of discount houses, which play a pivotal role in the Bank of England's dealings with the money markets, has been brought low in recent years by a disastrous move into leasing and property lending. Its ill-fated diversification, stemmed from the mid-1980s when, along with other City specialists, it tried to move into a wider range of activities to reduce its reliance on its core business.

Discount house shares jumped a week ago as the market digested the impact of September's upheaval in financial markets on the results of King & Shaxson, another specialist money market dealer.

However, the reorganisation at Union, under way since Mr George Blunden took over as chief executive earlier this year, is believed to have resulted in a cautious approach and so benefit less from recent market upheavals. Mr David White, deputy chairman of Cater Allen, said yesterday: "We're not making any statement. It's been suggested on one or two occasions in the past, and we didn't make any statement then either."

Whitbread shows marginal increase

By Philip Rawstone

WHITBREAD, the UK brewing and retailing group, showed resilience in "depressed and highly competitive markets" with a marginal increase in first-half pre-tax profits to £143m (£127m) from £142.5m.

The results were at the top end of City forecasts but Sir Michael Angus, chairman, said: "The outlook must be one of caution. The market place continues to reflect general uncertainty, trading conditions have not yet improved and margins are under pressure."

Performance in the second half will depend largely on the Christmas trading period but analysts forecast full-year profits of about £256m against last year's £222m.

Earnings per share for the six months ended August 29

fell 3.9 per cent to 22.65p; the interim dividend is raised to 4.75p from 4.55p. Group trading profits increased 4 per cent to £129.6m on turnover 11.6 per cent ahead at £1.18bn.

Beer profits rose to £44.1m from £39.1m and the group increased its share of the UK market to 13.4 per cent from 12.8 per cent. Volume sales grew 3 per cent against a market decline of 1 per cent.

Boddington bitter led the advance with a 30 per cent increase in volume to become the best-selling ale brand in the take-home market. Murphy's stout volumes rose 30 per cent and Stella Artois recorded a 10 per cent increase.

The accounts include a £5m provision for bad debts and a similar charge is likely in the second half. Profits of the Pub Partner-



Sir Michael: cautious outlook

ship leased and tenanted pubs fell 9 per cent to £30.8m following the disposal of a further 230 pubs to comply with the

government's beer orders. However, Whitbread Inns, the 1,500 managed pubs, was the best performing business in the group's retail operations which lifted overall profits to £70.3m from £53.6m. The pubs' drinks sales increased 7 per cent and food sales were up 13 per cent.

Sales at Beefeater restaurants fell 5 per cent, but profits increased 5 per cent. Pizza Hut achieved profits in line with last year, and TGI Friday and Thresher off-licenses recorded "significant increases" in sales and profits. The Travel Inn chain achieved occupancies of 85 per cent to 90 per cent and is being expanded. The group's net borrowings were virtually unchanged at £434.5m, 18.3 per cent of shareholders' funds. Lex, Page 16

GAN acquires 10% of Imperio

By Alice Rawsthorn in Paris and Peter Wise in Lisbon

GAN, one of France's largest insurance groups, is accelerating its international expansion by acquiring a 10 per cent stake in Imperio, the biggest insurer in Portugal.

The investment comes at a time when a number of French insurers are expanding into other countries. Assurances Générales de France (AGF) recently strengthened its involvement with AMB of Germany and Union des Assurances de Paris (UAP) is still locked in negotiations to try to expand into the German market by taking a stake in Colonia.

France's insurance compe-

nies have been hit by the economic slowdown and by the fall in the value of their property holdings.

However, they have not suffered to the same extent as their counterparts in the US and UK.

GAN, the smallest of France's big three state-controlled insurers, recently reported a fall in net profits to FF987.1m (£90.37m) in the first half of this year from FF961.9m in the same period in 1991.

Imperio controls 12.5 per cent of the Portuguese insurance market with premiums worth FF22bn.

The GAN deal is a by-product of a change of control at Imperio which puts entrepre-

neur Mr Jose Manuel de Melo back at the helm of Imperio, 17 years after the company was nationalised.

He is paying the state £618.4bn (£130m) for 70 per cent of Imperio.

In a subscription operation for the remaining 30 per cent of capital, GAN was the leader among 11 foreign investors, acquiring 10 per cent.

Company employees acquired 10.5 per cent and small savers 4.5 per cent, both at discounted prices.

Mr de Melo, who is rebuilding a financial and industrial empire largely destroyed by Portugal's post-revolutionary nationalisations of 1976, indicated he did not plan large management changes.

Von Roll expects bigger losses

By Ian Rodger in Zurich

VON ROLL, the Swiss steel and engineering group in which Proventus of Sweden bought a 19.7 per cent voting stake last December, said it expected its 1992 losses to be significantly higher than last year's SF30m (£8.8m).

A recovery was not expected until the second half of 1993 at the earliest, so that a loss was

anticipated next year as well, the company said.

This contrasts with a statement in August when the directors said they looked for an improvement in the second half of this year.

They said sales rose 6 per cent in the first half to SF1.1bn but margins were unsatisfactory and orders fell 13 per cent to SF1.1bn. Proventus said when reveal-

ing its stake that the investment would be of long-term advantage, because of Von Roll's interests in waste management systems and other environmental technologies.

Von Roll management did not welcome the investment and made clear that Proventus would be held to the bylaw for bidding any shareholder from exercising more than 6 per cent of the total voting capital.

Rumours lift Rinascente shares

By Robert Graham in Rome

RINASCENTE, Italy's largest retailing group, has seen its shares jump more than 130 per cent since the beginning of October as a result of persistent rumours of an imminent sale of Fiat's controlling stake in the company.

Home operators are convinced that Fiat is preparing to sell either to Metro, the big German retailer, or to Mr Silvio Berlusconi's Fininvest which controls Standa, the rival Italian chain.

The latter has denied the existence of a deal but this has not prevented Rinascente shares rising from L3,600 to as

high as L8,450 in under six weeks. Yesterday they quoted at L8,380.

Fiat has made no secret it is looking at ways of raising cash and reducing non-core businesses to fund heavy capital spending over the next decade in the automotive sector. Rinascente was founded in 1917. Control was sold by Fiat to the Cabassi group in the 1960s. Fiat reacquired 51 per cent in 1984.

With half-year turnover of L2,255bn (£1.6bn), Rinascente is a useful source of cash flow to Fiat.

However, Rinascente requires at least L1,700bn to be invested in 1996 in new malls

and hypermarkets to bring Italy closer to the European norm in modern retailing. Only 35 per cent of Italian food sales are through super/hypermarkets, less than half the level of France.

Expansion has been largely financed by the sale of older properties but with property prices slipping and the market depressed, it is increasingly difficult to fund investment from such a source.

Prior to speculation about a disposal by Fiat, Rinascente's ordinary shares were capitalised at L587bn, while the savings and privileged shares had a combined capitalisation of L189bn.

TAP may cut workforce by 12%

By Peter Wise in Lisbon

TAP-Air Portugal, the state-owned airline, could reduce its workforce by 12 per cent by the end of 1993 to cut heavy financial losses, company officials said yesterday. The official said 1,500 of TAP's 10,500 workers were expected to leave as a result of voluntary redundancy schemes, early retirement and the cancellation of fixed-term contracts. They stressed there would be no forced dismissals.

TAP, which has not been profitable since 1973, earlier forecast 1992 would be a break-even year. But officials now admit losses will soar above £60m (£64m) compared with a loss of £52.1bn in 1991.

Officials said the higher than expected losses were caused by currency factors which had affected all sources of income from ticketing to maintenance and to a fierce price war that had slashed tariffs. TAP's forecast loss is in spite of a 13 per cent increase in traffic and a

rise in seat-occupancy rates.

As part of its restructuring plans, TAP did not renew the contracts of 600 temporary staff which expired in October. It will also offer early retirement deals to 835 workers who will reach the age of 55 before the end of this year.

The government is preparing to privatise 49 per cent of TAP's capital in the second half of next year. Iberia, Spain's national carrier, has said it is a leading contender to purchase a large stake in TAP.

Skanska appoints chief executive

By Robert Taylor

SKANSKA, the largest construction company in Scandinavia, has appointed a new chief executive, Mr Malin Schörling, at present the 45-year-old head of Securitas, the Swedish security company.

He will replace Mr Lars-Ove Hakansson who resigned in September after taking full responsibility for Skanska's losses due mainly to unauthorised exchange speculation.

The present acting chief executive Mr Sven-Eric Herwall will remain responsible for co-ordinating the group's Swedish construction operations and property management until Skanska's annual meeting next May. Mr Schörling will take up his new post on January 1.

"Skanska will have a president with well-documented leadership qualities and sound business sense with extensive knowledge of the building trade from the supplier side and wide international experience," said Mr Percy Barnevik, the company's chairman.

The first wave of Czechoslovakia's voucher privatisation programme will probably end in late January, Reuter reports from Prague.

Golden Hope Plantations Berhad (Incorporated in Malaysia)					
INTERIM REPORT FOR THE SIX MONTHS TO 30TH SEPTEMBER, 1992					
The Directors announce that the unaudited results for the six months to 30th September, 1992 were:-					
	1992	1991		1992	1991
	M\$1000	M\$1000		M\$1000	M\$1000
Turnover	285,335	244,486	17	37,119	33,245
Investment and other income	2,672	2,740	(2)	4,198	5,009
Operating profit	43,662	39,381	11	6,489	8,882
Associated Companies	4,806	4,479	7	-	-
Profit before taxation (See Note 1)	48,468	43,860	10	6,489	8,882
Taxation (See Note 2)	15,035	13,737	9	918	1,319
Profit after taxation but before extraordinary item	33,373	30,123	11	5,571	7,563
Minority interests	2,061	1,135	82	-	-
Extraordinary item (See Note 3)	31,313	28,988	8	5,571	7,563
Profit attributable to shareholders	33,867	28,988	17	5,571	7,563
NOTES					
(1) After charging					
- Interest	3,644	2,408		1,725	1,861
- Depreciation	13,805	12,150		3,053	1,371
(2) Taxation includes					
- Current	15,936	12,677		918	1,319
- Deferred	(1,811)	721		-	-
- Associated Companies	910	339		-	-
(3) The extraordinary item comprises:					
Profit on sale of land	2,555	-		-	-
(4) There were no pre-acquisition profits included in the results for the half year.					
Profit after taxation but before extraordinary item as a percentage of turnover	11.7%	12.3%			
Profit after taxation and minority interests but before extraordinary item as a percentage of shareholders' funds	1.8%	1.6%			
Net earnings per share (in sen)	3.9	3.4			
Net tangible asset backing per share	\$2.21	\$2.15			
HARVESTED CROPS - tonnes					
	1992	1991		1992	1991
	Group	Group		Group	Group
FFB	646,742	640,382			
Palm Oil	128,162	129,722			
Palm kernel	36,202	37,666			
Rubber	17,724	17,443			
Cocoa	3,689	3,958			
Copra	3,687	3,223			
COPIES OF THE COMPANY'S INTERIM REPORT					
A copy of the Company's Interim Report will be posted to shareholders on 23rd November, 1992. Copies will also be available from the Company's registered office and the Branch Registrar, Barclays Registrars, Bourne House, 34, Beckenham Road, Kent BR3 4TU, United Kingdom.					
KUALA LUMPUR 18th November, 1992			By Order of the Board Norlin btine Abdul Samad Secretary		

FIRST AUSTRALIA PRIME INCOME INVESTMENT COMPANY LIMITED International Depository Receipts Issued by Morgan Guaranty Trust Company of New York			
Notice is hereby given to the shareholders that:			
Payment of coupon number 50 of the International Depository Receipts will be made in US Dollars on or after November 20, 1992 at the rate of US\$ 0.875 per ordinary share at the following offices of Morgan Guaranty Trust Company of New York:			
- New York, 30, West Broadway			
- Brussels, 35, Avenue des Arts			
- London, 65, Victoria Embankment			
- Frankfurt, 44-46, Mainstrasse			
The dividend is not subject to any Australian tax. The dividend withholding tax will be applicable to IDR-holders presenting their completed and signed copies of the Dividend without the appropriate non-Belgian resident certificate.			
Depository: Morgan Guaranty Trust Company of New York, 35, Avenue des Arts, 1040 Brussels			

US \$500,000,000 BankAmerica Corporation Floating Rate Notes Due February 1997			
For the period from November 18, 1992 to February 19, 1993 the Notes will carry an interest rate of 4.40825% per annum with an interest amount of US \$683.02 per US \$500,000 principal amount of Notes payable on February 18, 1993.			
Agent Bank: Bank of America NT & SA London			

Mortgage Intermediary Note Issuer (No.1) Amsterdam B.V.			
For the three month period from 18th November, 1992 to 18th February, 1993 the Notes will carry an interest rate of 7.625 per cent per annum. The Coupon amount per £15,000 Note will be £180.48 payable on 18th February, 1993.			
Morgan Grenfell & Co. Limited Agent Bank			

Midland Bank plc (Incorporated in the United Kingdom) Subordinated Floating Rate Notes 2001			
For the three months from November 18, 1992 to February 18, 1993 the Notes will carry an interest rate of 7.35% p.a. On February 18, 1993 interest of £92.63 will be due per £5,000 Note and £926.30, in respect of £50,000 Note for Coupon 27.			
Citibank, N.A. (Issuer Services), Agent Bank			

	In England and Wales, the electricity generated by the purpose of the electricity pooling and the electricity generated by the purpose of the electricity pooling		In Scotland, the electricity generated by the purpose of the electricity pooling and the electricity generated by the purpose of the electricity pooling		In Northern Ireland, the electricity generated by the purpose of the electricity pooling and the electricity generated by the purpose of the electricity pooling	
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INTERNATIONAL COMPANIES AND FINANCE

Saab-Scania hoists profits as orders remain healthy

By Robert Taylor
in Stockholm

SAAB-SCANIA, the Swedish vehicle and aerospace group, increased profit after financial items to SKr1.66bn (\$275m) in the first nine months, a substantial improvement on the SKr947m recorded in the same period of 1991.

Orders grew to SKr2.74bn from SKr1.8bn, mainly due to the development of the JAS39 Gripen fighter aircraft project. Consolidated net income advanced to SKr1.65bn from SKr1.02bn last time, while return on capital employed grew to 12 per cent from 9.6 per cent.

However, Mr Lars Kyberg, group president, warned that his previous profits forecast for the year stood firm at around

the SKr1.70bn achieved last year.

This suggests that the reduced demand for trucks and commercial aircraft, as well as the growing losses at Saab Automobile, jointly owned with General Motors of America, will lower the group's profits in the fourth quarter.

Mr Kyberg added that Saab-Scania was prepared for "a difficult 1993 and for an upturn further ahead," mainly thanks to extensive capital spending on new product programmes and rationalisation measures. The group suffered a 5 per cent cut in consolidated sales in trucks and buses to SKr15.99bn from SKr16.65bn in the first nine months. It reported a weak market for both products across Europe with 21,900 trucks and buses

sold, compared with 24,200 for the same period of 1991.

Income raised from the sale of aircraft fell to SKr2.84bn from SKr3.07bn. The order backlog for aircraft rose to SKr21.6bn from SKr11.1bn, of which the commercial operation fell to SKr6.1bn from SKr6.8bn.

Investor, the Wallenberg family dominated investment and industrial company that fully owns Saab-Scania, announced a profit after financial items for the first nine months of SKr1.63bn, a drop from SKr2.19bn for the same period of last year.

The total value of Investor's share portfolio fell by 2 per cent to SKr17.84bn when the general Stockholm bourse index dropped by 24 per cent.

Chrysler in \$2bn deal with bank

By Martin Dickson
in New York

CHRYSLER, the US vehicle manufacturer, is to sell nearly all the consumer and inventory financing businesses and assets of its Chrysler First subsidiary to Nationsbank, the fourth largest banking company in the US.

Chrysler said the net proceeds from the sale were expected to be more than \$2bn and would approximate to carrying value. Nationsbank said the purchase price represented a premium of about \$100m.

Chrysler indicated some time ago it wanted to sell these businesses as part of a plan to reduce the indebtedness of its financial services business and to ensure that this had enough funds to support its core operation - financing the sale of vehicles.

Nationsbank said the proposed deal would increase its consumer finance business eight-fold and make it the second largest US consumer finance company owned by a bank holding company.

It will form a new consumer finance business as a result of the deal, to be called Nationscredit.

Chrysler First, based in Allentown, Pennsylvania, services receivables of about \$4bn and operates in 175 locations in 32 states. Nationsbank's financial services unit has some \$500m in consumer finance receivables and 106 offices in 10 states.

Chrysler First's consumer finance operations range from home mortgages to private label credit cards, while the inventory finance division provides financial services for private label manufacturers and distributors and high technology equipment dealers.

The deal does not include Chrysler First's business credit operation, which deals in commercial property loans. Nationsbank, based in Charlotte, North Carolina, is one of the most aggressive US private super-regional banks in the US.

Canadian carriers' dispute grows

By Robert Gibbons
in Montreal

RELATIONS between Canada's two big airlines, Air Canada and Canadian Airlines International, have sunk to a new low.

PWA, parent of Canadian, has filed a law suit in Calgary alleging that Air Canada is trying to drive it out of business by discounting domestic fares 60 per cent to 75 per cent, or well below the cost of service.

"This is predatory pricing and illegal under the Federal Competition Act," said Mr Rhys Eytton, PWA chairman. PWA is claiming \$1bn

(US\$788m) in damages. It has also alleged that Air Canada increased capacity by more than 10 per cent last spring with the intention of driving prices lower.

In Montreal, Air Canada retorted that the PWA suit was unfounded and the capacity increase was designed only to maintain its 57 per cent domestic market share.

Mr Eytton denied the suit was retaliation for last week's \$1.5bn action by Gemini Corp, the computerised reservations system jointly owned by Air Canada and PWA.

Canadian Airlines claimed the PWA had initiated legal moves to get out of the Gemini joint venture.

In another move, American Airlines has offered to buy 25 per cent of PWA for \$250m, if Canadian switches from Gemini to American's Sabre reservations system.

Air Canada, incensed that the federal government may bail out PWA, has made two new proposals to Ottawa, including a fresh offer to merge with PWA - which would require PWA creditors to make concessions of up to

\$500m. Under the second, Air Canada would buy Canadian's overseas routes, including the coveted Asian service.

Transport minister Mr Jean Corbett said in Montreal the government would intervene "only to ensure an equitable long-term solution" to both airlines' problems.

Air Canada and a Texas group will assume control of Continental Airlines early next year, after Continental's unsecured creditors approved a financial reorganisation plan. Continental hopes to be out of US Chapter 11 bankruptcy protection early next year.

Citroën names latest number

CITROËN, part of the Peugeot group of France, is launching a new generation large family car in March to replace its 10-year-old BX range, writes Kevin Done, Motor Industry Correspondent. The car will be named Xantia, a break from the recent Citroën practice of naming cars with letters such as AX and ZX. It will follow French rival Renault, which has also switched to names such as Clio and Safane.

The Xantia is pictured, styled in collaboration with Bertone, the Italian design house.



Hollinger revenues rise strongly

By Bernard Simon
in Toronto

HOLLINGER, the publishing company controlled by Mr Conrad Black, has reported a substantial rise in revenues and a modest third quarter profit.

The Toronto-based company, whose flagship is a 68 per cent stake in the UK Telegraph group, posted net earnings of \$48.1m (US\$71m), or 13 cents a share, compared with a \$37.5m loss, equal to 21 cents a share, a year earlier.

Revenues jumped by 25 per cent to \$328m.

Hollinger provided no other details in its third quarter announcement, and the

company spokesman was unavailable for comment.

Nine-month earnings were \$363.2m, or 81 cents a share, up from \$321.5m, or 18 cents a share. The latest figure includes a \$34.2m gain from the sale of a 9 per cent stake in United Newspapers, the recent Telegraph share issue and refinancing costs, all of which were reported in the first six months of the year.

Besides its stake in the Telegraph, Hollinger publishes over 200, mostly small, newspapers in north America and owns the Jerusalem Post.

The Telegraph also has a 15 per cent stake in Australia's

John Fairfax group.

Earlier this month Mr Black broadened his base in North America publishing by becoming the largest single shareholder in Southam, Canada's biggest newspaper chain.

Hollinger agreed to pay \$259m for the 23 per cent stake in Southam previously held by Toronto, another Canadian publishing group.

Hollinger is prevented by a Southern "poison pill" from immediately buying more of Southam's stock. But the deal fits the strategy which Mr Black has favoured in the past of gaining control of troubled companies by starting off with a minority stake.

Maple Leaf in third-term advance

By Bernard Simon

MAPLE Leaf Foods, the Canadian food processor 56 per cent owned by Hilldown Holdings of the UK, has overcome fiercely competitive markets to report a small increase in third quarter earnings from continuing operations.

The steady performance was in spite of a 6 per cent drop in sales, and was ascribed mainly to improved margins as a result of the restructuring and belt-tightening measures which Hilldown has put in place since it took over the company in mid-1990.

Earnings from continuing

operations climbed to \$19.4m (US\$15.3m), or 24 cents a share, from \$15.3m, or 23 cents, a year earlier. Sales fell to \$366m from \$374.7m.

The company also reported interest income of \$1.7m, compared with financing charges of \$3.3m a year earlier.

Mr Charles Bowen, chief executive, said the drop in sales resulted from falling consumption and an unusually wet summer.

Economies of scale helped margins in several areas of Maple Leaf's business. For example, a joint flour milling venture with ConAgra, the US

food processing giant, has enabled the Canadian company to benefit from ConAgra's payroll and purchasing facilities.

Pork earnings rose as a result of combining production into a single plant. On the other hand, poultry continues to suffer from overcapacity, while the bakery business was hurt by intensifying competition and downgrading to lower-priced products.

Maple Leaf is seeking an acquisition in the US food industry. It has the advantage of virtually no long-term debt and cash reserves of over \$416m.

Asarco shakes up divisions as focus shifts

By Laurie Morse in Chicago

ASARCO, one of the world's largest non-ferrous metals producers, is reorganising its business divisions to reflect its new thrust as an integrated mining company.

The company, now organised around mining, smelting and refining operations, is restructuring into two new divisions, one comprising all its copper, mining and processing businesses, and a second covering its lead/zinc and aggregates businesses. Asarco's specialty chemicals business will not be affected by the change.

"The focus of Asarco's business strategy since 1985 has been on acquiring ore reserves and expanding our mining capabilities," said Mr Richard Osborne, Asarco chairman. With expansion projects at Mission and Ray copper mines in Arizona completed this year, and modernisation work on its El Paso, Texas, smelter scheduled to be finished in early 1993, Mr Osborne said the company had met its goal of becoming a fully integrated producer of copper, and of lead in Missouri.

The expansions and improvements were made over a five-year period at a cost of about \$1.1bn. Capacity of its Mission copper mine was expanded by 42 per cent, and operations at the Ray mine, also in Arizona, expanded by about 58 per cent. Asarco mined 78,900 tons of copper in the third quarter, and 31,400 tons of lead. In 1991, Asarco had copper sales of \$1.03bn.

Pensions group offers guidance on derivatives

By Tracy Corrigan

THE Pensions Research Accountants Group (Prag), an association of 200 UK pension fund practitioners, has published a document on the use of futures and options by pension funds which provides guidance for trustees, investment and pension fund managers on how best to meet reporting, control and performance management demands.

Prag has built on work by the London International Financial Futures & Options Exchange (Liffe) and Mercer Fraser, the actuarial firm, which published a similar report in January.

But the Prag report is broader, suggesting how trustees should approach derivative products and an approach to reporting and accounting. Since the 1990 Finance Act removed uncertainty over the tax position by exempting approved pension schemes from tax on income and gains, distrust of derivatives among trustees has been perhaps the main barrier to growth in their

use of them.

The report focuses on strategies and risks to be considered by trustees and ways of constraining investment managers. Prag supports Liffe's view on reporting futures on an "associated economic exposure" basis - looking at the total exposure of a particular position, rather than just taking account of the initial margin payment. But the valuation of options is more complicated, since accurate reporting requires technical calculations of the relationship between cash prices and option prices.

The report suggests funds should account for premiums paid and received, and should mark option prices to market, even though this does not reflect the real exposure. "In an ideal world, we would go further," said Mr Glyn Peat, chairman of the futures and options working party.

Pension Fund Investments: Futures and Options by the Pensions Research Accountants Group, published by Holmes, Watson & Partners, London.

Cascades returns to the black

By Robert Gibbons

CASCADES, a Canadian-based paper and packaging group with plants in Europe, earned \$13.6m (US\$10.6m), or 25 cents a share, in the first nine months, against a loss of \$4.9m, or 9 cents a share, a year earlier. Sales were \$464.3m, up 4 per cent.

Third quarter profit was

\$1.3m, or 2 cents a share, against a loss of \$38.3m, or 16 cents, a share a year earlier on sales of \$217m, compared with \$195m. Both 1991 periods included write-downs for a pulp mill closure.

Cascades expects to make an initial public offering of Cascades Paperboard International this year. This new subsidiary includes nearly all its international packaging interests.

GM to reduce its holding in National Car Rental Systems

By Martin Dickson

GENERAL Motors, which is looking to sell off non-core assets, wants to rid itself of a "significant part" of its majority per cent stake in National Car Rental Systems, the large US car rental company.

It also revealed in a filing with the Securities and Exchange Commission that it might take a fourth quarter charge of some \$300m over National, though it did not spell out why.

But GM added that the charge would be offset by gains from the sales of its Allison Transmission division and of a 50 per cent holding in Korea's Daewoo Motor. Both deals were announced earlier.

Allison is being sold to ZF Friedrichshafen of Germany. GM, which wants both to conserve cash and concentrate on testing the profitability of its core North American vehicle operations, is mulling over the sale of both non-automotive business and some parts operations.

The disposal of National Car Rental Systems represents a significant change of course since, in the late 1980s, the Big Three Detroit manufacturers bought up significant stakes in car rental companies in an attempt to bolster market share.

However, the policy of cut-price deals with both captive and independent rental companies meant that the Big Three tended to lose money on these sales, and also saw sales of new cars suffer as the second-hand market was flooded with lightly-used rental vehicles.

GM bought 45 per cent of National in 1988 and lifted the stake by another 36 per cent at the start of this year.

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Turkey in fourth Gima sell-off attempt

By John Murray Brown in Ankara

TURKEY's privatisation agency has embarked on its fourth attempt to sell Gima, the country's second largest supermarket chain.

The PFFA, the government agency entrusted with selling state assets to the public, announced that 94 per cent of Gima would be offered by block sale. Bids have to be submitted by January 18.

The agency has set a minimum price of

TL8.7bn (around \$10m) above which negotiations can begin.

It is to sell both its own shares and those of the co-operatives, an issue which was the main stumbling block on three previous attempts to sell the company.

Food and beverages is seen as one of the most attractive sectors. Carrefour, the French foods group, is already in negotiations to set up a local operation.

Koc, Turkey's largest industrial group, has a joint venture with the Migros

subsidiary, Turkey's biggest supermarket chain, and another French concern, Frimic, with two shops in Istanbul.

Gima owns 58 stores in Turkey, selling food and beverages. The company reported net sales of TL580bn in 1991, although high operating expenses reduced pre-tax profit to TL2bn.

The PFFA owns 50.5 per cent of Gima. Some 10 agricultural co-operatives own 43.6 per cent. The PFFA sold 43 per cent by public offering in 1991.

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INTERNATIONAL COMPANIES AND FINANCE

Daewoo given unit merger deadline

By John Burton in Seoul

THE South Korean government said yesterday that Daewoo, the nation's fourth biggest conglomerate, must merge its shipbuilding and machinery subsidiaries by the end of the year.

The government agreed in 1989 to provide rescue loans to debt-ridden Daewoo Shipbuilding, an unlisted subsidiary, on condition it would later merge with its listed Daewoo Heavy Industries to improve the group's financial stability and rationalise operations.

The rescue package included loans and loan extensions totalling Won400bn (\$502.8m) from the state-owned Korea

Development Bank.

Daewoo also agreed to dispose of other assets, including four subsidiaries, property and stock, to keep the shipyard afloat.

It has invested Won500bn in Daewoo Shipbuilding as a result of the asset sales.

Daewoo's shipbuilding unit suffered losses in the late 1980s, caused by labour problems. Losses amounted to Won69.4bn in 1987, but narrowed to Won39.7bn by 1990.

Daewoo has asked the government several times to drop the merger condition since Daewoo Shipbuilding has returned to profitability, with earnings reaching Won79bn on sales of Won1,066bn in 1991.

It estimates that profits will reach Won150bn this year on sales of Won1,690bn, as the company diversifies into other business sectors, including vehicle manufacturing.

Nonetheless, Daewoo is concerned about adverse stock market reaction to a merger.

Shareholders in Daewoo Heavy Industries fear that a merger could cause management problems and weaken the company's financial position as its debt burden increases with the addition of the bigger shipbuilding unit.

Daewoo Heavy Industries had net earnings of Won18.9bn on sales of Won1,044bn in 1991. Analysts said yesterday that Daewoo may try to delay the

merger until next year in the hope that the new administration, which will take office in February, may overturn the decision.

The government did not reveal what penalties it might impose against Daewoo if the company refused to obey the order.

Daewoo said yesterday it would begin developing a coal mine in China's Shandong province this year.

The mine venture will be a joint project with the Shandong government, each investing \$15m.

Daewoo will also study the feasibility of manufacturing petrochemicals and rail carriages and building a hotel in the region.

S African insurance group rises to R81m

By Philip Gawth in Johannesburg

SOUTHERN Life, South Africa's second largest listed insurance company, increased attributable profits by 18.5 per cent to R81m (\$27m) in the six months to September.

Net premium income rose to R1.15bn from R953.2m during the same period in 1991. Net investment income, however, fell to R530.6m from R542.6m.

Mr Jan Calitz, managing director, attributed this to lower interest rates and minimal growth in dividends from share investments. The rise in total income was limited to a 12 per cent increase, to R1.68bn from R1.49bn. Attributable profits rose to R81m from R68.3m, equivalent to 48 cents a share against 40.5 cents. The interim dividend was lifted to 32 cents per share from 27 cents.

Mr Calitz said the company had continued its practice of setting interim earnings and dividend figures at 50 per cent of the previous year's total. Full actuarial valuations were undertaken at the end of each year.

Total assets rose 6.3 per cent to R17.5bn from R16.4bn. The figures reflect the recent weak performance of the South African stock market. New business totalled R511m, a 39 per cent rise over the 1991 first half. Single premium business accounted for R259m and new recurring business for R252m.

Appointments at Brambles

BRAMBLES Industries, an Australia-based transport and waste-management company, said yesterday that Mr Gary Pemberton will retire as chief executive in March but will take on the role of chairman.

Mr Alan Costes, the current chairman, retires from this position to become deputy chairman.

Mr John Fletcher, 41, will succeed Mr Pemberton as chief executive.

Toyota and bank named as takers in Indonesia's Astra

By William Keeling in Jakarta

ASTRA International, Indonesia's dominant automotive company, yesterday announced the identity of the two buyers of 40m shares sold last Friday for Rp400bn (\$191m) by the Soeryadaya family, its majority shareholder.

The shares, 16.5 per cent of issued shares, were sold in two 20m blocks to the pension fund of state-owned Bank Dagang Negara (BDN) and to Newark of Hong Kong.

Astra officials said Newark, the ownership of which was not disclosed, is acting as a nominee for its shares, which are being held in an escrow account while negotiations with a foreign purchaser are finalising.

Toyota of Japan, whose vehicles Astra assembles and distributes in Indonesia, is the

preferred buyer and has agreed in principle to take 30m shares. Astra said.

Mr Sumitro Djokhadikusumo, Astra chairman, said the Soeryadaya family still held a 54 per cent stake in the company but "they'll probably lose the majority control".

The Soeryadayas have been compelled to raise finance for their privately-owned Bank Summa, which was suspended from clearing operations by Bank Indonesia, the Indonesian central bank, last week with bad debts of over Rp1,000bn.

Bankers say the Soeryadaya family may have pledged much of their remaining Astra stake against loans.

The announcement that BDN Group pension fund has taken 20m Astra shares could cause a rift within the Indonesian government over the use of state

funds and institutions in aiding Bank Summa.

One senior government official has privately argued against any state-related pension fund buying shares from the Soeryadayas. This would "indirectly [be] bailing out Bank Summa. We don't want to create a precedent here," he explained.

Executives of 17 private banks, which are forming a consortium to take over Bank Summa's small-scale depositors, also privately protest they are doing so only under pressure from Bank Indonesia.

Most members of the consortium, which is raising over Rp150bn, have yet to see Bank Summa's books.

As one broker explained: "The banks are blindly signing cheques, and they don't like it."

Mercedes takes stake in Ssangyong Motor

By John Burton

MERCEDES-BENZ, the German carmaker which is part of the Daimler-Benz group, yesterday acquired a 5 per cent shareholding in Ssangyong Motor, South Korea's fifth biggest vehicle producer, with the formal signing of a contract in Seoul.

Mercedes is the first European company to hold equity in a Korean automotive company. It has an option to increase its shareholding to 10 per cent by the end of 1996.

Mercedes wants to strengthen its presence in Asia to counter regional market competition from Japan.

Korea's other main vehicle companies already have foreign equity partners, including Hyundai Motor with Mitsubishi, and Kia Motors with Ford and Mazda. Daewoo Motor is co-operating with Honda after ending its joint venture with General Motors last month.

Mercedes and Ssangyong have been co-operating since early last year when the German company agreed to pro-

vide technology for diesel engines and light commercial vehicles.

Mercedes' proposed acquisition of Ssangyong equity, through the issue of new shares, was announced in September as part of a deal in which the German concern would provide technology for the manufacture of gasoline engines.

Ssangyong now produces commercial vehicles and jeeps, but hopes to enter the passenger car sector as a result of its partnership with Mercedes.

Ssangyong will begin producing trucks, using Mercedes technology, at its Songtan plant near Seoul in 1994 after completing a new engine plant at Changwon in southern Korea. It plans to expand the annual production capacity of the Songtan facility from 30,000 to 160,000 by 1996. It will export 15,000 of its trucks and vans to Europe, where they will be sold by Mercedes.

Ssangyong, which had sales of Won401.7bn (\$504.9bn) in 1991, wants to increase sales to Won1,700bn by 1996.

NZ recycling venture planned

SMSMETAL, an Australian recycling company, has agreed to take control of the New Zealand operations of Pacific Metal Industries, a Fletcher Challenge (FCL) subsidiary, for NZ\$20m (US\$10.5m), writes Terry Hall in Wellington.

The companies will form a 50-50 joint venture which will dominate New Zealand's recycling of ferrous and non-ferrous materials.

The FCL unit has been the leading ferrous scrap recycler in New Zealand with an annual throughput of 150,000 tonnes.

The venture, to be known as Sims Pacific Metals, will be contracted to supply Pacific Steel, the FCL-controlled Auckland mill, with raw and imported materials.

Proton wins a waiver on 30% foreign share ceiling

By Kieran Cooke in Kuala Lumpur

PROTON, the Malaysian carmaker, has won approval from the Malaysian government for foreigners to own more than 30 per cent of its shares.

Until now Malaysia has imposed a 30 per cent foreign shareholding limit on local companies involved in important areas of the economy.

Proton has a Malaysian government shareholding of just under 50 per cent. Mitsubishi, the Japanese carmaker, which has been central in developing the Proton car, holds about 20 per cent of its equity.

Foreign share buyers have shown strong interest in Pro-

ton recently and the 30 per cent shareholding ceiling was reached this month. The local market had expected Proton to apply for a separate foreign listing, but the government decided to waive the 30 per cent ruling.

Analysts doubt the government will lift the 30 per cent foreign shareholding limit across the board. They say such moves will be made only when there is sustained foreign interest in a stock.

There have been rumours that Hicom, the Malaysian government controlled industrial holding company with a 29 per cent Proton stake, might sell its shares in the car maker to raise cash for acquisitions.

Nocil profits slip to Rs50m

NATIONAL Organic Chemicals Industries (Nocil), the Indian petrochemical group in which Anglo Dutch oil group Royal Dutch Shell holds 33.3 per cent and the local Mafatal Group holds 14 per cent, suffered a first-half setback, writes R. C. Murthy.

Net profits slumped by nearly two thirds to Rs48.5m (\$1.78m) in the six months to September 30, from Rs132.2m a year earlier, on sales marginally ahead at Rs2,72bn against Rs2,70bn. Gross profits fell to Rs182.7m from Rs378.9m.

Shell has given Nocil the go-ahead for the first phase of a Rs4.32bn convertible bond issue to finance the building of a Rs30bn naphtha cracker.

Thai group to take control of parent

By Victor Mallet in Bangkok

CHRISTIANI and Nielsen (Thailand), the Thai construction company, is planning to take control of its Danish parent, Christiani and Nielsen, and move the group's headquarters to Bangkok in what is thought to be the first such "reverse takeover" of its kind in Thailand.

The move, confirmed by the Thai company yesterday, reflects the increasing strength of the subsidiary compared with its ailing Danish parent.

One stockbroker in Thailand said yesterday: "Official concerns are that given the weak-

ness of the parent company it might be open to some kind of hostile takeover."

Christiani and Nielsen (Thailand), which is 42.17 per cent owned by the Danish parent, declined to give financial details of the proposed deal yesterday.

Company executives in Bangkok said an announcement was expected in the next few days, following delays caused by the unfamiliarity of Thai accountants and advisers with such a transaction and by the slowness of the Stock Exchange of Thailand in granting its approval.

Christiani and Nielsen (Thailand) shares have been suspended at

Bt129 - which values the Thai company at about \$230m - since it announced an unidentified takeover plan in September.

Mr Peter Kirketerp, financial controller of the Thai unit, said yesterday there were no plans to cease operations in Europe. "Certainly not, if it's up to us," he said.

"We want to put some gas into it."

He added: "It does make commercial sense. It does give access to resources which this company does not have at the moment... I think it's a bit unusual - the first time that a Thai company is taking over its parent."

Land and House plans two bond issues

By Victor Mallet

LAND and House, the Thai property developer, yesterday announced plans to launch a \$80m convertible bond, expected to be listed in London, and a Bt2bn (\$78.7m) bond for the Thai market.

The company said it was seeking shareholders' approval for the issues and for an

increase in its capital to Bt5bn from Bt1.5bn. Of 350m new Bt10 bonds, 175m will be set aside for buyers who wish to exercise their rights.

Land and House will use Bt3bn of the money raised to reduce debt and the rest to buy land and property.

Unconsolidated third quarter net profits rose 66 per cent to Bt314m over the same period

last year, prompting a string of buy recommendations from brokers.

Bankok Land, Thailand's biggest property company, last month announced plans to borrow money abroad to finance expansion. The company said it intended to issue SFr50m (\$35.7m) of notes for Swiss investors through a Cayman Islands subsidiary.

Clydesdale Bank

HOUSE MORTGAGE RATE

Clydesdale Bank PLC announces that its House Mortgage Rate is being reduced to 8.55% per annum

For new loans the rate will apply from 1st December 1992 and for existing loans the rate will be effective from 1st January 1993..

Derivatives

The Financial Times proposes to publish this survey on December 8, 1992

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CONTRACTS & TENDERS

Treuhandanstalt

(The government agency privatising eastern Germany property)

Tender for the sale of plants of the CHEMIE AG Bitterfeld-Wolfen in Sachsen-Anhalt/Eastern-Germany

(CB-1) Bleaching activator plant of Chemie AG Bitterfeld-Wolfen O-4400 Bitterfeld

The bleaching activator is a new patented product which was developed by Chemie AG. It is distinguished by high efficiency and ecological relief. The product DADHT has already been established on the market with success and is suitable as an additive for detergents and disinfectants as well as for bleaching paper products free from chlorine. At present the newly equipped production plant is operated by 22 employees. The plant is located on a property of approx. 4,400 sqm.

(CB-2) Granulating plant of Chemie AG Bitterfeld-Wolfen O-4400 Bitterfeld

At the granulating plant of Chemie AG PVC-granulates of different hardness are produced by 49 employees at present. The five product lines (two cable-granulating plants, one physiologically nonobjectional granulating plant, one hard-granulating plant and one soft-granulating plant) are located at the company's extensive site (5,800 sqm) with an open-air storage unit of about 2,800 sqm.

Tender conditions

1. In accordance with its legal mandate, the Treuhandanstalt (the "THA") intends to sell the aforementioned objects by means of a tender. These objects are sold as assets. Bidders must be informed of the details of the objects (building, equipment and real estate). Inventory is to be valued at the time of acquisition.
2. Anyone is entitled to bid.
3. In deciding among the bids, the THA will take into consideration, among other things, the bid price, the business plan submitted, commitments to maintain or create jobs, and pledges to invest, each of which will be considered part of the bid.
4. Interested parties are requested to perform their own research and can obtain further information without charge from the Central Tender Office of the THA. The THA is not responsible for the accuracy and completeness of this information. Prospective bidders will receive written authorization from the Central Tender Office to visit the plant on the basis of which an interested person will arrange for a guided visit.
5. Bids are to be submitted in a sealed envelope marked only with the name of the plant, for which the bid is submitted.
6. Bids must be received at the THA, Leipziger Str. 5-7, O-1080 Berlin, Germany, not later than 2 p.m. (local time), on January 14, 1993 (the "closing date"). They will be opened immediately thereafter in the presence of notary public. Bids must be in Deutsche Mark and shall remain valid for ninety (90) days after the closing date.
7. Bids must be accompanied by a bond of five (5) percent of the bid value in the form of an irrevocable bank guarantee valid for ninety (90) days after the closing date. The bid bond will be forfeited if the bidder either fails to hold its bid open during the required period or refuses to sign a contract in accordance with its bid.
8. The THA will decide on the bids within ninety (90) days after the closing date. The THA is not bound to accept any bid and may accept a bid other than the highest.
9. To the extent that a previous owner has submitted a claim seeking restitution (in whole or in part) of a plant, a sale will require after the approval of the claimant and/or a certificate of investment preference according to the respective law (BVG).

Office hours for the Central Tender Office of the Treuhandanstalt are Monday through Friday from 9:00 a.m. until 4:00 p.m. (local time).

For further free information (plant profiles, visit authorization, etc.) please contact:

Treuhandanstalt

Central Tender Office
Leipziger Straße 5-7
D-1080 Berlin/Germany

Tel. +49-30-31542618
Fax +49-30-31542641
Telex 305141 thaz d

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Dutch, Belgian rate cuts dominate trading

■ **THE 10 basis-point cut in the Dutch special advances rate to 8.70 per cent yesterday pushed Dutch rates below German rates once again. The special advances rate is comparable to the German repo rate, cur-**

The Belgian central bank again moved in tandem with the Dutch, cutting its overnight rate by five basis points. "Although German interest rates are on the way down, [yesterday's rate cuts are] a flimsy reason to conclude that Phillips and Drew. "The two currencies [guilder and Belgian franc] move in tandem, and [the central banks] have clearly reacted to the strength of the currencies."

■ NEWS of the Dutch and Bel-

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■ NEWS of the Dutch and Bel-

gian rate cuts prompted renewed buying interest in the 30-year government bond was up 1 at 101 1/2, yielding 7.532 per-

■ **US TREASURY** prices were little changed in thin trading yesterday morning, although there were reports of sporadic retail buying at the long end. By midday the benchmark

The \$150m five-year issue for Isveimer via Kredietbank in Luxembourg is being seen as

an example of the kind of structure and pricing that Italian would-be borrowers will have to resort to in order to overcome investor fears about

an example of the kind of structure and pricing that Italian would-be borrowers will have to resort to in order to overcome investor fears about

The structure offers investors a put option every six months, designed to give the borrower effectively medium-term funding and the investor a six-month deposit at a higher yield. The spread was

● A decision on whether to grant Australian Consolidated Investments (ACI) leave to pursue an appeal in the House of Lords is expected in the next few days, according to sources.

The European Bank for Reconstruction and Development also reopened an issue, offering a further A\$50m of bonds fungible with A\$300m-worth led by SBC Dominguez Barry in June. Traders described this as an opportunity to "get in close to the case."

FRANCAIR BONDS: The yield is the yield to redemption of the bid-price; the amount issued is in millions of currency units. Ctg. day = Change on day of issue.

floating RATE BONDS: Denominated in dollars unless otherwise indicated. Coupon shown is minimum. Spread = Margin above six-month interest rate (six-month below mean rate for US dollars). Cpm = The current coupon.

convertible BONDS: Denominated in dollars unless otherwise indicated. Cw, price = Nominal amount of bond per share expressed in dollars. Cw, currency of shares = Currency of shares at conversion rate in dollars. Pw = Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

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¢	P.P.	-	120ppm	6 1/2ppm	Turnkies-Moe-Int. Brg. Co. U.S.	6 1/2 ppm	+1

- Last Dealings Nov. 20
- Last Declarations Feb. 11
- For settlement Feb. 22

1-month call rate indications are shown in Saturday editions.

son, H&BC (HKS10 stock), Norex, Premier Cons., Ramco Oil Servs., Ratners, Rhino, Simon Eng, Taunton Cider and Windsor. Put in Raine Inds. Double in Tarmac.

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The government also placed 10-year paper with AR-Accum.

Futures exchanges have been among the biggest beneficiaries. Liffe reckons its income this year will reach £60m (\$90.6m), compared with £33m in 1991. A year ago, it was considering borrowing to help finance a move into new

FFr15 a year ago, Matif commissions are now nearer FFr10 for active customers.

Part of the reason why com-

LA & S (P251)	300	320	340	40	44	5	8	13
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COMPANY NEWS: UK

ICI decision on split fixed for February

By Paul Abrahams

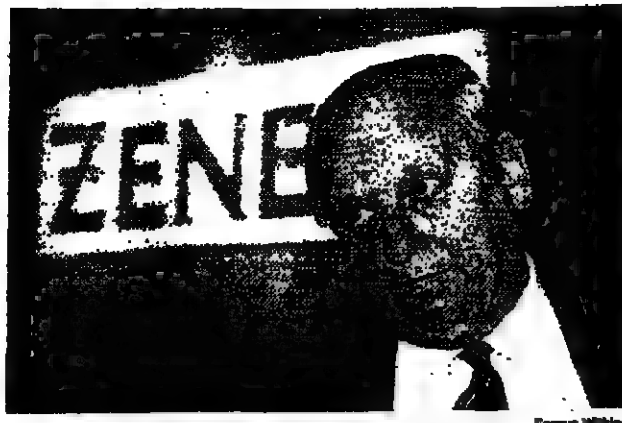
SIR DENYS Henderson, chairman of Imperial Chemical Industries, yesterday admitted there had been a deterioration in market conditions since July, when he announced the company's intention to split into two separately quoted entities.

A decision whether to go ahead with the split would be made in February and be dependent on market conditions, Sir Denys said. The fall in UK interest rates and decline in sterling would prove beneficial, he pointed out.

However, the board would consider the group's trading outlook for next year and the willingness of stock markets to accept a share issue by the bio-science business, yesterday renamed Zeneca, which includes the pharmaceuticals, agrochemicals and most of the specialities divisions.

Mr David Barnes, chief executive designate of Zeneca, said the split increased the possibility that Zeneca might make a series of acquisitions. Although the group had a viable base it did not have critical size in a number of markets. There was no detailed master-plan of acquisitions, however.

The new ICI executive team will be headed by Mr Ronnie Hampel, as chief executive officer. It will include Mr Colin



Sir Denys Henderson: deterioration in conditions

Short, presently ICI finance director. Mr Chris Hampson and Mr Rob Marpetts. Mr Victor White will continue as solicitor and secretary, while Mr Alan Spall will remain general manager of finance and Mr Trevor Harrison general manager of planning.

As well as Mr Barnes, the Zeneca board will involve Mr Peter Doyle and Mr Tony Rogers, together with Mr John Mayo, finance director. Mr Graeme Musker will be secretary and solicitor, Mr Norman Lyle, general manager of finance, and Mr Hugh Donaldson, general manager of corporate resources.

Sir Denys, who will be non-executive chairman of both

companies, said non-executive directors would be announced when and if Zeneca became a public company.

The Zeneca name was one of 1,000 considered with the help of Interbrand, the branding consultancy. Mr Barnes said some non-UK subsidiaries were compelled for legal and commercial reasons to change their name. He refused to detail the costs involved, but said it was a five-figure sum. Zeneca would initially use ICI's Millbank headquarters, but would seek another site in London.

Sir Denys said the new ICI would have a number of powerful businesses which were sector leaders.

ACT metamorphosis attracts admirers

Profits of up to £10m are expected from the computer group, reports Alan Cane

ANYONE wakening from a decade-long slumber might wonder what the fuss over ACT Group is all about.

The Birmingham-based computing services company is expected today to release interim figures showing growth and profitability that would be the envy of larger competitors. Nothing very unusual about that, the erstwhile sleeper might think. ACT was always a quality stock.

But in those ten years the sleeper would have missed a remarkable metamorphosis. The company has gone from computing services to hardware manufacturing under the Apricot banner and back again to computing services under its original name, the barely profitable hardware arm disposed of to Mitsubishi Electric of Japan.

The quality of the company's earnings over the past 30 months is convincing observers that ACT is fast becoming a kind of computing services company new to the UK, a supplier of packaged software with a range of products international in appeal and broad enough to protect its profitability in the worst trading environment the industry has ever experienced.

It is expected to announce pre-tax profits of between £5.5m and £10m up as much as 30 per cent on the same period last year, which itself was boosted by £1m from the sale of shares in SD-Scicon, another services company, to Electronic Data Systems.

European services companies have traditionally been weak in the package business, having neither the homogeneous market nor economies of scale (or, sadly, the money-spinning ideas) which have been the keys to the success of US packaged software companies like Microsoft or Lotus.

There are only a few exceptions: Micro Focus of the UK, whose software engineering tools are the justification for its £24-plus share price, or SAP



Maintaining momentum: Mike Hart, managing director (left) with Roger Foster, chairman

of Germany whose corporate accounting package is used by a clutch of international companies.

ACT, however, now derives more than half its profits from the package business. Through a combination of internal development and acquisition, it has built up a portfolio of products in a diversity of market sectors.

The City seems encouraged to believe that ACT has got the recipe right, predicting pre-tax profits for the full-year of about £22m on sales of more than £150m, the second year in succession in which profits will have risen by about 30 per cent. Results of that order would put ACT on an unenviable prospective price of about 16, in line with the sector average.

ACT operates in five very different areas: finance, healthcare, the public sector, corporate networks and computer support.

Computer support - essentially hardware and software maintenance - is a mature business growing slowly but providing a steady revenue stream. Networking is expanding vigorously, but revenue growth is affected by the falling cost of hardware.

The market for finance and healthcare packages, however, is growing rapidly, a phenomenon ACT has exploited through a series of shrewd, sometimes

The date when ACT's offer for NMW Computers becomes unconditional has been extended by two weeks to December 2. It emerged last night, after the Office of Fair Trading said it was still considering the implications of the deal. At issue is the share of the UK market for stock processing software - estimated at between 20 per cent and 25 per cent - which would be held by the merged company.

opportunistic acquisitions.

Financial services, the company's strongest suit, generated 30 per cent of total revenues in 1991, and substantially more is expected this year.

In 1991 ACT bought Kindie, Ireland's largest software house, and the City of London firm, Quotient.

NMW, the stock processing company, went earlier this year to ACT for £3.8m, representing 18p a share, or 43 per cent of the price prior to the bid, a reflection both of NMW's problems and a sharp rise in the company's price as rumours of the bid spread.

Quotient had a string of overseas offices, but Mr Roger Foster, ACT chairman and founder, says the £34m Kindie acquisition took the company out of its traditional role of developing departmental

systems for banks and insurance companies and into the emerging financial centres of the Middle and Far East and retail banking packages.

Through Quotient and Kindie, ACT took the critical step to become an international software company.

Mr John Patterson, electronics industry analyst with Albert E Sharp, ACT's broker, points out that the group now has 10 developed financial software packages which could be sold in seven different countries, a matrix of 70 marketing opportunities, of which ACT is currently exploiting 28.

"There is still an enormous amount to go for," he says. An example is the pioneering sale of ACT Citydesk market information delivery system to Kemper Securities Group in Chicago.

ACT Medisys, a £13m healthcare operation, is small compared with financial services, but growing vigorously. It develops "open software" applications which run on a wide range of hardware under the Unix operating system. It acquired Stem Computing, which supplied patient management and administrative systems for hospital departments in 1981 and Medical Computer Services, which provides software for private sector hospitals, in 1992.

The vigour of the financial and healthcare sectors is at least partially explained by the effects of recession. Both have turned increasingly to packages rather than expensive tailor-made software as the financial situation has tightened. Logsys, its public sector systems operation, is a sizeable problem for ACT. It is expected that it will have lost money in the first half of the year.

The problem, according to Mike Hart, group managing director, is speed of change. Logsys was a supplier of computer hardware, typically Apricot, to government departments, a low margin business and an increasingly unprofitable one as government moved to direct procurement from manufacturers.

ACT's answer has been to transform Logsys into a systems integration company, a specialist in linking equipment from different vendors into sophisticated information technology systems. This has meant 18 months of pain as people and skills have had to be changed. Mr Hart says there is light at the end of the tunnel, however. The division has already secured contracts worth £1m a year in connection with Department of Social Security projects.

Can ACT maintain its momentum and become as Mr Richard Holway, editor of the Holway Report and a seasoned observer of the computing services business, suggests the "most profitable UK computing services company"?

It still has some £20m cash from the Apricot disposal to spend on acquisitions and there is no sign that the present management is tiring of the struggle.

Analysts believe the company is tightly managed and that Mr Foster is worth the £273,000 he was paid in 1991, putting him at the top of Holway's league table of computing services salaries.

Mr Foster says he believes ACT's progress is due to strong management at head office and in the branches and a strong team aimed at mergers and acquisitions.

Interest charges behind 20% fall at Young & Co's

By Graham Deller

Profits before tax at Young & Co's Brewery showed a 20 per cent decline, from £3.07m to £2.45m, for the six months to September 26.

However, Mr John Young, chairman of the south London-based brewer, was quick to point out that the fall was partly attributable to high interest rates during the period - interest charges jumped £685,000 to £1.7m; profits at the trading level improved 8.3 per cent to £4.15m.

The previous period included a profit of £347,780 from the disposal of Young's stake in Taunton Cider.

Mr Young said the poor summer had "badly affected" riverside and garden pubs while recession hit houses in the City.

Nevertheless, turnover, taking in a full contribution from HH Finch, rose some 16 per cent to £57.4m (£52.1m). Barrels was 6.2 per cent higher, Mr Young added.

He was "reasonably optimistic" about the outlook: "We estimate that the new, lower interest rates will lead to a saving of £400,000 in the second half."

The interim dividend is maintained at 7p, payable from earnings of 12.27p (11.45p).

Flotation proceeds lift Anglian Group

By Richard Gourley

ANGLIAN GROUP, the maker of Boddle, the leading brand of dog biscuits, which floated on the stock market in July, yesterday reported only a slight dip in interim operating profits despite the continuing low level of consumer confidence.

But at the pre-tax level profit for the six months ended September 26 1992 rose from £3.58m to £10.3m, on sales down marginally at £71.4m, compared with £72.5m.

This pre-tax profit growth disguised a much higher interest charge in 1991 - £2.53m against £597,000 this time - before the proceeds of the flotation.

Peabody Holding, the US-based coal-mining subsidiary of Hanson, the UK conglomerate, has asked the US courts to enforce an earlier agreement which would have allowed it to buy the New South Wales coal mines.

Altus earlier this month agreed to pay \$45m (£162m) for the mining operations and Costain's remaining Australian commercial property interests.

This compares with an offer of \$200m from Peabody for just

earnings per share were up from 8.5p to 9p and an interim dividend of 5.7p is declared.

Mr Bill Hancock, managing director, said in the first seven weeks of the current period retail sales had improved year on year, despite the shock of a collapse in sales in September around the departure of sterling from the ERM.

During the first half retail sales fell from last year's levels while public sector sales in the commercial division increased from 10 per cent to 11 per cent.

By year-end they were expected to account for up to 15 per cent of sales. Mr Hancock said the margins on the public sector side were only slightly

lower than they are in retail sales.

Overall, group operating margins fell from 15.7 per cent to 15.3 per cent.

On a pro-forma basis - restated to take account of the issue of the new shares - pre-tax profits rose in the period from £10.8m to £11.4m and earnings were 0.5p higher at 8.5p.

The group reached the half-year stage with net cash in hand of £18m.

COMMENT

Anglian has had a chilly reception since coming to the market. But the results suggest it has weathered the storm remarkably well, thanks partly

to its vertical integration and partly to the foresight of developing the local government market. An acquisition in this area would be an obvious use for some of its post-flotation cash pile and would use spare manufacturing capacity, although taken too far expansion in this area must lower overall margins. But Anglian is still faced with what to do with its cash. Diversification carries with it risks that this management team may not have previously met. Meanwhile, Anglian is likely to produce profits of £22m before tax this year, or earnings of 17p per share, giving a prospective multiple of under 13 that is undemanding.

Costain seeks dismissals in Australian case

By Andrew Taylor, Construction Correspondent

COSTAIN, the UK construction group, has asked the US Federal Court and the High Court in the UK to dismiss proceedings designed to prevent it from selling its Australian coal mining business to a higher bidder.

This follows legal moves to prevent Costain from selling the business to Altus Finance, a subsidiary of Credit Lyonnais, the French bank.

Peabody Holding, the US-based coal-mining subsidiary of Hanson, the UK conglomerate, has asked the US courts to enforce an earlier agreement which would have allowed it to buy the New South Wales coal mines.

Altus earlier this month agreed to pay \$45m (£162m) for the mining operations and Costain's remaining Australian commercial property interests.

This compares with an offer of \$200m from Peabody for just

the coal mining business. Peabody alleges that Costain is acting in "bad faith and breach of written obligations".

Costain yesterday said it had asked the US Federal court to dismiss the Peabody action. It has also started proceedings against Peabody and Hanson Holdings in the UK High Court seeking a declaration that the deal with Altus be permitted to proceed.

The UK construction group said that the original agree-

ment was with a UK subsidiary of Hanson and that "this was recognised by the specific and voluntary agreement by the parties to accept English law and jurisdiction".

Peabody has demonstrated its bad faith by choosing to ignore this.

"We have therefore taken appropriate steps to seek dismissal of the action in the US and have moved in the UK to establish our right to proceed with and complete our agreement with Altus."

NEWS DIGEST

S Jerome approaching break-even

THE continuing improvement at S Jerome & Sons (Holdings) was reflected in the 1992 first-half figures, which showed a near break-even position.

Mr Alan Jerome, chairman, said the group was "moving towards a satisfactory performance with the eventual return to profitability."

The pre-tax loss was cut from £276,000 to £9,000, on turnover of £21.5m (£18.9m).

The specialist textile sales turned round to an operating profit of £54,000 (loss £282,000) on turnover ahead 12 per cent.

Now that the balance sheet had been considerably strengthened by the sale of GMR, the electronics division, Mr Jerome said it was intended to concentrate on the core textile interests via expansion into new areas.

The electronics division lifted operating profit from £137,000 to £423,000. But that growth meant increasing calls on working capital and management resources, so it was sold

to Westinghouse last month. As a result net bank borrowings fell from £7.4m to £3.2m and gearing from 70 per cent to 33 per cent.

Losses per share were 0.08p (4.9p). There is no interim dividend; last year it was 1p but the final was passed.

Net assets drop at Glasgow Income Trst

Glasgow Income Trust had a net asset value of 36.05p per share at September 30 - down 26 per cent on the 47.32p of 13 months earlier.

Net revenue amounted to £994,000 against a restated £964,000, equivalent to earnings of 3.35p (3.5p) per share.

The proposed final dividend is held at 1.4p for a maintained level of 3.2p. The directors said, however, that given a difficult investment background it was unlikely that the final distribution for the current year would be fully maintained.

Navan Resources £30,800 in the red

Navan Resources, quoted on Dublin, reported a pre-tax loss of £30,800 (£23,700) for the year

to end-March, compared with a profit of £118,800. Losses per share amounted to 0.41p against earnings of 0.2p.

During the year the group spent £292,000 on mineral exploration and development and £175,900 was written off.

Liquidation for Aberfoyle Plants

Aberfoyle Plantations is going into liquidation. A petition has been put to the Court and is expected to be heard on November 30.

At present the company is in administration. However, following rejection of the proposals put to the extraordinary meeting on October 29, the administrators "had no alternative" but to request liquidation.

Shani ahead and prospects improve

Shani Group, the USM-traded maker of women's and children's fashion separates, lifted pre-tax profit by £51,000 to £196m in the year to July 31.

And the current year "should prove to be much better", following a good start, said Mr Martin Hollis, chairman.

The recent acquisition of the Lampert and Admyra coat and suit business complemented the existing operation and enhanced the product range and customer base. "It has already shown great promise", Mr Hollis stated.

The final dividend is raised to 2.8p, making the total of 4.4p (4p).

Turnover fell to £12m (£13m). Earnings per share rose to 9.2p (8.9p).

Gloomy outlook at M Currie European

Net asset value of the Martin Currie European Investment Trust was 82.6p at October 31, compared with 83.8p a year earlier and 85.1p at the April 30 year end.

Net revenue for the six months to end-October advanced from £153,000 to £174,000 for earnings per share of 0.76p (0.66p).

Sir Mark Russell, chairman, described short-term prospects as "unappetising".

Property Partners shows 9% growth

Property Partnerships, the hotels and property group,

announced a 9 per cent profits rise from £925,000 to £1,010m.

The interim dividend is raised by 0.6p to 0.58p.

Gross rental income from investment properties improved 19 per cent in the half-year to September 30, from £334,000 to £1.12m, and sales of hotel goods and services came to £2.24m (£2.23m).

Earnings per share worked through at 6.31p (5.76p).

Sea Containers marginal increase

Sea Containers, the Bermuda-based marine container lessor, ferries operator and hotel owner, announced pre-tax income of £28.5m (£19m) for the quarter ended September 30, against £27.5m.

Mr James Sherwood, president, said that profits from marine container asset leasing were £10.3m, up 56 per cent. Ferries, however, fell from £24.9m to £23.6m.

Turnover was £47.7m (£40.6m). Earnings per share were 1.82 cents (1.93 cents).

The figures brought totals for the nine months to pre-tax profits of £83.3m (£33m) on turnover of £334.4m (£282.7m).

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FT SURVEYS

COMPANY NEWS: UK

Rise to £116m midway, but rental market deteriorates

Land Securities feels pressure

By Vanessa Houlder,
Property Correspondent

LAND SECURITIES, the UK's biggest property company, yesterday announced a 4 per cent rise in pre-tax profits from £112m to £116m for the six months to September 30.

The improvement, in the face of a sharp decline in the property market, reflected the stability of Land Securities' portfolio, three quarters of which is secured by leases that expire after the year 2000, with upwards-only rent reviews.

However, profits growth is coming under pressure from the further deterioration in the rental market and the impact of interest rate cuts on earnings from cash deposits.

Mr Peter Hunt, chairman,

warned that the slowdown in profits growth, highlighted by a comparison of these results with the £115.7m earned in the second half of last year, indicated "a flattening trend which will continue until such time as rental growth returns."

The board said it was concentrating on maintaining and wherever possible increasing rental income and minimising voids, irrecoverable outgoings and other costs.

Outgoings it could not recover on empty properties have risen to 3 per cent of the annual rent roll. The rental value of unlet premises within the development and refurbishment programme is now £10m, compared with over £12m in May.

Other voids, excluding

vacant properties held for future development or refurbishment, had increased slightly to just over 2.5 per cent.

Earnings per share rose from 14.85p to 15.43p. The interim dividend is increased from 6p to 6.3p.

COMMENT

The defensive qualities that protected Land Securities' investors since the start of the property crash have stood them in less good stead over the last month. The shares underperformed the sector as the attractions of conservative management and relatively low gearing dulled in favour of cheaper and more interest rate sensitive stocks. Indeed, interest rate cuts have been posi-

tively harmful to Land Securities, which has fixed-rate debt and a substantial cash balance. This is one among several pressures on the company's income - diminishing reversionary growth, increased outgoings on empty properties and impending lease expiries, especially in the London market. But the security of the company's dividend is reassuring at a time of widespread dividend cuts in the sector - even though this dividend increase is the first below 10 per cent for the past 14 years. A prospective dividend yield of 7.4 per cent provides support for the shares, although on the basis of full-year net asset forecasts of between £4.70 and £5, the shares at 43p are on a tight discount.

Tomkins' offer boost after RHM profit fall

By Richard Gourley

RANKS HOVIS McDougall, the milling, baking and grocery products group, yesterday confirmed the slide in profits that has led to its board recommending a 233.5m offer from Tomkins, the UK conglomerate.

In what seems likely to be its last results statement, RHM said pre-tax profits in the year to September 5 had fallen from £150.2m to £92.8m on sales of £1.56bn.

The figures were broadly in line with expectations, although the decline in the Manor Bakeries business was worse than expected while grocery products produced a marginally larger increase in profits than forecast.

RHM brought forward its results as Tomkins' share price continued a recent drift, ending yesterday down 2p at 206p.

The price is now only 6p above the 200p price at which Tomkins is planning to fund part of the acquisition through a 263.5m rights issue.

With 11 days to go before the November 30 deadline for acceptance of the first instalment of the rights issue, City observers expect the size of this premium to be carefully monitored.

The rights issue had been fully underwritten. But a widespread decision by shareholders to ignore the rights would leave the share registry with the wrong composition of shareholders. This could lead to a price-depressing hangover of Tomkins shares in the market.

In meetings with fund managers and City analysts, Mr Greg Hutchings, Tomkins chief executive, has stressed new management can enhance earnings and limit downside risk.

The message institutions are hearing is that the milling and bread baking side, where RHM yesterday said profits had fallen from £58.5m to £30.3m in the last year, is only one area where a turnaround can be achieved.

There is potential to reverse the decline in profits in the US - where RHM said yesterday profits fell from £13.7m to £2.1m as a result of "the recession and abnormal crop conditions for peanuts and tomatoes". RHM said a capital investment programme was nearing completion and "profitable progress should be resumed shortly."

There was also more potential from the grocery division, where profits rose from £35.4m to £39.5m. Manor Bakeries also had potential after last year's fall in profits from £18.5m to £10.9m.

Hauling the UK baking division out of loss remains a priority.

According to one City observer, Mr Hutchings made headway in convincing the City of the deal's logic after the frosty earlier reception.

The City was uncertain whether the downward rating of Tomkins shares reflected a new view of the company. Since the bid, Tomkins shares have fallen 21 per cent, or from a 35 per cent premium to the market's prospective p/e ratio to a 6 per cent premium.

Courtaulds dips to £89m

By Paul Abrahams

COURTAULDS, the specialist materials group reported pre-tax profits down 9 per cent from £97.7m to £88.8m for the six months to September 30.

Mr Sipko Huismans, chief executive, said he was pleased sales had increased from £968m to £975.8m given the depressed state of most of the group's markets.

He refused to predict if trading would improve. He said: "I don't mind being wrong, I just hate being laughed at. However, my chemical friends say October was a significantly better month, and that the trend continued in November."

He was optimistic about prospects for fibres, films and chemicals. The stronger dollar would help, although benefits would be partly off-set by a higher dollar interest bill. The group has \$665m (£440m) of dollar debt.

The results benefited £9.1m from a pensions surplus. Mr Michael Pragnell, finance director, said the average tax charge was 17 against 19.7 per

cent and was unlikely to rise above 23 per cent during the full year. Earnings fell 5 per cent to 18.3p (19.3p). The figures were compiled according to the new FRSS standard.

The results were hit by the weakness of the dollar. As much as 60 per cent of group turnover is in the US, or dollar-denominated. Pricing pressure had meant operating rates had been poor, with about 10 per cent of fibre capacity standing idle during the summer. July and August were pretty bloody," said Mr Huismans.

North American operations performed poorly. Trading profits fell 32 per cent from £37m to £25m on turnover of £268m (£286m). Sales there had been hit by the poor performance by the aerospace, viscose and coatings businesses.

Mr Huismans said: "Aerospace is in dead trouble. We've been doing a lot of cost-cutting. In spite of its present difficulties we see aerospace as an absolute core business."

European operating profits increased 11 per cent from £47m to £52m on sales of £598m

(£562m). Mr Huismans said the improvement was mainly due to better results from Cellophane and Acrylics.

Asian Pacific profits rose 9 per cent from £11m to £12m on turnover down 4 per cent from £104m to £100m.

UK operating profits rose 5 per cent from £38m to £41m on turnover down 4 per cent at £381m (£395m). Margins were helped by the closure of the Barrow plant.

Coatings operating profits were £27m (£28m) on sales of £344m (£343m). Performance materials profits were £7m (£9m) on turnover of £94m (£95m). Packaging profits reached £13m (£11m) on sales of £125m (£120m). Chemicals were £19m (£18m) on turnover of £108m (£112m). Fibres and films profits were £31m (£36m) on sales of £233m (£238m).

Costs had been held back through 875 jobs lost since March. Mr Huismans said a larger number would go next year. The interim dividend is increased 4 per cent to 3.8p per share (3.65p).

See Lex

Asda chief says halcyon days are over

By Meggie Urry

MR ARCHIE Norman, chief executive of Asda, the food retailer, said yesterday the industry was set for a less profitable future, after the golden age of the last five years.

Addressing the Marketing Society, he said last year was the *annus mirabilis* for grocery retailers when profits exploded. However, the industry now faced "saturation."

Mr Norman, who joined Asda 11 months ago from Kingfisher, the non-food retail conglomerate, where he was finance director, said that as a newcomer to the industry "it is hard to understand why people believe the current situation is sustainable". But he said "the halcyon days are over".

Lower inflation, slower growth in demand and "dog eat dog expansion" were now affecting food retailers. Discount retailers were "only at the first stage of development" in Britain.

In his first public speech about how Asda is being revamped, he said the chain was being recreated as a retail brand. Asda would aim to meet the needs of ordinary working people who demand value.

Unigate declines to £42m

By Meggie Urry

THE UK recession's impact on the food industry hit Unigate's first-half profits which fell from £43.3m to £42m at the pre-tax level.

However, the group expects to maintain profits for the full year at about the £92.9m reported for the full year.

A slightly lower tax rate meant earnings per share dipped to 12.6p (12.7p). The interim dividend is held at 5.7p.

Mr Ross Buckland, chief executive, said he was concerned about the future of the milk industry in the UK. The Milk Marketing Board is to be abolished, and Mr Buckland said that whatever replaced it should not be allowed to become a non-statutory, unregulated, monopoly.

Sales were 2.4 per cent higher at £366.7m but a squeeze on margins cut operating profits to £38m (£43.3m). Mr Buckland said that extra advertising and promotion to support the group's brands had cost £3m in the half.

Associated company income rose from £5.9m to £7.7m, as the group's stake in Nutricia, the Dutch food business, was increased from 30 to 33 per cent and its profits rose 12 per cent.

Interest fell from 28m to £4.7m, despite a higher level of debt of £135.3m (£139m) at Sep-



Ross Buckland (left) with Sir Brian Kallett, chairman

tember 30. This is a seasonal peak, and borrowings are expected to fall by the year-end, helped by the receipt of £75m (£50m) from the sale of the US cheese business.

Operating profits from UK dairy activities fell from £13.3m to £12.4m. Unigate has given up some supermarket business where prices were too low.

Fresh foods, such as cheese and dairy desserts, saw profits down from £10.9m to £7.3m. The meat companies suffered a drop from £2.6m to £200,000 as higher pig prices hit the bacon side.

The US restaurant chains increased profits from £7.4m to £8.4m, while the Wincanton distribution side rose from £5.4m to £7.3m. Vehicle sales profits rose to £2.6m (£1.7m).

COMMENT

Unigate's policy of concentrating on its food activities may look odd in a period when its non-food side produced nearly all the growth. But in the longer term it should prove the right strategy so long as new management can improve the margins. Its refusal to supply supermarkets with milk at unprofitable prices is some encouragement, though it assumes that other suppliers will be shaken out. In other areas though, margins have clearly been sacrificed. Assuming Unigate can reach last year's profits, the prospective p/e of 10.5 is still below the market, while the yield on a maintained dividend is just above base rate. The shares are worth hanging on to.

COMMERCIAL UNION

NINE MONTHS' REVIEW

Sustained progress produces profit of £6.1m

★ A pre-tax profit in the third quarter of £19.6m (1991 loss £14.8m) continued the improving trend seen in earlier quarters.

★ The improvement in United Kingdom general insurance results continued and higher profits were achieved by the United States and Overseas.

★ New life premium growth of 39%.

★ Shareholders' funds £1,301m (31 December 1991 £1,210m).

HIGHLIGHTS

	9 months 1992 Unaudited	9 months 1991 Unaudited
Total premium income	£3,761m	£3,089m
Operating profit/(loss) before taxation	£6.1m	£(42.4)m
Operating loss after taxation	£(5.7)m	£(42.7)m
Profit attributable to shareholders (note)	£216.3m	£10.9m
Operating loss per share	(13)p	(9.8)p

Note: Profit attributable to shareholders includes realised investment gains after taxation of £22.0m (1991 gains £3.6m). Substantial gains were realised in the second quarter on investments in the United Kingdom, including certain investments held for the longer term. The proceeds from these realisations were reinvested so that the composition of the Group's investment portfolio was left substantially unchanged but at a reduced cost. These actions had no material effect on overall shareholders' funds.

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COMPANY NEWS: UK

Balterley false accounts prompt fears

Jane Fuller reports on a crop of questions being levelled at Spring Ram

EVEN THE most bullish of analysts following Spring Ram Corporation, the recession-defying kitchens and bathrooms group, admits that the recent episode of false accounting at its Balterley Bathrooms subsidiary raises a number of urgent questions.

The questions are being asked of a group that has been one of the outstanding success stories of the past decade, including defying the recession with pre-tax profit growth of 25 per cent last year.

From its foundation in 1979, Spring Ram built annual sales to £194.2m in 1991 and pre-tax profit to £37.6m. After flotation in 1983, its market value grew from £11m to £651m in May this year.

Even after the punishment delivered to the share price by the Balterley revelation, the market value is about £390m and it remains well within the top 350 on the stock exchange.

The group has grown organically by building state-of-the-art factories on its greenfield sites all financed from its own resources. Last December it had about £45m cash, part of which is going towards the latest wave of capital spending.

It is still headed by one of the co-founders, Mr Bill Rooney. The other, Mr Bob Murray, resigned in 1990.

Strong on marketing, Spring Ram has been much less outgoing when it comes to breaking down its figures. Some analysts have questioned its accounting for such items as stock, depreciation and government grants.

Likewise its success in motivating the entrepreneurs who run its mushrooming subsidiaries has a questionable side: the pressure on them to meet ambitious targets is intense.

The disclosure of financial irregularities at Balterley Bathrooms - tucked away in a press announcement about an acquisition - wiped nearly £160m off Spring Ram's market value on November 6.

Balterley, acquired in late 1986, lies in Stoke-on-Trent and is comparatively remote from the Leeds-based group's other operations. Although its annual sales amounted to only £10m, profits have been overstated by up to £5.6m, Mr

Stuart Greenwood, Spring Ram's finance director, says the problem dates back three years, but mostly relates to last year.

Balterley appeared to be making "gross margins of more than 50 per cent and pre-tax margins of more than 30 per cent". In fact, it fell into losses last year as "the pricing policy was wrong". Mr Greenwood describes three areas of false accounting: the value of closing stock was inflated; the increase in the gross profit; the number of items in stock was overstated; and sales were pushed up by ignoring returns from distributors.

Mr Terry Henshall, Balterley's finance director, has been dismissed. Spring Ram stressed there was no element of personal gain. He was acting on an order from the board to build up actual stocks substantially - "the guy's inflation satisfied a pre-determined requirement," Mr Greenwood says.

The problem came to light during the audit of the 1991 figures by Arthur Andersen. About £2.1m was deducted from Balterley's contribution to group profits. Up to £3.5m more will be taken as an exceptional charge in this year's accounts.

Against this background, Balterley raises the following questions:

Why was the problem not disclosed sooner?

It was discovered before the full-year results were announced on March 23, but not mentioned either with these figures or with the 1992 interims released on September 24. It was thought that the correct numbers had been published in the 1991 accounts.

Mr Greenwood likens the adjustment between the internal and the published accounts to a typist accidentally adding an extra zero to a figure, which was then corrected.

When it was realised in May that the correction had been inadequate, the issue of disclosure was mentioned at a meeting with the group's solicitors, Simpson Currie of Leeds. At that stage it was decided it was too early to announce because the extent of the problem was not known.



Stuart Greenwood: financial controls have been tightened

Arthur Andersen, the auditors, were sent back to investigate. The final report is awaited.

During the summer, a variety of bearish rumours circulated and the share price fell from 161p to 104p. The rumours included that the auditors were investigating.

Mr Angus Phaire, building materials analyst at County NatWest, says he and a colleague rang on five occasions and were told it was not true.

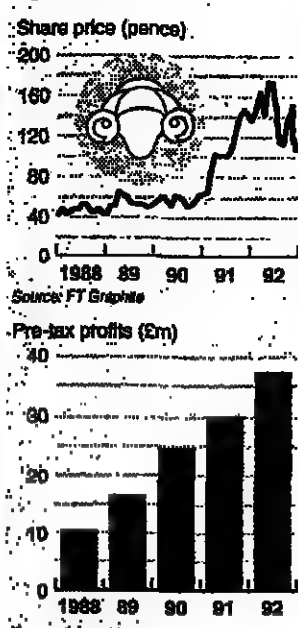
Mr Greenwood says no one asked a specific question "that hit the target". He adds that it would not have been right to tell people selectively, rather than making a formal announcement.

Should the falsification of the figures have been discovered sooner?

Mr Greenwood started with Spring Ram early last year as its first ever group finance director. By May he felt uncomfortable with the book-keeping at Balterley. Later in the year Mr Henshall was asked to leave - but not until he had seen through the year-end management accounts.

Mr Greenwood points out that "to some extent you have to rely on the integrity of the people and the system". While

Spring Ram



Balterley's margins were high, it was explained in terms of the substantial premiums commanded by its decorative suites. Production capacity had been expanded substantially between 1988 and 1990, and it was meeting aggressively set targets.

Spring Ram's gross profit margin last year was 24 per cent and its operating margin 18 per cent. To achieve these averages the more mature subsidiaries, such as Balterley, must do substantially better to offset the small contributions, or even losses, from start-ups.

Has financial control been adequate?

Spring Ram makes a virtue of the way it motivates the entrepreneurs running its subsidiaries. They are expected to behave as if they owned them, meaning considerable autonomy.

The divisional structure is tight and the board lean. It has five directors, but no non-executives.

Mr Greenwood says financial controls have been tightened up over the past 18 months: "We have checkers checking the checkers. I don't think we would be conned for long now."

As for the pressure to meet targets: "We don't shoot the

messenger. The bathroom market is relatively weak and some of the numbers are below what we expected."

Is there any cause for concern in the way the group accounts for stock?

Take the three things that went wrong at Balterley: first sales were inflated by a failure to register returns from distributors.

Mr Greenwood says sales are counted when a customer orders and accepts the invoice: "We sometimes hold stuff for a customer, for example during a promotional period. We pre-load it, but they accept that it is their goods." Provisions are made, and regularly updated, for items sent back or other adjustments made by distributors.

In relation to the second problem - the inflated closing stock value - Mr Greenwood says: "There is a degree of judgment as to stock value."

When looking at cost - materials, labour and attributable overheads - the last is a "grey area". Assumptions about overheads and the number of items that will be made give a figure for the overhead per unit.

"If you make more than you thought you would, it reduces the element of overhead in each unit," he says. But you only realise the benefit when you sell it.

Mr Greenwood says the calculations are reworked every month. This is the area the auditors "gravel over" because "if you get the stock value wrong, you screw the numbers up."

Third, inflation of the number of items in stock. Mr Greenwood says most subsidiaries now have stock on computer, which runs a more accurate "perpetual inventory" system, rather than leaving the count to the period end.

As Mr Greenwood attempts to be as frank as possible in answering the post-Balterley questions, the share price appears to have stabilised just above this summer's low point. At 106p last night, the group (which pays a tiny dividend) was still on a historic high of nearly 15, a small discount to the FT-A industrial group.

It can only rebuild its premium rating once everyone is satisfied on these questions.

Sidlaw rises 27% on back of increased North Sea market

By Peggy Hollinger

STRONG GROWTH in services to North Sea operators helped Sidlaw, the oil services, packaging and textiles group, report a 27 per cent advance in pre-tax profits, from £8.27m to £10.5m, for the year ended September 30.

Sales improved 9 per cent to £35.5m (£34.6m).

Mr Digby Morrow, chief executive, said he was "very happy with the profits... We are achieving what we set out to achieve".

The group had increased its share of the North Sea oil services market from 33 to 42 per cent since introducing a system called contract logistical services. This entails taking over the management of the supply chain to North Sea operators.

Stronger market share and a contract with BP were the

main reasons for an increase in oil services operating profits from £5.1m to £6.7m.

The joint venture announced in the spring with Smit, the Dutch support vessel operator, had already acquired two companies. However, Mr Morrow said the venture - designed to sell CLS in the international arena - was expected to cost money in the current year. It was not likely to make "serious" profits until 1993, he said.

Sidlaw experienced a good return from packaging, which saw trading profits advance by 24 per cent to £4.5m. Margins benefited from lower polymer prices and a £250,000 gain on the sale of a printing machine.

Mr Ian Bodie, finance director, said without those two factors margins had actually declined slightly during the year. However, the division was expected to benefit from record levels of capital expenditure.

During the year, Sidlaw spent about £3m on packaging plant and a further £3.25m to acquire Falcon Packaging.

Capital expenditure for the group as a whole came to £5.3m against £3.2m last time.

Textiles continued to face difficulties, especially in the sale of jute yarn. However, an increase in synthetic yarns largely offset the decline. Redundancy costs of £300,000 helped to depress the operating return to £500,000.

Mr Morrow was optimistic about current trading, especially for the oil services division. However, he added the caveat that packaging and textiles were less predictable because of their greater dependence on the UK economy.

The final dividend is increased to 6.25p for a total of 10p (6p). Earnings per share, based on a higher tax charge, advanced to 32p (18.1p).

YJ Lovell gets extension of loan agreement

YJ Lovell, the UK housebuilder and property developer, has negotiated a three year loan agreement with its bankers, writes Andrew Taylor.

Mr Robert Sellier, chief executive, said: "The banks have shown their confidence in the long term future of the group. I am very grateful for the support and advice they have given during this prolonged period of difficult trading."

In February Lovell announced it had renegotiated a 12 month loan arrangement after it breached loan covenants linked to its net worth and interest cover.

The deal extends the loan agreement until December 31 1995. Mr Sellier said that the banks, led by Barclays, had treated the group very fairly.

Lovell reported net debt of £111m at September 30 1991, including £40m off-balance sheet finance. That compared with shareholders' funds of about £70m.

Borrowings are understood to have reduced during the past year following costs cut and restructured finances.

Usher-Walker agrees £15m Sun Chemical bid

By Matthew Curtin

USHER-WALKER, the manufacturer and distributor of printing inks, yesterday announced agreement on terms of a £14.8m takeover by Sun Chemical, the UK subsidiary of Sun Chemical Corporation, a US manufacturer of graphic arts products.

Usher-Walker's board has recommended that shareholders accept Sun's 167½p per share cash offer, which carries a loan note alternative.

The offer is more than double the share price of 61p on Tuesday when the company's market value stood at £7.1m.

Upon the offer becoming unconditional, holders of preference shares would be offered 80p cash for each 3.5 per cent cumulative preference share, valuing the preference share capital at £20,000.

Usher-Walker shares jumped to 168p yesterday, before falling to 161p at the close.

Mr Edward Barr, group president and chief executive officer, said both parties, which had enjoyed a good relation-

ship for some time, believed the market had been "sending the wrong signals" about the fundamental strength of Usher-Walker's business.

"Usher-Walker is a fine well-respected, well-managed business... By working together Sun believes it can win a good return on its investment."

New Jersey-based Sun has operations in North and South America as well as in Europe, and is affiliated to Dainippon Ink & Chemicals, the Japanese diversified chemicals group.

Usher-Walker's profit faded from £117,000 to £9,000 before tax in the half-year to June 30 under pressure from restructuring and redundancy costs, which amounted to £143,000, as well as tightening margins.

Falling newspaper advertising has reduced demand for black newspaper ink, Usher-Walker's main revenue earner. Sun plans to keep Usher-Walker as a separate company, with its management intact.

It plans to dispose of Surface Flatness, a printing plates producer bought by Usher-Walker in September last year.

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SUMMARY OF RESULTS

	26 Weeks to 26 September 1992	26 Weeks to 28 September 1991
Turnover	£71.4m	£72.5m
Operating Profit	£10.9m	£11.4m
Profit Before Tax	£10.3m	£8.9m
Earnings per share	9.0p	8.9p
Interim Dividend per share	3.7p	-

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November 1992



FT-SE Index regains the 2,700 mark

By Terry Byland,
UK Stock Market Editor

A CALM session in UK equities suddenly sprang to life yesterday afternoon when the FT-SE Index jumped 24.8 points to regain the 2,700 mark again in response to better news on domestic retail sales, interest rate cuts in Belgium and Holland and hints that the resumed GATT talks would reach a satisfactory outcome. The upturn, which favoured consumer and retail industry stocks, was led by demand for stock index futures and by speculative excitement prompted by disclosure of a potential bid for Union Discount, once one of the monarchs of London's discount house network.

Having shown only a very modest improvement until early in the afternoon, the stock market rose sharply when the December future contract on the Footsie threw off the lethargy of the past two sessions and moved back into a substantial premium against the underlying index.

The FT-SE Index closed at 2,704, just below the day's best levels, with the December contract still showing a good premium. Trading volume increased as the market advanced to record a Session reported total for the day of 531m shares against 480.4m on Tuesday.

Demerger appraisal curbs ICI

CHEMICALS group ICI underperformed the market ahead of publication of a weighty piece of research from Smith New Court which is expected to hit clients' desks this morning. The 90-page document assesses the value of the group in detail and concludes that the planned demerger will leave the constituent parts with a joint value of 950p a share. That estimate is significantly lower than initial forecasts when the demerger was first announced in July.

The research document values the chemicals side of the group at 380p a share and the pharmaceuticals side at 80p, giving a total capitalisation of 26.8bn. Smith's chemicals team also believes that the demerger will have to be deferred for a year and the company will have to review its dividend policy.

Analyst Mr Charles Lambert said: "On the present evidence the demerger does not appear to offer any initial upside for shareholders." The team argues that if the demerger does go ahead the chemicals arm will offer better value than the bio-science side which will trade under the new name of Zeneca from January. The stock closed 5 higher at 1057p yesterday.

Drama in BT

BT shares were enjoying another strong session and trading at 408p, their highest level this year, before the chairman of the exchange's statement in the House of Commons that the treasury intended another sale of BT shares next year.

Dealers said that turnover remained below the peak levels of recent weeks, noting that shortage of stock had been a significant factor yesterday's price gains. Retail value on Tuesday was relatively low at 531.7m.

Market strategists expressed confidence in the market's rebound which underlined London's success in resisting weakness in other global stock markets earlier this week and was unperturbed by yesterday's news that the UK government plans another sale of shares in BT, the national telecommunications network.

The rise of 0.1 per cent in October domestic retail sales, showing a year on year rise of 1.8 per cent, surprised a market discouraged on Tuesday by a somewhat bearish report on the distributive trades from the Confederation of British Industry.

News of interest rate cuts in Belgium and Holland, together with suggestions that bank analysts in Germany were predicting sharp falls in Bundesbank rates as early as January, restored some of London's hopes that the next cut in UK base rates will not be long postponed. Nervousness lest the cut in base rates announced in the Autumn economic statement might prove the last for some months had unsettled the market at the beginning of the week.

Gradually, sentiment in the market turned higher after a dull start which had seen shares held back by another fall in Hong Kong equities. A lengthy list of corporate trading statements helped buttress confidence. Good results from the sector helped breweries follow the retail store groups and the banks to higher ground.

The international blue chips, restrained by an easier trend in the US dollar, and by an uncertain start to the new session in New York, achieved only relatively modest gains. However, these leading stocks later began to respond to the strength of the stock index future and also to renewed interest in prospects for ICI's plans to demerge its bio-science interests.

Chemicals company Courtaults performed well after reporting half-year profits. Analysts were reassured by the cautiously optimistic statement from the company. The shares ended 19 up at 48p.

Smiths Television lifted 7 to 18p on strong rumours that an announcement about the financing for the new Channel 7 would be made this week.

Scottish Television fell 9 to 37p with Smith New Court said to have been sellers. Smith's media team was up in Scotland talking to institutions.

Chemicals company Courtaults performed well after reporting half-year profits. Analysts were reassured by the cautiously optimistic statement from the company. The shares ended 19 up at 48p.

Willis Corroon proved a major disappointment to the market with the 22 per cent fall in nine-month profits and a very disappointing post-results meeting triggering a steep slide in the shares which eventually closed 14 off at 174p, the worst individual performance of any Footsie stock.

Tobacco and insurance group BAT Industries lifted 24 to 952p following meetings between the company and investors this week. It was also suggested that negative reaction this week to a US Supreme Court decision invalidating BAT's Brown & Williamson Tobacco Corp case might be overdone. The insurance side of BAT was further helping shares as the outlook for some insurers lightened slightly.

The world's biggest mining group BHP lifted 14 to 604p on talk that a US broker had a line of stock on offer. Wellcome was squeezed 16 higher to 969p on minimal turnover.

British Airways rebounded 15 to 261p on continuing heavy turnover of 12m shares.

The drinks sector was buoyed by a number of factors, not least of which was a relief factor from Whitbread, whose figures contained none of the feared black holes. Yesterday, they put on 11 to 432p. The sector, and the latter stock in particular, was further strengthened by news that the gaming board had increased the payout from fruit machines. Finally, the afternoon rumour that the Gatt talks had been settled gave a push to Allied Lyons, up 5 at 634p.

The retail sales figures gave a shine to selected stores and food stocks. Sainsbury gained 9% to 497p and Tesco 8% to 296p in continued heavy turnover of 9.4m.

Publisher Reed International slipped 7 to 597p in response to a sharp fall in Elsevier on the Amsterdam stock exchange.

Ink manufacturer Usher-Walker saw its shares jump 8 to 161p after an announcement of an agreed bid by

the shares forward for a second day. They rose 8 to 183p as UBS Phillips and Drew was said to have upgraded the group and County NatWest reinforced its buy recommendation on yield and rating considerations.

Union Discount busy Shares in Union Discount, the discount house whose interests include Winterfold Securities, the specialist market-making firm, moved up 10 to 71p and prompted the group to disclose that it was involved in "very preliminary stages" of talks that could lead to a bid for the group.

The market immediately focused on Cater Allen, the second-largest of the quoted discount houses and known to have a near-three per cent holding in Union, a potential bidder for the group. There were also suggestions that a European financial group could be interested in acquiring Union.

Cater Allen, whose shares were marginally higher at 381p, is scheduled to reveal interim figures this morning.

The BT III flotation news gave a strong push to SG Warburg, which was global coordinator to BT III in 1991 and is seen a strong favourite to do the same job for the third tranche of BT.

Sentiment was little improved by speculation that sales at Our Price, the WH Smith music and video subsidiary, were weak and current trading sluggish. County NatWest cut its current year profit forecast by 55m to £106m after visiting the group and suggested that the interim in January would show a profits downturn. Smith shares retreated 5 to 459p.

Positive comments on current trading from Ladbroke to selected brokers this week sent

the upcoming retail sales figures. When they arrived the figures were a pleasant surprise but they only stirred activity slightly and December traded around the 2,680-2,700 range until around 2pm.

A strong rumour then appeared in the futures market suggesting that the Gatt world trade talks had actually

been settled and December was then moved smartly forward. There was some resistance at the 2,700 level, but after this was breached, dealers reported heavy buying, which included a large programme trade.

December closed at 2,730, up 46 on the previous close and at a healthy 15-point premium to its fair value of around nine. Volume was 7,334 contracts compared with 6,165 lots previously.

In traded options, only 19,990 contracts were traded, over 8,000 of which were in the FT-SE 100. Asda topped the stock options at 1,304, followed by Biff-Royce at 1,069, HSBG at 1,044 and British Gas with 699.

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	2015 YTD											1992			Stock compilation	
	Nov 18	Nov 17	Nov 16	Nov 15	Nov 12		Year ago		High	Low		High	Low	High	Low	
FT-SE 100	2704.0	2679.2	2673.6	2697.5	2726.4	2453.5		2737.8	2281.0		2737.8	986.99	237.8	1825.92	1379.49	
FT-SE 250	2610.9	2598.0	2595.7	2608.9	2616.6	2440.4		2825.0	2157.8		2825.0	211.8	106.52	1342.7	664.5	
FT-SE-A 350	1308.1	1297.3	1297.2	1306.4	1317.4	1198.6		1342.7	1103.1		1342.7	141.6	114.5	1157.92	146.8	

LONDON SHARE SERVICE

AMERICANS

Notes	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593
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INVESTMENT TRUSTS - Cont.

Trust	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark weaker on rate cuts

THE DOLLAR recovered from an early fall against the D-Mark yesterday after the Dutch and Belgian central banks cut their money market dealing rates, heightening speculation that the Bundesbank will ease monetary policy in the short term, writes James Bliz.

However, the D-Mark's weakness yesterday was more a matter of tone than substance. Dealers remain uncertain when the next easing in German official rates will come, while a slightly narrower US trade deficit in September left the market no better informed yesterday about the scope for an economic upturn.

The central banks of Belgium and the Netherlands reduced their rates following a period in which their currencies had been under strong pressure against the D-Mark. Both central banks are committed to keeping their currencies within tight ranges against the German unit.

The Dutch said yesterday that they had eased their special advances rate to 8.70 per cent from 8.80 per cent in response to the strong guilder.

against the D-Mark. The Belgian franc closed at Bfr20.53 to the D-Mark from a previous close of Bfr20.58, and the guilder was unchanged at Nfl 1.24 to the D-Mark.

However, the easing of policy had an impact on the dollar/D-Mark rate, on speculation that it might now be easier for the Bundesbank to ease policy too.

The US currency had weakened against the D-Mark at the start of European trading, dropping to DM1.5515. But dealers tried to push the dollar through the DM1.50 barrier at the end of the European day, and the currency closed more or less unchanged at DM1.5575.

Sterling failed to benefit much from the continental moves, although UK equity dealers said that the rate cuts had helped to underpin sterling after the recent easing in UK base rates. Some dealers even suggested that a cut in UK base rate to 6 per cent

would be more likely before the end of the year.

The pound closed unchanged at DM2.4300. Against the dollar it closed slightly firmer at \$1.5210.

Another factor affecting European trading yesterday was the decision of the Swiss authorities to add liquidity to the Swiss franc market, in order to ease what they described as "tension" in market interest rates.

The Swiss National Bank has repeatedly said that it would act to prevent a sharp fall in the Swiss franc against the D-Mark as this would risk importing inflation from Germany, the country's largest trading partner.

However, the Bank yesterday acted to halt the recent rise in money market rates, and a 3-month money closed unchanged at 5 1/2 per cent on the bid side. The Swiss franc closed weaker at Sfr0.912 to the D-Mark from Sfr0.908.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% Change	% Spread	Divergence
Belgian Franc	100	40.482	-0.02	0.09	-0.01
Dutch Guilder	100	2.2037	-0.01	0.01	0.00
French Franc	100	6.5596	-0.01	0.01	0.00
German Mark	100	1.0000	0.00	0.00	0.00
Italian Lira	1,000	1,376.03	-0.01	0.01	0.00
Portuguese Escudo	200	200.482	-0.01	0.01	0.00
Spanish Peseta	166.64	166.64	0.00	0.00	0.00
UK Pound	100	160.338	-0.01	0.01	0.00

See capital rates on the front page. The European Central Bank is expected to announce a 0.25% rate cut on November 23. The European Central Bank is expected to announce a 0.25% rate cut on November 23.

STERLING INDEX

	Nov 18	Nov 19	Nov 20
US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
German Mark	1.0000	1.0000	1.0000
Italian Lira	1,376.03	1,376.03	1,376.03
Portuguese Escudo	200.482	200.482	200.482
Spanish Peseta	166.64	166.64	166.64
UK Pound	160.338	160.338	160.338

CURRENCY RATES

	Nov 18	Nov 19	Nov 20
US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
German Mark	1.0000	1.0000	1.0000
Italian Lira	1,376.03	1,376.03	1,376.03
Portuguese Escudo	200.482	200.482	200.482
Spanish Peseta	166.64	166.64	166.64
UK Pound	160.338	160.338	160.338

CURRENCY MOVEMENTS

	Nov 18	Nov 19	Nov 20
US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
German Mark	1.0000	1.0000	1.0000
Italian Lira	1,376.03	1,376.03	1,376.03
Portuguese Escudo	200.482	200.482	200.482
Spanish Peseta	166.64	166.64	166.64
UK Pound	160.338	160.338	160.338

OTHER CURRENCIES

	Nov 18	Nov 19	Nov 20
US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
German Mark	1.0000	1.0000	1.0000
Italian Lira	1,376.03	1,376.03	1,376.03
Portuguese Escudo	200.482	200.482	200.482
Spanish Peseta	166.64	166.64	166.64
UK Pound	160.338	160.338	160.338

EXCHANGE CROSS RATES

	Nov 18	Nov 19	Nov 20
US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
German Mark	1.0000	1.0000	1.0000
Italian Lira	1,376.03	1,376.03	1,376.03
Portuguese Escudo	200.482	200.482	200.482
Spanish Peseta	166.64	166.64	166.64
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LONDON MONEY RATES

	Nov 18	Nov 19	Nov 20
US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
German Mark	1.0000	1.0000	1.0000
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Portuguese Escudo	200.482	200.482	200.482
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FT LONDON INTERBANK FIXING

	Nov 18	Nov 19	Nov 20
US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
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MONEY RATES

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LONDON MONEY RATES

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TREASURY BILLS (bill)

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US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
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FINANCIAL FUTURES AND OPTIONS

LIVE LONG TERM FINANCIAL FUTURES

	Nov 18	Nov 19	Nov 20
US Dollar	1.5210	1.5210	1.5210
Japanese Yen	152.10	152.10	152.10
French Franc	6.5596	6.5596	6.5596
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LIVE LONG TERM FINANCIAL FUTURES

US 140 INDEX					7
US 100 day open int. 22468 22520.0					7
	Close	1/16	Low	Prev.	
Mon	2729.5	2734.0	2672.0	2704.5	● Citicorp
Tue	2729.5	2734.0	2672.0	2704.5	● Citicorp Italia
Wed	2729.5	2734.0	2672.0	2704.5	● Citicorp Bank Int.
Thurs	2729.5	2734.0	2672.0	2704.5	● Citicorp Bank Int.
Friday	2729.5	2734.0	2672.0	2704.5	● Citicorp Bank Int.
Previous day's open int. 6780 6791.3					7
Previous day's open int. 62131 (53467)					7
Currencies traded on APY Closing prices shown.					7
					● Citicorp Bank Int.
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3:15 pm November 18

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

The right formula

The SKW Trossberg
is increasing its
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D-42699 Solingen
Tel.: (0212) 552-2121

Continued on next page

AMERICA

Dow bounces back on improved trade data

Wall Street

AFTER two days of losses, US stock markets bounced back into positive territory yesterday morning on the heels of a big rally in Tokyo and improved trade figures, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 15.87 at 3,208.99, near its highs for the session. The more broadly based Standard & Poor's 500 was also firmer at the halfway stage, up 3.33 at 422.60, while the Amex composite edged 0.03 to 384.32. The Nasdaq composite, which had been hit by heavy profit-taking earlier in the week, recovered with a gain of 4.83 to 631.70. NYSE turnover was heavy at 1.28m shares by 1 pm, and rises outpaced declines by 996 to 620.

Analysts were not surprised when the market outlook firmer. The selling of Monday and Tuesday had lacked real conviction, prices were due for a modest upward correction and sentiment was buoyed by a strong overnight performance from Japanese equities.

Investors were also cheered

by the news that the trade deficit in September had narrowed to \$8.3bn from \$9bn in August. The market had been expecting a larger trade gap, but economists warned that the record level of merchandise exports in September - which was behind the drop in the deficit - was not sustainable because of weakening overseas economies.

Among individual stocks, Hewlett-Packard rose \$2 to \$57 in turnover of almost 3m shares in spite of news that the computer group earned 38 cents a share in its fiscal fourth quarter in the wake of a 36 cents a share restructuring charge. The earnings were below forecasts and analysts were at a loss to explain the stock's rise, although the heavy selling of the shares earlier in the week may have persuaded some investors they had become a bargain buy.

Ford eased \$1 to \$39.75 in turnover of 4m shares after the securities house, Warburg, widened its fourth-quarter loss estimate from 20 cents a share to 50 cents a share, primarily because of problems with European markets.

Davstar Industries fell \$1 to \$5 on the American Stock Exchange on reports that a stockholder is suing the company and five executive officers, alleging that Davstar issued false statements about earnings prospects and distribution contracts.

On the Nasdaq market, leading technology stocks began to recoup some of the losses incurred in recent days. Apple put on \$2 at \$57.4, Microsoft firmed \$1 to \$91.4 and Borland International clawed back \$4 at \$25.5 and Sun Microsystems rose \$1 to \$32.5.

Canada

TORONTO stocks were firmer at midday, bolstered by gains on Wall Street, a rise in the TSE's communications and media sector and a recovery in bank shares.

The TSE 300 composite index rose 4.29 to 3,222.51 in volume of 21m shares. Decliners led those advancing by 239 to 210 with 241 unchanged.

Thomson Corp rose C\$4 to C\$14.4, Toronto-Dominion Bank added C\$4 to C\$17 and Canadian Pacific firmed C\$2 to C\$13.7. Inco dropped C\$2 to C\$24.5.

Bangkok falls as deflation takes effect

Thai equities have responded to a move against a market player, writes Victor Mallet

Bangkok's SET index fell 6.4 per cent to an intra-day low of 834.35 yesterday after the Securities and Exchange Commission (SEC) announced that it had filed a case with the police against Mr Song Watcharasil, a well-known market player better known as Sia Song, and his associates for manipulating stock prices.

The index recovered in the closing minutes to end down 23.45 at 868.04 after the finance ministry said it had set up a B5bn fund to shore up the market. But the move against Mr Song was the culmination of a process over the past two weeks in which Thailand's financial authorities have been deflating, gently, what they feared was an emerging and potentially dangerous stock market bubble.

The Stock Exchange of Thailand (SET) index and market turnover had soared since a new coalition government was formed in September.

Not all the activity, however, has been attributed to the

return of political stability and the renewed confidence of investors. The authorities have been alarmed by what they see as wildly speculative buying of certain stocks and a sharp increase in loans extended by stockbrokers to their clients.

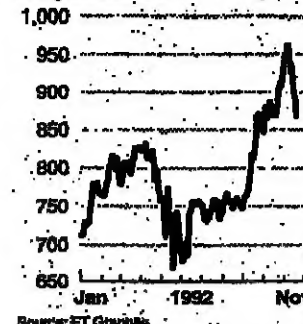
Last week, amid mounting criticism of the apparently feeble attempts of the SET and the six-month-old SEC to regulate the market, the finance ministry stepped in. The Bank named 23 brokers with outstanding loans to clients of more than B10n (\$39.4m) and urged them to restrict credit.

The brokers had little choice but to comply, and the market responded quickly to the new austerity. Trading volume - at three times as much as a year earlier - with CMIC alone accounting for around B10bn. Speculators also have access to money from banks in the form of personal loans.

There is excessive speculation in the market, says Mr Serf Chintakananda, SET president. "This speculation would

Thailand

Bangkok SET index



Source: FT Graphics

very high activity in particular stocks. By September, brokers had outstanding loans of B12.66bn to their clients - three times as much as a year earlier - with CMIC alone accounting for around B10bn. Speculators also have access to money from banks in the form of personal loans.

There is excessive speculation in the market, says Mr Serf Chintakananda, SET president. "This speculation would

never have occurred if there was no expansion of credit."

Mr Asavin Chintakananda, Mr Serf's deputy, says: "We are trying to allow some steam out of the bubble before it becomes a bubble. I think we have the twin issues of market regulation and credit extension to speculators become particularly controversial when Mr Song took large stakes in Bangkok Bank of Commerce (BBC) and in Mutual Fund Co. The SEC ordered the suspension of BBC shares yesterday."

Mr Song, who takes his business to several brokerages, including CMIC, was reported to have bought up to 30 per cent of BBC in collaboration with several associates. He made no offer for the rest of the company, although he ought to have done so if he had indeed control more than 25 per cent.

The SET says that it has passed 11 cases of possible stock manipulation to the SEC for investigation since the Commission was established in

May, but so far none has come to court and it is not clear which companies other than BBC are being investigated.

The SEC, under fire because some of its members have potential conflicts of interest (one has been advising the chairman of BBC and another is head of a brokerage firm), has pleaded for more time.

"It's not that simple," says Mr Ekamol Kiriratt, SEC secretary-general. "How long did it take for [Michael] Milken to be in trouble?"

The confusion at the SET and the SEC seems to have prompted the central bank and the finance ministry to adopt a two-track policy to steady the market.

On the one hand they are seeking to curb the speculators, and on the other they are announcing as loudly as possible that the market is fundamentally strong and accurately reflects the dynamism of an economy growing at 7 or 8 per cent a year. So far, the tactic seems to be working.

EUROPE

Continent eases in spite of cuts in interest rates

THE trend on the Continent was weak yesterday in spite of interest rate cuts in the Netherlands, Belgium, writes Our Markets Staff.

Frankfurt was on holiday.

PARIS fell on renewed worries about a trade war between Europe and the US. Sentiment was also harmed by the latest survey of business leaders by the Bank of France which showed that industrial output and consumer demand continued to weaken in October and that the investment outlook remained sluggish. The CAC 40 index ended 5.37 lower at 1,758.17 as turnover remained steady at FF1.76bn.

Some stocks bucked the weaker trend. Lyonnais-Du-Mez went as high as FF506 before closing FF413 better at FF506 in heavy trading of 129,325 shares after news that a consortium it leads had won a 25-year license to supply Sydney, Australia with drinking water. Peugeot jumped FF9 to FF523 after a leading domestic broker recommended buying the stock.

MILAN started to consolidate its recent gains, but some stocks were still bought for speculative reasons. The Comit index fell 4.91 to 476.39 as turnover eased to an estimated 1,300bn from Tuesday's 1,389bn.

Rinascente, part of the Fiat group, rose as high as L9,000 before closing down L70 on reports that Mr Silvio Berlusconi, the owner of the Standard retail chain, was considering making an offer for Rinascente.

Privatisation hopes lifted Italy's national carrier Alitalia by L253 to 35.2 per cent at L1,010 from Friday. Shares in Buitoni, a brandy and spirits producer, added L20 to L27 per cent to L3,720 on Tuesday's news that Grand Metropolitan of the UK had bought a 34 per cent stake in it.

ZURICH saw an early drop of

FT-SE Actuaries Share Indices

November 18		THE EUROPEAN SERIES									
Share	Index	Open	High	Low	Close	Open	High	Low	Close	Open	High
FT-SE 100	1051.94	1053.01	1052.84	1051.83	1051.01	1051.37	1050.07	1051.36	1051.36	1051.36	1051.36
FT-SE 250	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69
FT-SE 350	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69
FT-SE 450	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69
FT-SE 550	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69
FT-SE 650	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69
FT-SE 750	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69
FT-SE 850	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69
FT-SE 950	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69
FT-SE 1050	1105.27	1106.95	1106.04	1105.51	1105.04	1105.32	1104.61	1105.69	1105.69	1105.69	1105.69

See table 1000 (20/11/92) for details. 100 - 1051.94, 250 - 1105.27, 350 - 1105.27, 450 - 1105.27, 550 - 1105.27, 650 - 1105.27, 750 - 1105.27, 850 - 1105.27, 950 - 1105.27, 1050 - 1105.27.

30 points in the SMI index, still unhappy after the poll suggesting that the December 9 referendum would vote against membership of the European Economic Area. However, it then staged a technical rebound and the SMI closed 6.7 lower at 1,883.8.

Banks stayed under pressure with US bearers, SETs lower at SF794, topping the active list and CS Holding shedding another SF190 to SF1,885. But channels staged a strong recovery to close almost at yesterday's level. Roche certificates ending steady at SF3,800.

MADRID extended its rally on an influx of foreign buying, the general index rising 5.27, or 2.5 per cent to 212.04 in heavy turnover of Ptas1.2bn, up from Ptas2.2bn on Tuesday.

Five or six blue chips accounted for as much as 40 to 50 per cent of total trade according to one domestic broker. The IDEX-35, an index of the 35 largest stocks, closed 74.41, or 3.3 per cent higher at 2,306.98.

Telefonica moved around 6m shares as it rose Ptas70 to Ptas1,125 and Repsol put on Ptas75 to Ptas2,740, both after results this week. Endesa rose Ptas85 to Ptas3,555.

STOCKHOLM advanced in heavy trading as strong demand for Astra made up for dull trading in other issues. The Affarsvarden general index rose 1.3 to 724.9 in turnover

of SKr68m after SKr708m.

Astra rose SKr14 to SKr618 on persistent rumours that the investment group, Investor, intended to sell its holdings in the pharmaceutical company.

The tool maker, Sandvik, dropped SKr16 or 5 per cent to SKr325 after its nine-month trading forecast prompted James Capel to lower its 1992 and 1993 EPS forecasts to SKr20 and SKr15 respectively from SKr24 and SKr17 previously.

COPENHAGEN subsided as a political storm over budget irregularities threatened to unsettle the economy and tax minister and possibly spark premature elections. The KFX index fell 1.08 to 78.41.

AMSTERDAM ignored the upward trend in London and a cut in the central bank's special advances money market rate. The CBS Tendency index closed 0.5 to 104.0. Elsevier fell F12.10 to F112.90 after comments by the chairman that that 15 per cent annual profit growth could not be relied upon in future.

SOUTH AFRICA

JOBANNESBURG came off earlier highs towards the close as traders squared positions. The all-share index finished 18 higher at 3,052 and the industrial index rose 13 to 4,091, but off an earlier 4,099 high. The gold index added 16 to 776.

Tokyo

THE Nikkei average climbed 4.9 per cent in active trading on rumours that financial

authorities were putting pressure on public fund managers to inject funds into the stock market, writes Emilio Terazono in Tokyo.

The Nikkei closed 785.36 higher at 18,778.84, after a high of 18,851.45 in the last minutes of trading. Having opened at the low of 18,011.33, it was led higher by banking shares in the morning.

Volume rose to 350m shares from 194m. A total of 240m shares changed hands in the afternoon, bolstered by buying by public funds, arbitrageurs and investment trusts.

Advances overwhelmed declines by 945 to 79 with 67 unchanged. All sectors gained ground and the Topix index of all first section stocks rose 4.88 to 1,271.31. In London, the ISE/Nikkei 50 index eased 0.44 to 1,023.70.

The early buying fanned rumours that the ministry of finance had asked postal savings and public pension funds to commit funds to the stock market. While many market participants remained on the sidelines, investors who had sold short rushed to buy to cover their positions.

Speculation that an agreement between the ruling Liberal Democratic Party and opposition parties would be struck also helped sentiment to improve.

But traders noted that the underlying economic factors had not changed and said there was little genuine buying by investors. Mr Chris Newton at James Capel said: "The rally was technical, mainly driven by heavy short-covering."

Public funds bought the electronics sector, which had been falling on earnings concerns. NEC rose Y32 to Y640, while Fujitsu gained Y24 to Y225.

Bank shares, which had fallen on rumours of short-selling, also advanced. Industrial Bank of Japan added Y150 to Y2,380 and Mitsubishi Bank gained Y160 to Y2,190. Nippon Housing Loan, the troubled non-bank financial institution, rose Y47 to Y250.

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